ANNUAL REPORT OF THE PRESIDENT OF THE COUNCIL : 2018

1. Gentlemen, it gives me great pleasure to welcome you to the fifth meeting of the present Council. The USI is a unique, autonomous Institution with unequalled expertise in the field of National Security and matters pertaining to the Defence Services. It has built an outstanding reputation over the last 148 years. During the year 2018, the USI continued with its multi-faceted activities which included a focus on quality research; participation in national and international seminars; conduct of strategic gaming exercises; a growing internship programme; participation in peacekeeping / peacebuilding activities catering to the professional advancement of serving officers by conducting correspondence courses and contact programmes for the DSSC entrance examinations and promotion examination; and a robust international outreach programme. The activities conducted by the Institution would stand out when compared with any other institution/think tank in our country.

2. It is my privilege to present the report of the Institution for the year 2018. A copy of the report has been placed on the table and will be included in the Minutes of the Meeting.

MEMBERSHIP

3. The Institution began with a membership of 215 members and was 3500 when it moved to its present premises in 1996. Today we have 14,084 Members. During the current year 84 new Life Members, 17 Associate Members, 84 Ordinary Members and 1117 Course Members were enrolled. This continuous growth exemplifies the support and trust the Institution enjoys.

FINANCES

4. The Institution does not get any grant / aid from the Ministry of Defence or the Services. It continues to carry out all its activities from the resources generated within. Since the USI Centres (Center for Strategic Studies and Simulation (CS3) and Center for Armed Forces Historical Research (CAFHR)) are not able to meet their annual expenditure, they are allocated resources from the Corpus Fund. Further, our building and equipment being more than two decades old, now require greater allocation of funds for their renovation and upkeep. We have been reaching out to the Service Headquarters for financial support to carry out our activities. Visualizing the need for additional funds for running the USI, a formal Statement of Case
was forwarded to the Chiefs of Staff Committee (COSC) in August 2010 and a presentation made to the COSC by the Director on 24 Nov 2010. The COSC had approved the case for grant of Rs.10 crore for the Corpus of the USI, which has not materialized as yet. A proposal for a one time grant of Rs.10 crores has been sent to Headquarters Integrated Defence Staff on 29 Aug 2018, for approval of COSC.

5. The Audit Report and Balance Sheet for 2017-18, Revised Estimates for 2018-19 and Budget Estimates for 2019-20 are already with you. These have been recommended by the Finance Sub Committee and the Executive Committee for approval.

USI JOURNAL

6. The flagship publication and the pride of the USI, the USI Journal continues to have uninterrupted publication since 1871. The articles from its archives continue to be sought out by the scholars and researchers the world over. The articles reflect a sense of the ‘times’ in respect of issues related to strategy, national security, Defence Forces and international relations. In the recent issues, our articles have received wide appreciation. The Journal, not infrequently, also carries well researched articles from foreign scholars and experts. During the last one year, 23 latest books have been reviewed in the USI Journal in the form of review articles and short reviews. In keeping with the contemporary times and to make our humble contribution to the environment, with effect from January 2017 the Journal has been digitized.

USI LIBRARY

7. The USI library with a collection of over 69,000 books, some dating back to 16th and 17th Centuries is a storehouse of knowledge and archival material. During the period Nov 2017 – Nov 2018, a total of 428 books have been added to the library.

8. The library has Army Lists since the days of the Presidency Armies dating back to 1793 (Bombay Army List) and are sought after by many to locate service details of their ancestors.

9. As part of the Information Service for its members, the library is putting out ‘news highlights’ on daily basis from the Indian print media and internet news portals. These can be accessed on the USI website. A monthly ‘Information Alert’ is also compiled and made available as a ready reckoner on various subjects for use by members
and researchers. The popularity of our website is evident from the fact that it received a total of 21,22,928 hits during the period Jan – Nov 2018.

**USI ANNUAL EVENTS**

10. **Thirty Nineth National Security Seminar.** It was conducted on 01 – 02 Nov 2018 on “Evolving Geo-Politics of the Indo-Pacific Region - Challenges and Prospects”. The Seminar continues to attract international participation and this year we had 22 foreign participants. The Keynote Address was delivered by General Bipin Rawat, UYSM, AVSM, YSM, SM, VSM, ADC, Chief of the Army Staff and Special Address was delivered by Her Excellency Ms Harinder Sidhu, High Commissioner of Australia.

11. **Sixteenth Major General Samir Sinha Memorial Lecture.** This was delivered by Lt Gen (Dr) RS Panwar, AVSM, SM, VSM (Retd), former Commandant of Military College of Telecommunication Engineering, Mhow, on 04 April 2018 on the subject “Towards a Viable and Effective Information Warfare Structure for the Indian Armed Forces”. This has been published in the USI Journal Apr - Jun 2018 Issue and also as a monograph. The Event was chaired by Vice Admiral Shekhar Sinha, PVSM, AVSM, NM & Bar (Retd), former Flag Officer Commanding-in-Chief, Western Naval Command and Member USI Council.

12. **Twenty Second Colonel Pyara Lal Memorial Lecture.** This was delivered by Shri Kanwal Sibal, IFS (Retd), former Foreign Secretary, Government of India, on “Role of Military Diplomacy as Part of India’s Foreign Policy” on 19 Sep 2018. The text has been published in the USI Journal Jul - Sep 2018 Issue.

13. **Thirty Fourth National Security Lecture.** This was delivered on 05 Dec 2018 by Shri Shivshankar Menon, IFS (Retd), former National Security Advisor to the Prime Minister of India, on “Security Strategies for India as an Emerging Regional Power with Global Aspirations”. The text is being published in the USI Journal Oct – Dec 2018 Issue.

**NATIONAL SECURITY PAPER**

14. The thirty sixth National Security Paper on the subject “Multi Domain Warfare in the Indian Context” has been written by Lt Gen PR Kumar, PVSM, AVSM, VSM (Retd), former Director General Military Operations”. This paper has been published as monograph.
ANNUAL ESSAY COMPETITIONS

15. **Gold Medal Essay Competitions 2018.** A total of 106 entries were received for the Group ‘A’ competition, the subject being “The One Belt One Road (OBOR) / Belt and Road Initiative (BRI) of China: Security Implications for India and the Indo-Pacific Region (IPR) and Response Strategies”. A total of 69 entries were received for the Group B competition, the subject being “India – A Net Provider Of Security In Indian Ocean Region (IOR) – A Road Map”. It is recommended that the Service Headquarters encourage more officers to participate in these competitions.

16. **Lt Gen SL Menezes Memorial Essay Competition 2018.** The subject for this year’s essay competition was “India’s Wars Since Independence: Would We Have Performed Better If We had a Chief of Defence Staff (CDS)?” A total of 62 entries were received.

BOOK RELEASES / BOOK DISCUSSIONS

17. Our focus on research leading to publication of books / monographs continues unabated. Since the year 2009 we have published over 149 books and monographs which include 19 published during the current year. Details of the books published in the current year are covered later in the report. In addition to publishing books, we also held the following book releases and book discussions during the year :

(a) “Strategic Year Book 2018” released by Admiral Sunil Lanba, PVSM, AVSM, ADC Chairman COSC and Chief of Naval Staff.


(c) “Ground Based Air Defence in India – Challenges and Opportunities” authored by Lt Gen (Dr) VK Saxena, PVSM, AVSM, VSM (Retd) released by Dr VK Saraswat, Member, NITI Aayod, Government of India on 27 Sep 2018.

THE CENTRE FOR ARMED FORCES HISTORICAL RESEARCH (CAFHR)

During the year 2018, the Centre for Armed Forces Historical Research (CAFHR) undertook two major projects and various other activities.

‘India Remembers’ Projects’

18. The USI-CAFHR community engagement project ‘India Remembers’ which began in 2016 to institutionalise a culture of remembrance in the country has been continuing. During the year, the Centre collaborated with similar projects in the UK to raise awareness of India’s contribution in the First World War. One of the projects the USI-CAFHR has consistently supported is the Unremembered project in the UK which highlights the oft-forgotten role of the Indian Labour Corps in WW1.

19. As part of the India Remembers project the USI-CAFHR mooted the proposal that the Marigold flower join the Poppy as an Indian symbol of Remembrance. Through the course of the year, the marigold has been widely used in India-related commemorative events around the world. The Great War Indian War Memorial that was inaugurated at Villers-Guislain in France on 10 Nov 2018 by the Hon’ble Vice President of India has a bronze marigold wreath as an integral part of its design.

20. The USI continues to promote the marigold as an Indian symbol of remembrance and aims for its symbolic significance to be understood at a grass-roots level. The marigold was chosen because it is easily and widely available and also because saffron is often seen as a colour of sacrifice.

‘Indian Armed Forces Memorial In France Project’

21. To honour the sacrifice of Indian servicemen, the USI conceptualised the plans for the Indian Great War Military Memorial in collaboration with the commune of Villers-Guislain, the Indian Armed Forces and the Ministry of External Affairs, Govt of India.

22. Although a memorial dedicated to the Indian war dead maintained by the Commonwealth War Graves Commission (CWGC) exists at Neuve Chapelle, a need was felt to build a unique Indian Memorial incorporating the Indian national emblem to honour the service of the Indian Armed Forces in France in WW1. Currently the UK, Canada, Australia, Belgium and USA have such memorials in France. The
only such Indian memorial today stands at the Menin Gate in Ypres, Belgium.

23. The Hon’ble Vice President of India, Shri Venkaiah Naidu, inaugurated the Indian Great War Military Memorial at Villers-Guislain on 10 Nov 2018. The Director USI, Lt Gen PK Singh, PVSM, AVSM (Retd), attended the ceremony on behalf of the Institution.

24. The memorial commemorates the men of the Indian Army who fell on the Western Front during WW1. It is the first Indian national memorial in France and is located near the battlefield where Lance Dafadar Gobind Singh won the Victoria Cross for his death defying deeds of valour on 1st December 1917.

‘India And The Great War Project’

25. The centenary of the Great War generated wider interest in the role played by India in the conflict and gave fresh momentum to commemoration in India and abroad. Within India, the United Service Institution of India (USI) took the lead and spearheaded the ‘India and the Great War’ centenary commemoration project (2014-2018) with the support of the Government of India Ministry of External Affairs (MEA), who supported it as a public diplomacy initiative. The project sought to examine both the role played by India in the conflict and also the social, political and military changes that resulted within India as a result of its involvement with the war. To this end, the project engaged with wide spectrum of partners, from governments down to individuals, including descendants of veterans of the Great War both in India and Pakistan.

26. The collective endeavours of a host of individuals, agencies and institutions over the past four years have shed new light on the Indian involvement in the Great War. They have allowed historians to record the manner in which community commemorations in different parts of the world shaped public perception of the conflict, with a special focus on the role of Indian diaspora communities in these activities.

27. Through the course of the four years, the project undertook and supported a number of commemorative activities, academic research, and community engagement projects, all of which have combined to influence the manner in which the war—with its colonial roots and postcolonial legacies—is viewed and understood within India. The project has significantly helped shape public perception of the Indian involvement in the Great War, both within India and abroad.
28. Apart from the Indian Great War Military Memorial, the USI-CAFHR supported the initiative of installing a plaque to commemorate the contribution of the Indian Labour Corps in France. The Secy CAFHR attended the inauguration ceremony, which was held on 22 Sept 2018 at the cemetery of Azelot. The staff and students of Lycee Arthur Varaquaux School in Nancy, France undertook this initiative. The Secy CAFHR also attended the re-dedication ceremony of the Indian Memorial Obelisk at Barton on Sea, UK on 10 July 2018.

29. To mark the end of the WW1 Centenary, the USI-CAFHR organised a series of events from 9-11 November 2018 in collaboration with the British High Commission, New Delhi. A one day international seminar titled “India and the Great War” in Research, Memory and Commemoration was organized at the USI on 09 November 2018. It saw the participation of scholars from India, UK, New Zealand and Canada and was attended by USI Members, Scholars, diplomats and students. At the seminar the Inaugural address was delivered by Lt Gen IS Ghuman, AVSM, Deputy Chief of the Army Staff (IS&T), while Mr Tom Tugendhat, MP, Chairman of the Foreign Affairs Committee, House of Commons, UK delivered a Special Address and the Valedictory Address was delivered by Ambassador Asoke Mukerji, IFS (Retd), Member of the USI Council.

30. On 10 November 2018, a commemorative military band concert followed by a reception was held at the British High Commissioner’s residence on the evening of 10 Nov 2018. At the reception WW1 Indian Army War Diaries were presented by General VN Sharma, PVSM, AVSM (Retd) to the former Colonels of the Regiments.

31. In addition, the USI-CAFHR also assisted a French production house in making a documentary on the Indian Contribution in WW1. The documentary film by Ms Mandakini Gahlot titled “India-The Forgotten Army” was screened at the Embassy of France in New Delhi on 13 Nov 2018 and was subsequently aired on Channel News Asia.

32. Even though officially the India and the Great War Centenary Commemoration Project has ended, the USI-CAFHR will continue to work on the subject as it still requires attention.

Staff Rides

33. The USI CAFHR tri-service Staff Ride concept is based on the principle that the study of historical military campaigns and battles
emphasises the enduring nature of warfare as well as its changing character. Confronting the realities of the former and managing the latter, are eternal challenge to the soldier and commanders in particular. Especially as the modern officer is not now often engaged on operations of significant scale, the value of Staff Rides in keeping the conceptual component of fighting power in good order is being freshly appreciated in professional Armed Forces.

34. As part of this project, the first Staff Ride was conducted for a period of 4 days jointly with the British High Commission, New Delhi and Service HQs. It covered the sites of 1857 in Delhi. It instructed and educated service officers in various aspects of strategy, tactics and doctrine through the medium of military history, in keeping with the requirements of the Indian military requirement. It was attended by officers of the India & UK Armed Forces.

35. After the success of the first Staff Ride, USI-CAFHR conducted a two day Staff Ride focused on the Chhamb battles of 1965-1971. It was organized at Kachreal, Jammu jointly in collaboration with the Directorate General of Military Operations. The Staff Ride was conducted by Maj Gen Ian Cardozo, AVSM, SM (Retd), Chairman of the Centre’s Board of Management and Maj Gen AJS Sandhu, VSM (Retd) in Sep 2018. It was attended by officers of 10 Infantry Division.

Bangladesh National Museum, Dhaka

36. The USI-CAFHR assisted the Bangladesh National Museum (BNM) to reorganize and renovate its permanent exhibition galleries (four in numbers) relating to the War of Liberation of 1971 and the Museum of Independence it operates. In this regard Mr. Faizul Latif Chowdhury, Director General, BNM invited Secy CAFHR and Mr AR Ramanathan, Architect, M/s TEAM and Expert on Design of Museums & Exhibitions to participate as trainers in a three day training workshop for Curatorial Staff of BNM and other museums. The visit of the two experts was facilitated by the High Commission of India at Dhaka, Bangladesh. After the visit a proposal was submitted to the Govt of India, Ministry of External Affairs to examine the possibility of assisting the Govt of Bangladesh to develop a proposed National Monument Complex at the Suhrawardy Udyan in Dhaka.

MoU between Afghanistan Institute and USI

37. The USI-CAFHR has signed a five year MoU with the Switzerland based Afghanistan Institute of the Foundation Bibliotheca Afghanica
(FBA) to work together to achieve their broader aims in the areas of conservation, cataloguing, research, web development and education. The broad outline of the collaboration is as follows:

(a) Joint research and educational projects concerning archival materials on Afghanistan, including documents, maps and photographs.

(b) Joint conferences, publications, lectures and other activities designed to create awareness and further understanding of Afghanistan collections.

(c) Joint preparation of web resources and web-based tools for making the material available.

(d) Staff visits to maintain personal contacts and to pool expertise.

(e) Advice, assistance and support in seeking third-party support for projects of mutual interest and benefit.

Curating a Travelling Exhibition for Embassy of India Paris on India and The Great War

38. On the request of the Embassy of India in Paris, the USI CAFHR curated a small traveling exhibition consisting of 20 collapsible banners with photos and bilingual text (English and French) on the contribution made by India on the Western Front during WW1. Apart from outlining the major battles and decoration awarded, the exhibition also highlighted the interaction the Indian soldiers had with the French and Belgian people and the letters they wrote back home. The exhibition has traveled to 18 different locations across France and Belgium during the months of Aug - Nov 2018 and has been highly appreciated by the local populace. The exhibition will now travel to Netherlands and Luxembourg.

Rereeti Project- India’s Contribution to the First World War

39. The USI-CAFHR provided assistance as content advisors to Rereeti, a Bangalore based organization that is seeking to highlight the role of soldiers from Bangalore and Mysore in the First World War. The USI-CAFHR assisted the organization by providing archival material on the subject, access to regimental libraries and in creating educational modules.
In Flanders Fields Museum – Assembly Chair Project

40. To commemorate the centenary of the end of the First World War, the In Flanders Fields Museum, Ypres curated an exhibition ‘assembly-memorial chairs’. The exhibition, which was displayed in the heart of Ypres, Belgium on the final commemorative weekend of 9-11 November 2018, had empty chairs as its central image. Each country that participated in the First World War sent a chair that represented the loss the war left in the homes of the families. On behalf of India, the USI-CAFHR was invited to send a chair. The chair we chose had a distinct Indian appearance and when installed in Ypres, Belgium along with chairs received from other countries, it represented those Indian soldiers who died in Flanders and signified the overall contribution made by India towards the war effort.

Publications & Articles Published.

41. The following books were published by CAFHR during the year:-


(b) “The Iconic Battle of Saragarhi-Echoes of the Frontier” by Brig Kanwaljit Singh (Retd).

(c) “Indian Order of Merit Historical Records 1837-1947” (Vol 2-1860-1912) by Mr Cliff Parrett and Sqn Ldr Rana TS Chhina (Retd).

(d) “Indian Order of Merit Historical Records 1837-1947” (Vol 3 1912-1947) by Mr Cliff Parrett and Sqn Ldr Rana TS Chhina (Retd).

(e) “Our Glorious Years with 16 JAT” by Lt Gen KK Khanna, PVSM, AVSM and Bar and Col CS Handa.

(f) A booklet: ‘India and The Great War- An Overview’ by Sqn Ldr Rana TS Chhina, MBE (Retd).

42. The following articles were published :-

(a) Article by Secy CAFHR titled ‘Battlefield Tourism’ was published in India Today weekly magazine 23 Apr Issue.

(b) A foreword for the book of Alan Jeffrey titled ‘The Indian Army in the First World War’ was provided by Secy CAFHR.
(c) A foreword to the special WW1 issue of Durbar (Journal of Indian Military Historical Society, UK) by Secy CAFHR.

(d) Article by Secy CAHFR and Adil Chhina, RA-CAFHR titled ‘Commemoration, Cult of the Fallen (India)’ was published at website 1914-1918-online. International Encyclopedia of the First World War.

**Ongoing Research**

43. The following research projects are in progress :-

(a) Customs and Traditions of the Indian Armed Forces – Brig SP Sinha, VSM (Retd).

(b) Alha-Udal Ballad Rendition of Western UP – Dr Amit Pathak.

(c) India in World War I – Maj Gen Ian Cardozo, AVSM, SM, (Retd).

(d) Indo-Pak Air War of Dec 1971 – Air Cmde Vikram Singh, VSM.

(e) Jat Regiment History Post 1971 – Lt Gen KK Khanna, PVSM, AVSM & Bar (Retd).

(f) Famous Arty Battles – Maj Gen AJS Sandhu, VSM (Retd).

(g) Remembrance, Memorialization, Commemoration and War Memorial in Post-independence India – Maj Gen Hemant Kr Singh (Retd)

**CAFHR EVENTS 2018**

44. The following events were conducted during the year :-

(a) **09 Jan 2018** : A talk on “Historical Research in Fiction Writing and Remembrance of the Indian Army in the UK” by Ms Umi Sinha, a Novelist from the United Kingdom.

(b) **19 Feb 2018** : CAFHR Board of Management meeting held at USI.

(c) **26 Feb 2018** : Secy-CAFHR was conferred with a Belgian decoration: ‘Officer of the Order of Leopold’. The Badge of the Order was presented by the Ambassador, HE Ambassador Jan Luykx.
(d) 06 Mar 2018: Visit of Pathway School Children, NOIDA. Secy CAFHR briefed children about India’s Contribution to WW1 and Commemoration along with a visit to library.

(e) 19-23 Mar 2018: Secy CAFHR along with Mr. A.R. Ramanathan, Architect and Design Expert of Museums & Exhibitions participated at Bangladesh National Museum as trainers in a three day training workshop for Curatorial staff of Museum to revamp the galleries dealing with the 1971 Bangladesh Liberation War. The visit of the two experts was facilitated by the High Commission of India at Dhaka, Bangladesh.

(f) 06 Apr 2018: A talk by Capt Ashok Nath (Retd), based on his book titled “Sowars and Sepoys in the First World War”.

(g) 20 Apr 2018: Secy CAFHR gave a talk on “Approaches to Historical Research” to the students of Christ University during the Internship Programme organized by CS3.

(h) 23-26 Apr 2018: USI-CAFHR conducted the first Staff Ride jointly with British High Commission for a period of 4 days to instruct and educate service officers in various aspects of strategy, tactics and doctrine through the medium of military history, in keeping with the requirements of the Indian military requirement. It was attended by officers of the India & UK Armed Forces.

(j) 23 Apr 2018: An article by Secy CAFHR titled ‘Battlefield Tourism’ was published in India Today weekly magazine 23 Apr Issue.

(k) 26-29 May 2018: Secy CAFHR visited the Maratha Light Infantry Centre at Belgaum to advise the MARATHA Light Infantry Regiment to upgrade their Museum and Archives.

(l) 07 June 2018: Secy CAFHR gave a lecture on “Approaches to Historical Research” to the students of Pandit Deendayal Petroleum University (PDPU), Gandhi Nagar Gujrat during the Internship Programme organized by CS3.

(m) 14 Jun 2018: A screening of a documentary movie titled ‘1971: India’s Finest Hour’ organized by Secy CAFHR for suggestion and feedback of other Committee members.

(n) 10 Jul 2018: Secy CAFHR attended the re-dedication ceremony of the Memorial Obelisk at Barton on Sea, UK.
13 Jul 2018: Secy CAFHR met with the Director, National Army Museum, UK, Mr Justin Maciejewski to discuss avenues for co-operation in the field of Museum activities.

05-06 Sep 2018: USI-CAFHR conducted the second Staff Ride–Battle of Chhamb at Kachreal, Jammu for a period of 2 days for the officers of 10 Inf Div about ‘Battle of Chhamb-1965-1971’.

22 Sep 2018: Secy CAFHR attended the plaque installation ceremony of Indian Labour Corps Memorial at Lycée Arthur Varaquaux school in Nancy, France.

05 Oct 2018: Book discussion on “An Insight - The Iconic Battle of Saragarhi: Echoes of the Frontier” authored by Brigadier Kanwaljit Singh (Retd) chaired by Lt Gen Devraj Singh, PVSM, AVSM (Retd).

22 Oct 2018: The Director, Secy CAFHR and British High Commission jointly held press conference to brief the press and media on the historical narrative of WW1 and India’s role within the narrative.

09 Nov 2018: To mark the end of the WW1 Centenary, the USI-CAFHR in collaboration with the Indian Army and the British High Commission organised a one-day international seminar titled ‘India and the Great War in Research, Memory and Commemoration’.

10 Nov 2018: A commemorative military band concert was held at the British High Commissioner’s residence on the evening of 10 Nov 2018 followed by a reception. At the reception WW1 Indian Army War Diaries of the Western Front were presented by General VN Sharma, PVSM, AVSM (Retd) to the retired army officers of the various units.

10 Nov 2018: The Hon’ble Vice President of India, Shri Venkaiah Naidu, inaugurated the Indian Great War Military Memorial at Villers-Guislain at France. The Director USI, Lt Gen PK Singh, PVSM, AVSM (Retd), attended the ceremony.

13 Nov 2018: A premier of the documentary film on “World War One - India: The Forgotten Army” was held at Embassy of France. The film was made with the assistance of USI-CAFHR.

23-25 Nov 2018: USI-CAFHR supported the Military History and Strategy Knowledge vertical in the Valley of Words;
International Literature & Arts Festival, which was held at Dehradun.

(y) **27-28 Nov 2018**: Secy CAFHR participated as a speaker in a conference titled ‘India and World War One: A Centennial Commemoration to remember India Soldiers’ at Nehru Memorial Museum & Library, New Delhi.

(z) **06-09 Dec 2018**: Secy CAFHR participated as a speaker for the panel discussions on ‘India’s Contribution to the First World War’ and ‘Battles of Delhi and Meerut, 1857’ at Military Literature Festival at Chandigarh.

45. The details of talks, discussions and interactions are at Appendix.

**GENERAL PALIT MILITARY STUDIES TRUST**

46. A research project to “identify, review and analyze the state of preparedness, errors of judgement in action/execution of plans committed in the 1971 Indo-Pak War starting from the Company/Squadron level going up to Brigade, Division and Corps levels to draw lessons for the future” is being undertaken by Col BS Varma (Retd).

47. A research on historical novel on Rajputana during the first half of the 16th Century is undertaken by Maj Gen Randhir Sinh, UYSM, AVSM, SM (Retd)

**THE CENTRE FOR STRATEGIC STUDIES AND SIMULATION (CS3)**

48. The Centre for Strategic Studies and Simulation (CS3) continues to work hard to achieve new milestones in the field of research, net assessment and strategic gaming exercises. I am proud to highlight that the Centre has expanded on the quality and content of its research on strategic affairs. The Centre undertook one study project for the Headquarters Integrated Defence Staff (IDS) named, “Scenario Building and Scenario Analysis: China’s Infrastructure Development in Nepal and its Security Implications for India”. During the year, two Strategic Gaming Exercises were conducted, one for National Defence College, New Delhi and one for Army War College, Mhow. The feedback received from these prestigious institutions has been most encouraging. We will continue in our endeavour to spread awareness of the strategic issues to the operational and field levels of the three Services.

49. The USI conducted the Annual National Security Seminar on the subject “Evolving Geopolitics of the Indo-Pacific Region –
Challenges and Prospects” at USI, New Delhi on 01 and 02 Nov 2018. Twelve Countries including India (Canada, China, Germany, Japan, Myanmar, Russia, South Korea, Sri Lanka, Sweden, Taiwan and Vietnam) participated in the Seminar.

50. USI organised and participated in various bilateral/multilateral national and international interactions. We sent a three-member delegation to Kabul, Afghanistan to participate in the “4th Afghanistan – India Security Dialogue” jointly organised by Afghan Institute of Strategic Studies (AISS) and the USI. Our three members visited Sichuan University, Chengdu, China under the bilateral interaction programme. It was mutually beneficial. Our member also visited - Second Sochi Forum of Eurasian Integration, at Sochi, Russia; National Institute of South China Sea Studies (NISCS), China; 7th Seoul Defense Dialogue hosted in Seoul, South Korea; Organization for Security and Cooperation in Europe (OSCE), Senate of the Oliy Majlis of the Republic of Uzbekistan at Tashkent, Uzbekistan; ‘First Nepal-India Think Tank Summit 2018’ at Kathmandu, Nepal; and “National Development Course 2018” organised by Ministry of Foreign Affairs, ROC (Taiwan). We also hosted a three-member ISRS delegation from ISRS, Uzbekistan and a five-member IDIR, Vietnam delegation in USI.

51. Our research team participated in various events organised by national institutions; namely, Department of Civics and Politics, University of Mumbai; National Security Seminar held at the National Police Academy (NPA), Hyderabad; at Northern Command Pre Staff Course Akhnoor, Jammu; Lecture at College of Air Warfare, Hyderabad; Course on ‘Indian Military Strategy’ at IIT, Gandhinagar, national security lecture at Guru Gobind Singh College, Delhi University, and Conducted capsule on Pakistan and China at Naval War College, Goa.

52. Taking forward our relationship with organisations abroad, a number of joint events were conducted during the year; namely, visit by CIPRI (YCAR, York University), Canada and an interactive session with 32 Members delegation from French Institute for Higher Defence Studies (IHEDN) at USI.

53. CS3 also conducted an ‘Internship Programme’ for students from Christ University, Bengaluru; Symbiosis School for Liberal Arts, Pune; PDPU, Gandhinagar; O.P. Jindal Global University, Haryana, and Delhi University. A CS3 delegation also gave motivational and national security lecture at the colleges of Delhi University. The Centre
regularly has students coming from various Universities for doing their internship on important strategic issues.

54. This year, the Centre signed/renewed MOUs with the Institute for Strategic and Regional Studies (ISRS) under the President of the Republic of Uzbekistan, with China Center for South Asian Studies (CCSAS), Sichuan University, Chengdu, China, and with Institute for National Defense and Security Research (INDSR). Our networking and partnership is enlarging.

55. Talks/ Roundtable Discussions / Seminars and NDC visits were held with delegations from various countries such as Bangladesh, Myanmar, France, Poland, Vietnam, Nigeria, Taiwan, China, Japan, Republic of Korea, Saudi Arabia, Uzbekistan, the UAE, the UK and the USA.

56. The USI also came out with number of publications, including books written by research scholars, seminar books and joint publications with foreign universities. These are available with CS3 and the USI Library. This year, the USI also published a number of Occasional Papers and Monographs on various contemporary issues. For the third consecutive year, we published the USI Strategic Year Book. It has been well received and it is our endeavour to continue the publication of this book as an annual feature. It is also our intent to make as many publications as possible available digitally. Till date, we have digitally published nearly 50 articles in ‘Strategic Perspective’ our digital website and posted 246 articles on the USI Blog.

ACTIVITIES OF USI-CS3 FOR THE YEAR 2018

57. The focus continued to be on quality research, conduct of strategic gaming exercises, scholar presentations, publication of books and on its outreach programme. Our research scholars represented the country and the USI in a number of international events.

58. **Ongoing Research.** Presently the following research projects are in progress:-

   (a) Pakistan’s Internal Security Challenges and the Efficacy of National Response – Col Shaman Chodha, Senior Research Fellow.

   (b) China’s Military Reforms, Its Impact on HRD and Its Impact for India – Col Nihar Kuanr, Senior Research Fellow.
(c) Trade and Transit Corridors in the Indo-Pacific Regions: Implications and India’s Response – Cdr S Sarangi, Research Fellow.

(d) China’s Strategic Behavior, its Manifestations, Implications and India’s Strategic Response – Brig Sanjeev Chauhan, YSM, Senior Research Fellow.

(e) PLA: Increasing Non-Contact Warfare Capabilities – Brig Vivek Verma, Senior Research Fellow.

59. **Chairs of Excellence**

(a) Relations between India, Tibet and China between 1947 and 1962 – Mr Claude Arpi under Field Marshal KM Cariappa Chair (01 Jan 2017 - 31 Dec 2019).

(b) Cyber Security & Cyberspace in International Relations: A Roadmap for India’s Cyber Security Policy – Prof Gautam Sen under Air Marshal Subroto Mukherjee Chair (01 Feb 2018 - 31 Jan 2019).

(c) Case Study of Special Operations – Implications for India - Lt Gen PC Katoch, PVSM, UYSM, AVSM, SC (Retd) under Flying Officer Amandeep Singh Gill Chair (01 Apr 2018 - 31 Mar 2019).

(d) Internal Security Dynamics of India’s Eastern Region; Implications and Response - Brig Narender Kumar, SM, VSM (Retd) under MEA Chair (01 Jan 2018 - 30 Jun 2019).

60. **Publications.** The details of the USI publications are as under:

(a) **Books**


(vi) “Ground Based Air Defence in India – Challenges and Opportunities” – Lt Gen (Dr) VK Saxena, PVSM, AVSM, VSM (Retd). (2018).

(vii) “India and its Emerging Foreign Policy Challenges” – Edited by Dr Roshan Khanijo & Dr. Anurag Tripathi (2018).

(b) **Occasional Papers**

(i) “Strategic Continuum of China’s Strategic Behaviour: Implications for India Post the 19th Congress of the CPC” – Maj Gen Rajiv Narayanan, AVSM, VSM (Retd), Distinguished Fellow, USI (Jan 2018).

(ii) “India-China Informal Summit, Inter-Korea Summit: Assessing the Outcomes” – Maj Gen Rajiv Narayanan, AVSM, VSM (Retd), Distinguished Fellow. (May 2018).

(iii) “Towards an Effective and Viable Information Warfare (IW) Structure for the Indian Armed Forces” – Lt Gen (Dr) RS Panwar, AVSM, SM, VSM (Retd) (Sep 2018).

(iv) “A Critical Appraisal of Pakistan’s Counter Terrorism Operations” – Col Shaman Chodha, Senior Research Fellow, USI. (Sep 2018).

(c) **Monograph**


(ii) “Artificial Intelligence in Military Operations - A Raging Debate, and way forward for the Indian Armed Forces” – Lt Gen (Dr) RS Panwar, AVSM, SM, VSM (Retd) (Sep 2018).

(iii) “PLA Reforms of Xi Jingping in an Era of Assertive Diplomacy: Implications for India” – Maj Gen Rajiv
Articles published in Journals/Books


(ii) Shri Gaurav Kumar, Associate Research Fellow, published an article on “India’s Growing Presence in Afghanistan: Manifestation of its Soft Power and Diplomacy” for USI Journal. (Oct-Dec 2017).

(iii) Maj Gen BK Sharma, AVSM, SM & Bar (Retd) Deputy Director (Research), published a paper in USI Year Book – 2018 on “A Perspective on Indo-US Relations”.

(iv) Dr Roshan Khanijo, Senior Research Fellow & Research Coordinator published a paper in USI Year Book – 2018 on “Challenges from Nuclear Terrorism and Accidents”.

(v) Maj Gen BK Sharma, AVSM, SM & Bar (Retd) Deputy Director (Research), published a report on visit of USI Delegation to Vietnam for USI Journal - (Jan-Mar 2018).

(vi) Dr Roshan Khanijo Senior Research Fellow & Research Coordinator, published a paper on “Post-Pokhran II: Emerging Global Nuclear Order and India’s Nuclear Challenge” in IDSA, Strategic Analysis (Apr-May 2018)

(vii) Cdr Subhasish Sarangi, Research Fellow, published an article on “Japan’s Expanding International Engagements and Alignment with India” for USI Journal. (Jan-Mar 2018).

(viii) Shri Gaurav Kumar, Associate Research Fellow, published an article on “The New Geopolitical Realities in Afghanistan: India’s Constructive Role as US Partner” for USI Journal. (Jan-Mar 2018)

(ix) Maj Gen Rajiv Narayanan, AVSM, VSM (Retd), Distinguished Fellow, published an article on “Assessing


(xi) Maj Gen BK Sharma, AVSM, SM & Bar (Retd) Deputy Director (Research), published an article on “Evolving Scenario in Afghanistan: Implications for India” for USI Journal. (Jul-Sep 2018).

(xii) Brig Narendra Kumar, Distinguished Fellow, published an article on “Defence Reforms in India: Need Strategic Direction” for USI Journal. (Jul-Sep 2018).


(xiv) Maj Gen BK Sharma, AVSM, SM & Bar (Retd) Deputy Director (Research), published an article in the following newspapers:-

(aa) Iran Nuclear Deal Interview for Iran News Agency - 07 May 2018.

(ab) Iran Nuclear Deal Interview on 07 Oct 2018 for breaking the Iran Nuclear Deal is a Disruptive Moment in International Relations for Russian News Agency, Sputnik on07 May 2018.


(e) **USI Strategic Year Book.** The third edition, titled “USI Strategic Year Book 2018" with 29 articles on contemporary issues was published.
61. **International Events**

(a) Maj Gen RPS Bhadauria, VSM (Retd), Distinguished Fellow, had been invited by the National Institute of South China Sea Studies (NISCS), China and gave a presentation on “21st Century Maritime Silk Road, Economic Cooperation of the Greater South China Sea – India’s Act East Policy” from 10 to 11 April 2018.

(b) Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Deputy Director (Research), gave a presentation on “Security Scenario in Afghanistan and Role of SCO in Peace Building” in the Second Sochi Forum of Eurasian Integration, at Sochi, Russia from 17-18 Apr 2018.

(c) Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Deputy Director (Research), gave a presentation on “Cooperation between the State and Civil Society in Countering Violent Extremism and Terrorism” at Organization for Security and Cooperation in Europe (OSCE), Senate of the Oliy Majlis of the Republic of Uzbekistan at Tashkent, Uzbekistan from 11-12 Jun 2018.

(d) Cdr Subhasish Sarangi, Research Fellow, USI, participated in the “National Development Course 2018” organised by Ministry of Foreign Affairs, ROC (Taiwan) from 01 Jul to 21 Jul 2018.

(e) Maj Gen Rajiv Narayanan, AVSM, VSM (Retd), Distinguished Fellow, gave a presentation on “Building Innovative Cooperation between Indo-Nepal Think Tank: The Partnership” at ‘First Nepal-India Think Tank Summit 2018’ at Kathmandu, Nepal on 31 Jul 2018, jointly hosted by Asian Institute of Diplomacy and International Affairs (AIDIA) and Nehru Memorial Museum Library (NMML).

(f) Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Deputy Director (Research) visited Sichuan University, Chengdu & also visited Tibet from 08 to 14 Sep 2018.

(g) Maj Gen RPS Bhadauria, VSM (Retd), Distinguished Fellow, participated in the 7th Seoul Defense Dialogue hosted in Seoul, South Korea and gave a presentation on “Defence Cooperation for Humanitarian Assistance and Disaster Relief” from 12 to 14 Sep 2018.

62. **National Events**

(a) Maj Gen Rajiv Narayanan, AVSM, VSM (Retd) delivered a lecture on “China in the Post 19th National Party Congress of
the CPC Era: Geopolitical, Strategic and Security Implications” at USI on 10 Jan 2018.

(b) Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Deputy Director (Research), delivered two lectures on “China’s Strategic Directions and Behaviour: Role of Geo-politics and Geo-economics as important Drivers” and “Pak-China Collusive Security Strategy” at Department of Civics and Politics, University of Mumbai held from 27-28 Jan 2018.

(c) Dr Roshan Khanijo, Senior Research Fellow & Research Coordinator, delivered a lecture on “The New World Order: Nuclear Armament, Conflict and Human Security” at India International Center, New Delhi on 30 Jan 2018.

(d) Col Anurag Dwivedi, Senior Research Fellow delivered a lecture on “Perspective on Information Warfare” with the visiting DIAT Student Officers at the USI on 09 Feb 2018.

(e) Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Deputy Director (Research) delivered series of lectures during Northern Command Pre Staff Course (NCPSC-18) at Akhnoor, Jammu from 05 Mar to 09 Mar 2018 on the following topics:-

(i) China’s Strategic Guidance and Behaviour
(ii) Pakistan-China Strategic Nexus
(iii) Framework for preparing CA Subjects
(iv) Geopolitics of Combating Terrorism in the Af-Pak and Central Asia
(v) Dynamics of Geopolitics in Central Asia and Implications for India
(vi) Russia
(vii) Indo – US Relations
(viii) US NSS, Defence Strategy and NPR
(ix) Geopolitical Trends in Indo-Pacific: Implications for Regional Security
(x) India and its Neighbours

(f) Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Deputy Director (Research) delivered a lecture on “China’s Strategic Direction, Behaviour and Nexus with Pakistan: Implications for
India" to all officers of Northern Command (14, 15, 16 Corps) at Udhampur On 05 Mar 2018

(g) Dr Roshan Khanijo, Senior Research Fellow & Research Coordinator delivered a lecture on “Nuclear Terrorism Threat in South Asia” with USI-CIPRI (YCAR, York University), Canada delegation at USI on 07 Mar 2018.

(h) Brig Narender Kumar, SM, VSM (Retd), Distinguished Fellow delivered a lecture on “Non Traditional Security Threats in South Asia” with USI-CIPRI (YCAR, York University), Canada delegation at USI on 07 Mar 2018.

(i) Maj Gen Rajiv Narayanan, AVSM, VSM (Retd) delivered a lecture on “India’s Military Strategy for Countering China’s Expansion” with NIDS, Japan delegation at USI on 14 Mar 2018.

(k) Cdr Subhasish Sarangi delivered a lecture on “Steps for Deeper India-Japan Security Relations – Indian Perspective” with NIDS, Japan delegation at USI on 14 Mar 2018.

(l) Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Deputy Director (Research), delivered a lecture on “Update on China” at South Western Command, Hissar on 30 Mar 2018.

(m) Maj Gen Rajiv Narayanan, AVSM, VSM (Retd) delivered a lecture on “PLA Reforms - Doctrinal and Structural Issues: Implications for India” at China Seminar held on 04 Apr 2018.

(n) Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Deputy Director (Research), gave a presentation on “Overview of India’s National Security Strategy” to a Joint Workshop with Pandit Deendayal Petroleum University (PDPU), Gandhinagar, Gujarat on 06 April 2018 at USI.

(o) Maj Gen RPS Bhadauria, VSM (Retd), Distinguished Fellow gave a presentation on “Sino-Pak Strategic Nexus: Implications for India and Response” to a Joint Workshop with Pandit Deendayal Petroleum University (PDPU), Gandhinagar, Gujarat on 06 April 2018 at USI.

(p) Dr Roshan Khanijo, Senior Research Fellow and Research Coordinator gave a presentation on “China-Pakistan Nuclear Nexus” to a Joint Workshop with Pandit Deendayal Petroleum University (PDPU), Gandhinagar, Gujarat on 06 April 2018 at USI.
Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Deputy Director (Research), gave a presentation on the subject “China’s World View, Strategic Direction and Behaviour” at CENJOWS, New Delhi held on 26 Apr 2018.

Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Deputy Director (Research), gave a presentation on the subject – “China’s Strategic Direction & Behaviour” for the Nigerian National Defence College Course Delegation who visited USI on 16 May 2018.

Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Deputy Director (Research), delivered a lecture on “Challenges to Peace and Security in Afghanistan” with RCDS, UK delegation at USI on 22 May 2018.

Maj Gen Rajiv Narayanan, AVSM, VSM (Retd) delivered a lecture on “Emerging Dynamics of the Indo-Pacific Region” with RCDS, UK delegation at USI on 22 May 2018.

Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Deputy Director (Research), delivered a lecture on “Geo-politics of Combatting Terrorism in Afghanistan: Implications for Regional Security” to a 32 member delegation from French Institute for Higher Defence Studies (IHEDN), held on 29 May 2018.

Maj Gen BK Sharma, AVSM, SM** (Retd), Dy Director (Research) delivered two lectures on “An Overview of India’s National Security Strategy and Structures” and “Left Wing Extremism in India’s Heart Land and State Response” to NIPSS, Nigeria delegation at USI from 28 May to 08 Jun 2018.

Maj Gen RPS Bhadauria, VSM (Retd), Distinguished Fellow, USI delivered two lectures on “Cross-Border Terrorism – An Indian Experience” and “Insurgency in the North-Eastern Region of India & its External Linkages – An Indian Experience” to NIPSS, Nigeria delegation at USI from 28 May to 08 Jun 2018.

Maj Gen Rajiv Narayanan, AVSM, VSM (Retd) delivered a lecture on “India-China Entente Cordiale: Towards achieving an Asian Century” with Chinese PLA NDU delegation at USI on 20 Jun 2018.

Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Deputy Director (Research), gave a presentation on the topic “India’s
National Security Strategy” to Delhi University Students, at Delhi University on 24 Aug 2018.

(z) Maj Gen Rajiv Narayanan, AVSM, VSM (Retd) delivered a lecture on “Emerging Dynamics of the Indo-Pacific Region” with 22-member Korean National Defence University (KNDU), Korea delegation at USI on 05 Sep 2018.

(aa) Cdr Subhasish Sarangi, Research Fellow delivered a lecture on “The Prospects of the Blue Economy in the Indian Ocean Region” with 22-member Korean National Defence University (KNDU), Korea delegation at USI on 05 Sep 2018.

(ab) Maj Gen Rajiv Narayanan, AVSM, VSM (Retd) delivered a lecture on “Emerging Dynamics of the Indo-Pacific Region” with 23-member National Defence College (NDC), Bangladesh delegation at USI on 11 Sep 2018.

(ac) Cdr Subhasish Sarangi, Research Fellow delivered a lecture on “The Prospects of the Blue Economy in the Indian Ocean Region” with 23-member National Defence College (NDC), Bangladesh delegation at USI on 11 Sep 2018.

(ad) Brig Narender Kumar, SM, VSM (Retd), Distinguished Fellow, USI had been a panelist for a Book Discussion on “The Generation of Rage in Kashmir” by Mr David Devadas organized by Observer Research Foundation (ORF), New Delhi on 11 Sep 2018.

(ae) Brig Narender Kumar, SM, VSM (Retd), Distinguished Fellow, USI was External Discussant in the Fellowship Seminar on “Increase in Nuclear Capabilities of Pakistan: Implications for India” at Centre for Land Warfare Studies (CLAWS), New Delhi on 12 Sep 2018.

(af) Dr Roshan Khanijo, Senior Research Fellow & Research Coordinator, USI delivered a lecture on “India’s Nuclear Policy, Meeting Security Challenges with Nuclear China & Pakistan” for the BSF Commandants organised by IDSA, New Delhi on 01 Oct 2018.

(ag) Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Deputy Director (Research), gave a presentation on the topic “India-
Central Asia : Peace and Security in the Region” at the India International Centre, New Delhi on 23 Nov 2018.

(ah) Maj Gen Rajiv Narayanan, AVSM, VSM (Retd) delivered a lecture on “China – Living with the Dragon Sino-Indian Relations: 1947 – Till Date” at the Valley of Words 2018 conducted by The Shivalik Hills Foundation Trust, Dehradun on 24 Nov 2018.

(aj) Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Deputy Director Research participated as a Speaker at the Military Literature Festival at Chandigarh, from 06-09 Dec 2018.

(ak) Brig Narender Kumar, SM, VSM (Retd), Distinguished Fellow, USI, delivered a talk at the Directorate General of Military Intelligence on “Emerging Contours of Conflict in J&K : Way Forward” on 06 Dec 2018.

(al) The Director participated in the 3rd Heads of Think Tank Forum hosted by MGIMO University, Moscow on 13 – 14 Dec 2018.

63. USI Team Presentation

(a) Visiting faculty lectures at Department of Civics and Politics, University of Mumbai held from 27-28 Jan 2018. Following team members gave presentations:-

Team Members.

(i) Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Deputy Director (Research), delivered two lectures on “China’s Strategic Directions and Behaviour: Role of Geo-politics and Geo-economics as important Drivers” and “Pak-China Collusive Security Strategy”.

(ii) Lt Gen Chander Prakash, SM, VSM (Retd), Dy Director & Editor delivered lecture on the topic “UN Peacekeeping, Peace-making, Post Conflict Reconstruction and Peace Building Mechanism in UN”

(b) The USI team participated in a week long National Security Seminar held at the National Police Academy (NPA), Hyderabad from 25-29 June 2018. Following team members gave presentations :-
Team Members.

(i) Lt Gen PK Singh, PVSM, AVSM (Retd), Director USI.
(ii) Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Deputy Director (Research). The following team members participated in the panel discussions on the topics “Internal Security Dynamics in North East and Its External Linkages: Impact on National Security” and “Jammu & Kashmir: Issues and Perspective.”
(iii) Maj Gen RPS Bhadauria, VSM (Retd).
(iv) Shri TCA Raghavan, IFS (Retd).
(v) Brig Narender Kumar, SM, VSM (Retd), Distinguished Fellow.
(vi) Mr Jitesh Khosla, IAS (Retd).
(vii) Mr JN Chaudhary, IPS (Retd).
(viii) Mr Rajindra Kumar, IPS (Retd)

(c) Lecture at College of Air Warfare, Hyderabad from 11 to 16 Jul 2018. The following team members from USI delivered lectures on varied topics:-

Team Members.

(i) Lt Gen PK Singh, PVSM, AVSM (Retd), Director USI delivered lecture on the topic “India’s Neighbourhood Scan: Implications for India”
(ii) Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Deputy Director (Research), delivered lecture on the topic “Evolving Security Scenario in Afghanistan: Implications for Regional Stability and Role of India”
(iii) Shri Skand Ranjan Tayal, IFS (Retd) delivered lecture on the topic “South East Asia’s Role in Evolving Regional Order: Options for India / “Role of ASEAN/South East Asia in India and China Dynamic”
(iv) Dr Roshan Khanijo, Senior Research Fellow and Research Coordinator, delivered lecture on the topic “Supranational Institutions & Alliances - Atomic Energy,
Missile Tech Related Issues (IAEA, NPT, MTCR, NSG etc.)

(d) **Course on ‘Indian Military Strategy’ at IIT, Gandhinagar**
held from 18 to 19 Aug 2018. Following team members gave presentations:-

**Team Members.**

(i) Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Deputy Director (Research), delivered two lectures on the topic “China’s Strategic Outlook, Collusivity with Pakistan; Implications for India” and “An Overview of National Security Strategy and Structures”

(ii) Lt Gen GS Katoch, PVSM, AVSM, VSM (Retd) delivered lectures on the topic “Indian Army Doctrine: Role in Nation Building” and “India’s Aerospace Strategy & Role in Nation Building”

(iii) Dr Roshan Khanijo, Senior Research Fellow and Research Coordinator, delivered lectures on the topic “India’s Maritime Security Strategy and Role of Indian Navy” and “India’s Nuclear Strategy and Doctrine”.

(e) **Lecture on National Security at Guru Govind Singh College**, Delhi University on 28 Aug 2018. The following team members from USI delivered lectures on various topics:-

**Team Members**

(i) Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Deputy Director (Research) delivered lecture on the topic “India’s National Security Strategy”

(ii) Brig Sanjeev Chauhan, YSM, Senior Research Fellow, USI delivered lecture on the topic “Preview of Defence Forces”.

(iii) Dr Roshan Khanijo, Senior Research Fellow & Research Coordinator, USI delivered a motivational discourse on carrier progression and the significance of geo-strategy and security.

(f) **Conduct of Pakistan-China Capsules at Naval War College, Goa** from 27 to 28 Sep 2018. The following team members from USI delivered lectures on various topics:-
Team Members.

(i) Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Deputy Director (Research), delivered two lectures on the topic “Pak & China Strategic Nexus: Implications and Response by India” and “China’s Strategic Outlook: Direction and Behaviour”

(ii) Maj Gen Rajiv Narayanan, AVSM, VSM (Retd), Distinguished Fellow, on “Trends of Chinese Strategic Foray’s in the Indo-Pacific and IOR Region”

(iii) Shri Tilak Devasher, Retired Special Secretary, Cabinet Secretariat, Government of India, on the topic “Evolving Internal Dynamics of Pakistan: Implications for Regional Stability”

(iv) Shri Sushant Sareen, Senior Research Fellow, ORF, on “Overview of Pakistan’s Foreign Policy: Challenges and Prospects”

(v) Shri Jayadeva Ranade, on the topic “China’s Internal Dynamics”

64. Scholar’s Presentations

(a) Col Anurag Dwivedi, Senior Research Fellow – “Integrating IW Ops with Kinetic Means for achieving War Objectives: Impact on Force Structuring and Operational Doctrine” (30 Jan 2018).

(b) Lt Gen (Dr) VK Saxena, PVSM, AVSM, VSM (Retd), under the Dr DS Kothari (DRDO) Chair at USI – “Future Needs of Ground Based Air Defence in the Country” (24 Apr 2018).

(c) Col Shaman Chodha, Senior Research Fellow – “Pakistan’s Internal Security Challenges and the Army’s Ability to Overcome Them” (26 Apr 2018).

(d) Col Nihar Kuanr, Senior Research Fellow – “China’s Military Reforms and its impact on HRD & Lessons for India” (15 May 2018).

(e) Col Anurag Dwivedi, Senior Research Fellow – “Integrating IW Ops with Kinetic Means for achieving War Objectives: Impact on Force Structuring and Operational Doctrine” (26 Jun 2018).

(g) Prof Gautam Sen under the Air Marshal Subroto Mukherjee Chair at USI – “Cyber Security & Cyber Space in International Relations: A Roadmap for India’s Cyber Security Policy” (05 Nov 2018).

65. **Internship Programmes**

(a) 16 students from Christ University, Bangalore, undertook a one month internship programme from 18 April 2018 to 18 May 2018 at USI.

(b) Internship Programme conducted for 08 students from Pandit Deendayal Petroleum University (PDPU), Gandhinagar, Gujarat from 04 June to 03 July 2018.

(c) Internship Programme conducted for 03 students from O.P. Jindal Global University (JGU), Sonepat, Haryana from 04 June to 03 July 2018.

66. **Strategic Gaming Exercises.** Two Strategic Gaming Exercises were conducted during this year: -

(a) Strategic Gaming Exercise I, on “Security Situation in the North East”, was held at NDC, from 27 Feb to 01 Mar 2018.

(b) USI conducted Strategic Gaming Exercise (SGE) (Koot Neeti) on “Implications of China’s Growing Influence in India’s Extended Neighbourhood and its Ramifications for Regional Peace and Security” for Higher Command Course-47 at Army War College, Mhow from 24-26 Jul 2018.

67. **Strategic Panel Discussions for Foreign Diplomats**

(a) Strategic Panel Discussions for 1st Special Course for Iraqi & Syrian Diplomats was held on 22 Jan 2018 at USI. Presentation given by the following panellists:-

(i) “Growing Footprints of ISIS in Eurasia” by Maj Gen BK Sharma, AVSM, SM** (Retd), Dy Director (Research).

(ii) “ISIS as Transnational Threat” by Lt Gen PC Katoch, PVSM, UYSM, AVSM, SC (Retd).
68. **Strategic Panel Discussions for Foreign Diplomats Training at the Foreign Service Institute, New Delhi.**

(a) Strategic Panel Discussions for 1st Special Course for 21 young Diplomats from the Gambia was held on 05 Jul 2018 at FSI. Presentation given by the following panellists:-

(i) “Geo-politics of Combating Terrorism in Afghanistan: Implications for Regional Stability” – Maj Gen BK Sharma, AVSM, SM & Bar (Retd).

(ii) “Cross Border Terrorism and India’s Perspective” – Maj Gen RPS Bhadauria, VSM (Retd).

(b) Strategic Panel Discussions for the 66th Professional Course for Foreign Diplomats (PCFD) was held on 17 Sep 2018 at FSI. Presentation given by the following panellists:-

(i) “Geopolitics of Combating Terrorism in Afghanistan: Implications for Regional Stability” – Maj Gen BK Sharma, AVSM, SM** (Retd).

(ii) “Cross Border Terrorism” – Maj Gen RPS Bhadauria, VSM (Retd).

(c) India-China Joint Training Programme for 10 Afghan Diplomats organised by FSI on 22 Oct 2018. Presentation given by the following panellists:-

(i) “Geopolitics of Combating Terrorism in Afghanistan: Implications for Regional Stability” – Maj Gen BK Sharma, AVSM, SM** (Retd).

(ii) “Cross Border Terrorism” – Maj Gen RPS Bhadauria, VSM (Retd).

69. **Projects Undertaken for HQ-IDS.** USI had undertaken a Project on “Scenario Building and Scenario Analysis: China’s Infrastructure Development in Nepal and its Security Implications for India”.

70. **USI Strategic Perspective and Blog.** We continue to encourage our scholars to write for our digital webpage ‘Strategic Perspectives’ and our ‘Blog’. During this year a total of 246 articles were posted on our Blog and nearly 50 articles in Strategic Perspective USI’s digital website.
71. **BILATERAL / MULTI-LATERAL INTERNATIONAL INTERACTIONS**

(a) **USI – Sichuan University, (China), Bilateral Interaction.**

(i) Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Deputy Director (Research), gave a presentation on “Regional Dynamics of South Asia and its Implications on China-India Relations” at a bilateral interaction in Sichuan University, Chengdu, China, held from 08 to 14 Sep 2018.

(ii) Maj Gen Rajiv Narayanan, AVSM, VSM (Retd), Distinguished Fellow, gave a presentation on “Towards Achieving an Asian Century: Need for an Entente Cordiale amongst the Rising/Emerging/Developed Asian Powers” and “Indo-US Relations: A Historical and Contemporary Perspective” at a bilateral interaction in Sichuan University, Chengdu, China, held from 07 to 17 Oct 2018.

(iii) Brig Narender Kumar, SM, VSM (Retd), Distinguished Fellow, gave a presentation on “Jihadi Terrorism a Common Threat to India & China” at a bilateral interaction in Sichuan University, Chengdu, China, held from 20 to 28 Oct 2018.

(b) **USI - AISS, (Afghanistan), Bilateral Interaction** - AISS, Afghanistan hosted the Joint “4th Afghanistan – India Security Dialogue” with the United Service Institution of India (USI), at Kabul, Afghanistan, on 25 Nov 2018. Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Deputy Director (Research), Lt Gen GS Katoch, PVSM, AVSM, VSM (Retd), Distinguished Fellow and Shri Amar Sinha, IFS (Retd), former Ambassador of India to Afghanistan had participated and gave presentation on the following topics:

(i) Cross-Border Terrorism – India’s Experience.

(ii) Dealing with Insurgencies in the North-eastern Region of India – Lessons learnt.

(iii) India’s position on Combating International Terrorism.

(c) **USI - IDIR, (Vietnam), Bilateral Interaction** – The five member IDIR, Vietnam delegation accompanied by Maj Gen Vu Tien Trong, IDIR Director, visited USI for a bilateral interaction from 26 to 30 Nov 2018.
72. **USI NATIONAL SECURITY SEMINAR.** The USI organised an annual seminar on “Evolving Geo-Politics of the Indo-Pacific Region – Challenges and Prospects”, from 01 to 02 Nov 2018. Twelve Countries including India (Canada, China, Germany, Japan, Myanmar, Russia, South Korea, Sri Lanka, Sweden, Taiwan and Vietnam) participated in the Seminar.

73. **BILATERAL MEMORANDUM OF UNDERSTANDING (MOUs) –** The following MOUs were signed with international and national organisations: -

   (a) Global Youth, New Delhi (09 Jan 2018).

   (b) Amity University Uttar Pradesh (AUUP). (27 Aug 2018).

   (c) The Institute for Strategic and Regional Studies (ISRS) under the President of the Republic of Uzbekistan (renewed) (28 Sep 2018).

   (d) China Center for South Asian Studies (CCSAS), Sichuan University, Chengdu, China (01 Nov 2018).

   (e) Institute for National Defense and Security Research (INDSR), Taiwan (01 Nov 2018).

74. **Round Table Discussions (RTD) / Workshops / Seminars -** The following RTDs/Workshops/Seminars were conducted at the USI:-

   (a) A RTD with Saudi Arabia Armed Forces Command & Staff College delegation was held on 29 Jan 2018. The topics for discussion were - “ISIS as a Transnational Threat” and “India’s Perspective on West Asia”.

   (b) Joint Discussion with USI-CIPRI (YCAR, York University) was held on 07 Mar 2018. The topics for discussion were “Climate Change”, “Radiation and Health”, “Role of Organisation for Prohibition of Chemical Weapons (OPCW) for eliminating Chemical Weapons Stockpile”, “Nuclear Terrorism: Threat in South Asia” and “Non Traditional Security Threats in South Asia”.

   (c) Visit of UAE Joint Command & Staff College Course (JCSC) Delegation to USI on 12 Mar 2018. The topics for discussion were – “Geo-Political Developments in West Asia – An Indian Perspective” and “Developing Trends in IOR – Challenges and Opportunities”.
(d) Bilateral Round Table Discussion with USI & National Institute for Defense Studies (NIDS), Japan, was held on 14 Mar 2018. The topics for discussion were – “Japan’s Reaction to China’s Expansion”, “India’s Military Strategy for Countering China’s Expansion”, “Cooperation with ASEAN-Japanese Perspective”, “Cooperation with ASEAN-Indian Perspective”, “Steps for Deeper Japan-India Security Relations – Japanese Perspective” & “Steps for Deeper India-Japan Security Relations – Indian Perspective”.

(e) Visit of Tamkang University, Taipei Delegation to USI on 03 Apr 2018. The topics for discussion were – “The Indo-Pacific Strategy of USA and China and implications for the Region”, “China’s Belt and Road Initiative: Strategic Implications for the Region and future prospects”, “The Indo-Pacific Strategy of Taiwan and India : the economic and security challenges and opportunities” & “Taiwan-India Cooperation : Roadmap for the future”.

(f) Joint Workshop with USI-PDPU (Pandit Deendayal Petroleum University), Gandhinagar, Gujarat was held on 06 Apr 2018. The topics for discussion were “Overview of India’s National Security Strategy”, “Overview of India’s Foreign Policy with focus on Neighbourhood First Policy, Connect Central Asia, Look West & Act East”, “Sino-Pak Strategic Nexus; Implications for India & Response”, “China-Pakistan Nuclear Nexus” & “Geo-political Developments in Indo-Pacific; Implications for India”.

(g) Round Table Discussion on the topic “Transformation towards Sustainable Security, Peace and Development in Jammu & Kashmir” was held at USI on 25 Apr 2018.

(h) Seminar on the topic “The Dynamics of China’s Growing Influence: Implications and Response” was held at USI on 04 May 2018.

(j) Visit of Nigerian National Defence College Course Delegation to USI on 16 May 2018. The topics for discussion were – “China’s Strategic Direction & Behaviour”.

(k) Visit of Royal College of Defence Studies (RCDS) Course Delegation to USI on 22 May 2018. The topics for discussion were – “Challenges to Peace and Security in Afghanistan” & “Emerging Dynamics of the Indo-Pacific Region”.

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(l) A three-member ISRS, Uzbekistan delegation led by Mr Akmal Burkhanov, Executive Director of Development Strategy Center, ISRS, Uzbekistan visited USI on 22 May 2018. From USI, seven members were present.

(m) Study Tour by Staff & Participants of Senior Executive Course 40/2018 National Institute of Policy & Strategic Studies (NIPSS), Nigeria at USI from 28 May to 08 Jun 2018.

(n) Visit of French Institute for Higher Defence Studies delegation to USI on 29 May 2018. The topics for discussion were – “China’s Maritime Silk Route and its Implications on Maritime Security in the Indo-Pacific Region”, “Geo-politics of Combatting Terrorism in Afghanistan : Implications for Regional Security” & “Geo-political Developments in the Indo-Pacific Region”.

(o) A Workshop titled ‘Flag Officers Leadership and Management Enterprise (FLAME-18)’ had been organized by IHQ MoD (Navy). As part of the Workshop, a capsule on ‘The Reach, Impact and Potential of Media and Social Media on National Security’ scheduled on 30 May 2018 at USI. The topics for discussion were “The Reach, Impact and Potential of Media and Social Media on National Security” and “Army’s Perspective and the Highlights of the Challenges that the Army Faces”.

(p) Joint Book Discussion with delegates of Sichuan University, China on a project “Building Strategic Trust between India and China” was held on 19 Jun 2018 at USI.

(q) Visit of 27-member Chinese PLA National Defence University (NDU) Delegation to USI on 20 June 2018. The topics for discussion were – “Indian Politico – Diplomatic Perspective of the Indo-Pacific Region”, “India-China Entente Cordiale: Towards achieving an Asian Century”.

(r) A two-member delegation led by Vice President Chyungly LEE, Institute for National Defence and Security Research (INDSR), Taiwan visited USI on 13 Jul 2018.

(s) Visit of 22-member delegation from Korean National Defence University (KNDU), Republic of Korea to USI on 05 Sep 2018. The topics for discussion were – “India-RoK Bilateral Relations” and “The Indo-Pacific Region – Importance of Blue Economy”.

35
(t) The book titled “Will Tibet Ever Find her Soul Again? India Tibet Relations (1947-1962) Part-II” authored by Mr Claude Arpi released by Ambassador KS Bajpai, former Indian Ambassador to the US, Pakistan and China, on 06 Sep 2018 at USI.

(u) Meeting with Prof Rajesh Basrur, Professor of International Relations, Coordinator, S. Rajaratnam School of International Studies, Singapore held in Director’s Office on 07 Sep 2018. Maj Gen Rajiv Narayanan (Retd), Maj Gen RPS Bhadauria (Retd) & Dr Roshan Khanijo attended.

(v) Visit of 23-member National Defence College (NDC) Bangladesh delegation to USI on 11 Sep 2018. The topic for discussion was – “Geopolitical Development in the Indo-Pacific Region: Implications for Regional Security”.

(w) Round Table Discussion with Prof Malgorzata Bonikowska, Director of Centre for International Relations, a think tank of Government of Poland held at USI on 11 Sep 2018.

(x) A Round Table Discussion with Capt Mark Seip, Navy Military Advisor, Office of Net Assessment, at the Pentagon, and also a China expert held at USI on 12 Sep 2018.

(y) A Seminar on “Kashmir Imbroglio: A Reality Check and Way Forward” held at USI on 24 Sep 2018.

(z) The book titled “Ground Based Air Defence in India - Challenges and Opportunities” authored by Lt Gen (Dr) VK Saxena (Retd) had been released by Dr VK Saraswat, Member NITI Aayog, Government of India at USI on 27 Sep 2018.

(aa) A Round Table Discussion with 04-member Institute for Strategic and Regional Studies (ISRS) Uzbekistan delegation led by Mr Vladimir Norov, Director ISRS held at USI on 28 Sep 2018.

(ab) Visit of 37-member Myanmar National Defence College Delegation to USI on 06 Nov 2018. The topic for discussion was – “Myanmar’s Significance in India’s Act East Policy”.

(ac) Visit of 16-member UAE National Defence College Delegation to USI on 20 Nov 2018. The topic for discussion was – “Developments in West Asia – An Indian Perspective”
75. The USI continued working on policy and doctrinal related issues of peace operations that include conflict prevention, peacemaking, peacekeeping, peacebuilding and peace-enforcement. These were mentored by Shri Asoke Mukerji, IFS (Retd), Lt Gen Chander Prakash (Retd), Lt Gen Abhijit Guha (Retd) and the Director, and were supported by former distinguished Blue Berets. The USI also actively supported the Centre for UN Peacekeeping in conducting its courses. As in the previous years, we continued to strengthen our linkages with partner institutions at the international level. The major activities undertaken are highlighted in subsequent paras.

76. **USI International Integrated Programme on ‘Mainstreaming Gender in UN Peacekeeping to End Conflict Related Sexual Violence (CRSV)’ 05-08 Feb 2018.**

   (a) The United Service Institution of India (USI), New Delhi has been undertaking activities on various facets related to United Nations peacekeeping and gender mainstreaming. A number of USI researchers and members have been participating in various UN fora on these issues. In continuation of various activities undertaken by the USI related to UN Peacekeeping and gender sensitisation, USI in partnership with UN Women conducted an international Integrated Programme on ‘Mainstreaming Gender in UN Peacekeeping to End Conflict Related Sexual Violence (CRSV)’ from 05-08 February 2018.

   (b) This programme brought together 39 participants including 16 officers from the military, police, paramilitary forces, humanitarian actors and members of civil society from UN Member States from the following countries: Bangladesh, Bhutan, Canada, Finland, Japan, Nepal, Sri Lanka, Sweden and United Kingdom; with a view to prevent and respond to CRSV in an integrated manner.

77. **Challenges Forum.** The USI is a founding partner of the Challenges Forum and works with the partner institutions to provide the international community with a strategic, broad-based, and dynamic platform for deliberations on peace operations among leading policy makers, practitioners and academics. During the year the USI participated in the following :-

   (a) Lt Gen A Guha (Retd), former Dy MILAD and member of
the Horta Panel, participated in the Challenges Forum Meeting at the Folke Bernadotte Academy, Stockholm from 07 to 09 March 2018.

(b) Lt Gen PK Singh (Retd), Director USI, participated in the Challenges Annual Forum 2018 and the Annual Partners Meeting held at Stockholm from 28 to 30 November 2018. The theme for the Annual Forum Meeting was “Action for Peacekeeping – Strengthening the Effectiveness of Future Peace Operations.”

Lt Gen PK Singh chaired the following Panels/Sessions during the Annual Forum:

(i) Panel in the Inaugural Session titled “Action for Peacekeeping – Translating Policy and Political Commitment into Practice”, and the panellists were, Mr Richard Gowan, UN University, Ambassador Christine Nkulikiyinka, Ambassador of Rwanda to the Nordic Countries and Dr Alexandra Novosseloff, Independent Consultant and Non-Resident Senior Fellow at IPI, New York. Lt Gen Dennis Gyllensporre, UN Force Commander MINUSMA, deployed in Mali joined in through video conferencing.

(ii) The “Protection and Partnership” strand which was discussed during 5 different sessions spread over two days.

78. **Seminar at Stockholm.** Lt Gen A Guha (Retd), participated in the Seminar titled “Pre-deployment Training in order to have more effectiveness in the Mission Area”, organised by the Swedish Armed Forces International Centre and Nordic Centre for Gender, at Stockholm on 18-19 June 2018.

79. **Effectiveness of Peace Operations Research Network (EPON).** In order to make peace operations more effective, NUPI, Norway with partner institutions from 15 countries including the USI, have established an international research network known as EPON and will undertake joint research projects. NUPI is the Coordinator of the Project and serve as its secretariat. The Network undertook research projects in the UN Missions AMISOM in Somalia and MONUSCO in the DRC. Lt Gen PK Singh (Retd) and Lt Gen A Guha (Retd) have been representing the USI in discussions with the partner institutions. Lt Gen Guha participated in the EPON Seminar held at the UN, New York on 04 Dec 2018 and at the General Meeting of EPON at the New York University on 05 November 2018.
(a) The USI, supported by the MEA (UNP) organised a Roundtable discussion on 14 Nov 2018 with a visiting US delegation led by Mr Mike Smith, Director Global Program and Initiatives, US Department of State, and having members from US Department of Defence, US Indo-Pacific Command, US Army War College and US Embassy, New Delhi. The aim of the meeting was to discuss issues pertaining to Peacekeeping at the strategic level and to examine the possibility of increasing India-US partnership in this regard. The Director and Dy Secretary, MEA (UNP) also participated.

(b) After the initial remarks by the Director, USI and Mr Mike Smith, the stage for discussions was set by two presentations made by Ambassador Asoke Mukerji, former Permanent Representative of India to the UN, New York and Lt Gen Chander Prakash, former Force Commander MONUSCO. The importance of the three principles of impartiality, consent of the parties to the conflict and defence of the Mandate form the core and any revision of these principles requires an interactive debate with empirical data/experience of peacekeepers. The UN must use the provisions of Article 44 of the Charter more proactively to make PKOs more effective and also ensure the primacy of politics in restoring and sustaining peace. As regards future areas for India-US Collaboration, we could focus on UNMISS to find long term solution to the civil war; on Liberia where we could jointly build on the success of UNMIL due to Indian presence and also focus on Syria, Lebanon and Yemen. The global challenges of countering the threat of terrorism and cyber security were also discussed. A proposal was mooted for countering maritime threats to free and open sea-lanes in the Western Indo-Pacific. Ambassador Asoke Mukerji proposed that to focus global attention on India-US cooperation on UN PKOs, the two countries should take the initiative to construct a Memorial Wall in UN Headquarters in memory of all the UN Peacekeepers who had laid down their lives so far.

(c) The discussions were held in a free, frank, forthright and friendly atmosphere. The US delegation expressed their desire to continue holding regular dialogues with the USI in future. Both sides agreed to examine holding a joint workshop / seminar in
2019 for which the MEA (UNP) was requested to progress the case.

81. **Conduct of Events at the Centre for UN Peacekeeping (CUNPK).** Maj Gen SB Asthana, SM, VSM (Retd), Chief Instructor, USI conducted the following events at the CUNPK :-

(a) Conducted Exercises on Reforms of United Nations for an international course on 11 May 2018 and 15 Nov 2018.

(b) Delivered talks on “Contemporary Global Challenges”, highlighting problems of peacekeeping.

**COURSE SECTION**

**CORRESPONDENCE COURSES**

82. Professional advancement of serving officers has always been an important activity of the Institution. As far back as 1903, the Institution offered to assist officers preparing for examinations in tactical fitness for command and for promotion. In 1910 we began assisting candidates in their preparation for the staff college examination. The correspondence courses for DSSC, TSC and promotion examinations commenced in 1968 and have continued ever since. The courses continue to be well subscribed and during the year 2017 -18 the number of officers who participated in various programmes were :-

(a) DSSC (Army ) - 551

(b) DSSC (Navy ) - 87

(c) DSSC Contact Programme - 353

(d) Part ‘D’ - 320

(e) Part ‘B’ - 584

83. USI Conducted three contact pgmes for the offs appearing for DSSC. These are one of its kind in the country and highly subscribed where offrs are put through mock examination on the pattern of actual examination. Separate discussions are held for each subjects covering the entire syllabus. In addition all answer books are checked and weaknesses of the offrs are told to them individually by specialist
Directing Staff, experienced in that subject. They are guided for further preparation thereafter. In 2018 the contact pgmes (CP) were held on:-

<table>
<thead>
<tr>
<th></th>
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<th>Date</th>
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<tbody>
<tr>
<td>1</td>
<td>CP I</td>
<td>18 – 23 Jun 2018</td>
</tr>
<tr>
<td>2</td>
<td>CP II</td>
<td>02 – 07 Jul 2018</td>
</tr>
<tr>
<td>3</td>
<td>CP III</td>
<td>16 – 21 Jul 2018</td>
</tr>
</tbody>
</table>

84. On request of various Army formations few lectures on professional education were conducted by Chief Instr through skype in various auditoriums to address the offrs of those formations, which requested for the same.

85. **Result of DSSC and TSOC Examinations.** The performance of the Officers who undertook our Correspondence Course / contact programmes for the DSSC and TSOC entrance examinations continues to be outstanding. This is a great source of satisfaction for us and the Course Section deserves to be complimented for their dedication in guiding our young officers in their professional growth. The results for year 2017 were :-

<table>
<thead>
<tr>
<th></th>
<th>Total Vacancies</th>
<th>Vacancies Secured by USI Course Students</th>
</tr>
</thead>
<tbody>
<tr>
<td>(a) DSSC</td>
<td></td>
<td></td>
</tr>
<tr>
<td>(i) Competitive</td>
<td>20</td>
<td>19</td>
</tr>
<tr>
<td>(ii) Nominated</td>
<td>244</td>
<td>207</td>
</tr>
<tr>
<td>(b) TSOC</td>
<td></td>
<td></td>
</tr>
<tr>
<td>(i) Nominated</td>
<td>80</td>
<td>70</td>
</tr>
<tr>
<td>(c) Reserves for DSSC &amp; TSOC</td>
<td>25</td>
<td>22</td>
</tr>
<tr>
<td>Grand Total</td>
<td>369</td>
<td>318</td>
</tr>
</tbody>
</table>

**ADDITIONAL ACTIVITIES OF CHIEF INSTRUCTOR, USI FOR THE YEAR 2018**

86. As part of our outreach programme, during the year Maj Gen SB Asthana, SM, VSM (Retd), Chief Instructor (CI), USI actively participated in following activities :-

(a) Was the Chief Guest for the Annual Function of ITS Group of Institutes, Ghaziabad, where he delivered a talk on motivating the young generation, represented by students from over 100 institutions on 05 Apr 2018.

(b) In April 2018 Chief Instructor was interviewed by Safety and Security International (SSI), Germany on UN Peacekeeping, which was published as first chapter in their book in May 2018.
(c) On 28th June, 2018, CI was invited by MEA and had an interaction with visiting Under Secretary General, DPKO, New York, and Military Advisor to DPKO.

(d) Addressed a joint conclave of International Organisation of Educational development and International Police Commission in Sep 2018. These are international bodies approved by UN General Assembly.

(e) As a Guest Speaker delivered motivational talk alongwith another talk on insight into United Nations, in International Conclave of Ryan Group of International Institutions on 04 Oct 18, attended by more than one thousand students from India and abroad.

(f) A Seminar was arranged by CEE at USI of India. Maj Gen SB Asthana, SM, VSM (Retd) delivered the talk on ‘Multicultural Education and National Security’ besides being the Guest of Honour and chairing the sessions on 06 Oct 18. This was attended by Vice Chancellors, Principals, professors and teachers nominated for various awards.

(g) Participated in discussions on National TV Rajya Sabha, in programme ‘The Big Picture’, ‘India’s world’ and ‘Security Scan’, Doordarshan many times including various Indian channels as Defence and Strategic Expert on wide ranging issues to incl Indo – US, India – China, India – Pakistan, Afghanistan, terrorism, Kashmir problem and Doklam issue, in English as well as Hindi channels regularly.

(h) Was interviewed by various global papers like South China Morning Post, Global Review (Germany) and Sputnik (Russia), Voice of France, Financial Express, Pioneer a large No of times. The proceeding of all the interviews have been published in the media.

(i) Was interviewed by Asia News International (ANI) for short video clips for News channels more than 50 times during this period.

(k) He has been conferred the following honorary appointments by various organizations :-

   (i) Member in Governing Council in Confederation of Centre of Educational Excellence (CEE).

   (ii) Associate Member in Australian Think Tank – Future Directional Initiative.
(iii) Honorary Member of Council of the following Organizations:

(aa) International Organisation for Education Development.

(ab) International Police Commission.

(ac) Development Mission for Africa.

(l) Maj Gen SB Asthana wrote over 50 articles and 50 blogs during 2018, published in various global mainstream papers and journals in US, China, UK, Germany, Australia, Russia, South Korea, besides Indian journal and mainstream newspapers. He is also on the panel to write editorials/opinions for WION news, Financial Chronicle, Modern Diplomacy (European Union) DNA, Russian International Affairs Commission. He regularly writes for USI journal, Indian Defence Review, Indian Military Review and Business World. His writings have been quoted in various books, journals, newspapers and news channels globally, as well as in India.

APPPOINTMENT OF DIRECTOR, USI

87. Lt Gen PK Singh, the Director informed the Council at its meeting on 20 Nov 2018 that he had been at the helm of affairs of the Institution for almost ten years and would like to step down by mid – 2019. This would give adequate time to the Council to select his successor and also enable closing of the accounts for FY 2018-19.

88. While the Council would work out the modalities for selection and appointment of the next Director, I on behalf of the Council and members of the Institution would like to place on record our deep appreciation of the yeoman service rendered by the Director in taking the Institution to greater heights both, nationally and internationally.

CONCLUSION

89. The USI continues to grow steadily in all fields of its activities and fulfills the aim and vision for which it was set up.

90. I would like to thank all members of the Council for their support during the year. I wish to put on record my appreciation for your valuable contribution and request your continued support and guidance in the affairs of our Institution. I would also like to compliment the Director and the staff for their steadfast dedication and devotion to the USI.
**Appendix**  
(Refers to para 45)

**TALKS / DISCUSSIONS / INTERACTION – 2018**

<table>
<thead>
<tr>
<th>Date</th>
<th>Event</th>
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<tbody>
<tr>
<td>03 Jan 2018</td>
<td>Meeting with Rear Adm (Dr) VK Singh, VSM (Retd) and Mr Sachin Gaur, Dir Operations, Innovatio Curis for conduct of Cyber Security Capsule.</td>
</tr>
<tr>
<td>08 Jan 2018</td>
<td>Lt Gen PK Singh, PVSM,AVSM (Retd), Maj Gen BK Sharma, AVSM, SM &amp; Bar (Retd) and Cdr Subhasish Sarangi, Research Fellow attended a talk at Delhi Policy Group (DPG-IHC Lecture Series) by HE Mr Kenchiro Sasae, Ambassador of Japan to the United States on “Japan, India and the United States : Partners for a Free and Open Indo-Pacific”. Lecture organized by Delhi Policy Group and India Habitat Centre, New Delhi.</td>
</tr>
<tr>
<td>09 Jan 2018</td>
<td>Meeting with General NC Vij, PVSM, UYSM, AVSM (Retd).</td>
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<tr>
<td>09 Jan 2018</td>
<td>Signing of MOU between the Global Youth and USI.</td>
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<tr>
<td>09 Jan 2018</td>
<td>Talk at USI by Ms Umi Sinha on, “Historical Research in Fiction Writing and Remembrance of the Indian Army in U.K.</td>
</tr>
<tr>
<td>10 Jan 2018</td>
<td>Presentation cum discussion on, “China in Post 19th National Party Congress of the CPC Era: Geopolitical, Strategic and Security Implications” by Prof Srikanth Kondapalli, Maj Gen SB Asthana, SM, VSM (Retd) and Maj Gen Rajiv Narayanan, AVSM, VSM (Retd).</td>
</tr>
<tr>
<td>11 Jan 2018</td>
<td>Director attended Address by Ambassador Kenneth I Juster, US Ambassador to India,</td>
</tr>
</tbody>
</table>
organised by US Embassy and Carnegie India at Claridges Hotel.

9. 12 Jan 2018  France Memorial Project Meeting in Dir’s Office.

10. 12 Jan 2018  Co-ordination Meeting of Net Assessment Project on “Scenario Building and Scenario Analysis of An Intrusion by China”.

11. 15 Jan 2018  Army Day Reception at the Army House.

12. 16-18 Jan 18  Director attended the Raisina Dialogue.

13. 17 Jan 2018  Meeting with delegation from DGRIS (Dte Gen for Intl Relations and Strategic Affairs) headed by Mr Guillaume SCHLUMBERGER, Head of the Directorate of Defence Strategy, prospective and counter proliferation at the DGRIS from French MoD.

14. 20 Jan 2018  Cdr Subhasish Sarangi, Research Fellow attended 12th Netaji Subhash Memorial Lecture on “Situation in Indo-Pacific Region – Challenges and Opportunities” at Netaji Subhash Bose-INA Trust, Kalkaji Extn, New Delhi.

15. 22 Jan 2018  Strategic Panel Discussion for 1st Special Course for Iraqi & Syrian Diplomats at USI. Presentation given by the following panelists:- (a) **Growing Footprints of ISIS in Eurasia** by Maj Gen BK Sharma, AVSM, SM** (Retd), Dy Director (Research). (b) **ISIS as Transnational Threat** by Lt Gen PC Katoch, PVSM, UYSM, AVSM, SC (Retd).

16. 23 Jan 2018  Meeting in Dir’s office with Mr Manpreet Singh Anand, Distinguished Prof of Practice, NESA Center for Security Studies, at the NDU, Washington, D.C. and discussed strategic issues pertaining to China’s BRI and the possibility of NESA working with USI.
17. 24 Jan 2018 Meeting with Mr S Uttam Kumar Jamadhagni, Associate Prof & Head I/c Dept of Defence and Strategic Studies, Univ of Madras.

18. 27-28 Jan 18 Visiting Faculty Lectures at Department of Civics and Politics, University of Mumbai. Presentation given by the following:- Maj Gen BK Sharma, AVSM, SM** (Retd), Dy Director (Research) on the topic “China’s Strategic Directions and Behaviour: Role of Geo-politics and Geo-economics as important Drivers”.- Maj Gen BK Sharma, AVSM, SM** (Retd), Dy Director (Research) on the topic “Pak-China Collusive Security Strategy”.- Lt Gen Chander Prakash, SM, VSM (Retd), Dy Director & Editor on the topic “UN Peacekeeping, Peace-making, Post Conflict Reconstruction and Peace Building Mechanism in UN”.

19. 29 Jan 2018 Visit by Saudi Arabia Armed Forces Command & Staff College delegation to USI. Presentation given by the following panelists:- (a) Lt Gen PC Katoch, PVSM, UYSM, AVSM, SC (Retd) on the topic “ISIS as a Transnational Threat”. (b) Shri Talmiz Ahmad, IFS (Retd) on the topic “India’s Perspective on West Asia”.

20. 30 Jan 2018 Scholar Presentation titled “Integrating IW Ops with Kinetic Means for achieving War Objectives: Impact on Force Structuring and Operational Doctrine” by Col Anurag Dwivedi, Senior Research Fellow at USI.

Chairman: Lt Gen Davinder Kumar, PVSM, VSM** (Retd)
External Discussant: Gp Capt Ajey Lele (Retd).

21. 30 Jan 2018 Presentation on “The New World Order: Nuclear Armament, Conflict and Human Security” at India International Center, New Delhi by Dr Roshan Khanijo, Senior Research Fellow & Research Coordinator.
22. 30 Jan 2018  Meeting with General VK Singh, MOS for External Affairs at South Block.

23. 05-08 Feb 18 Integrated Training Programme on “Mainstreaming Gender in UN Peacekeeping to End CRSV (Conflict Related Sexual Violence) at USI.

24. 09 Feb 2018  Visit by DIAT Students from Pune.

25. 09 Feb 2018  Brig Narender Kumar, SM, VSM (Retd) attended a talk on “Baluchistan: Tyranny, Terror, Turmoil” by Mr Abdul Qadeer Baloch organized by ORF, New Delhi.


27. 13 Feb 2018  Meeting with Air Cmde Ian Mower, Defence Adviser of New Zealand and Brig John Boswell, Asstt Chief Strategic Commitments and Engagements, New Zealand Defence Force, Mr Rahul Mukand, Policy Advisor and Sqn Ldr RTS Chhina, MBE (Retd), Secy, CAFHR.

28. 19 Feb 2018  Cdr Subhasish Sarangi, Research Fellow attended Round Table Discussion on “Emerging Challenges in the Indo-Pacific Region” at Purple Bay, Jodhpur Officers Hostel, New Delhi organized by CENJOWS.

29. 19 Feb 2018  USI-CAFHR BOM Meeting.

30. 19 Feb 2018  Mentors Briefing at USI of SGE-I to be held at NDC.

31. 20 Feb 2018  Meeting with Mr Shunichi Inoue, Political Counsellor, Embassy of Japan and Ms Asako
Omukai, Second Secy, Embassy of Japan, DDR and DD (Adm), USI.

32. 21 Feb 2018 Maj Gen Rajiv Narayanan, AVSM, VSM (Retd) attended a Seminar on “National Security and Military Strategy” organized by CLAWS, New Delhi.

33. 21 Feb 2018 Brig Narender Kumar, SM, VSM (Retd) attended a Seminar on “Border Management wrt Bangladesh and Myanmar” jointly conducted with HQ IDS and CENJOWS, New Delhi.

34. 21-24 Feb 18 Director attended FES-SIPRI Workshop on the 21st Century Maritime Silk Road in the Indian Ocean Region and the Gulf of Aden at Yangon, Myanmar.

35. 26 Feb 2018 Dinner Reception in honour of award of “Officer of the Order of Leopold” Sqn Ldr RTS Chhina, MBE (Retd), Secy, CAFHR at the Residence of HE Mr Jan Luykx, Ambassador of Belgium.

36. 27 Feb to 01 Mar 2018 Strategic Gaming Exercise (SGE) for NDC on “Security Situation in the North East” was conducted by USI in the National Defence College, New Delhi.

37. 28 Feb 2018 Farewell Tea Party at USI for Lt Gen Chander Prakash, SM, VSM (Retd), Dy Director & Editor, USI.

38. 05-09 Mar 18 Maj Gen BK Sharma, AVSM,SM & Bar (Retd), Dy Director (Research) delivered series of lectures during Northern Command Pre Staff Course (NCPSC-18) at Akhnoor, Jammu on the following topics:
   (i) China’s Strategic Guidance and Behaviour
   (ii) Pakistan-China Strategic Nexus
   (iii) Framework for preparing CA Subjects
   (iv) Geopolitics of Combating Terrorism in the AF-Pak and Central Asia
   (v) Dynamics of Geopolitics in Central Asia and Implications for India
(vi) Russiavii) Indo – US Relations
(viii) US NSS, Defence Strategy and NPR
(ix) Geopolitical Trends in Indo-Pacific: Implications for Regional Security
(x) India and its Neighbours

39. 06 Mar 2018  Visit of Pathway School Children, NOIDA. Secy CAFHR briefed children about Indian’s Contribution to WW1 and Commemoration along with a visit to library.

40. 07 Mar 2018  USI Editorial Sub Committee Meeting.

41. 07 Mar 2018  USI Council Meeting.

42. 07 Mar 2018  Meeting with Mr Rudrendra Tandon, IFS, JS (UNP) at Jawaharlal Nehru Bhawan.

43. 07 Mar 2018  USI in collaboration with CIPRI (YCAR, York University), Canada organised a Joint Discussion on the topic “Non-Traditional Threats” on 07 March 2018. Presentation given by the following USI panelist:
(a) “Nuclear Terrorism: Threat in South Asia”. Dr Roshan Khanijo, Senior Research Fellow & Research Coordinator, USI.
(b) “Non Traditional Security Threats in South Asia”. Brig Narender Kumar, SM, VSM (Retd), Distinguished Fellow.

44. 09 Mar 2018  Cdr Subhasish Sarangi, Research Fellow and Mr Gaurav Kumar Dixit, Associate Research Fellow attended “Scholars’ Round Table Discussions” (SRTDs) organized by National Maritime Foundation (NMF), New Delhi.

45. 12 Mar 2018  Visit of UAE Joint Command & Staff College Course (JCSC) Delegation to USI. Presentation given by the following panellists:
(i) “Geo-Political Developments in West Asia – An Indian Perspective”. Shri Sanjay Singh, IFS (Retd)
(ii) “Developing Trends in IOR – Challenges and Opportunities”. Vice Admiral Shekhar Sinha, PVSM, AVSM, NM & Bar (Retd)
46. 14 Mar 2018  
A four-member NIDS, Japan Delegation visited USI on. A Round Table Discussion (RTD) has been held. Presentation given by the following Indian panelists:-
(a) Maj Gen Rajiv Narayanan, AVSM, VSM (Retd) on the topic “India’s Military Strategy for Countering China’s Expansion”.
(b) Shri Rajiv Sikri, IFS (Retd) on the topic “Cooperation with ASEAN-Indian Perspective”.
(c) Cdr Subhasish Sarangi on the topic “Steps for Deeper India- Japan Security Relations – Indian Perspective”.

47. 15 Mar 2018  
Meeting with Mr Abhay Pathak, Executive Director (Commercial), Air India and Ms Alka Madan, Sr Manager (Commercial), Air India at the office of Air India Ltd.

48. 16-18 Mar 18  
Director, USI participated in Kalinga International Foundation Seminar at Bhubaneswar on, “PURBASA: East Meets East: Synergizing the North East and Eastern India with the Indo-Pacific.”

49. 19-23 Mar 18  
Sqn Ldr RTS Chhina, MBE (Retd), Secy CAFHR along with Mr AR Ramanathan, Architect and Design Expert of Museums & Exhibitions participated at Bangladesh National Museum as trainers in a three day training workshop for Curatorial staff of Museum to revamp the galleries dealing with the 1971 Bangladesh Liberation War. The visit of the two experts was facilitated by the High Commission of India at Dhaka, Bangladesh.

50. 20 Mar 2018  

51. 21 Mar 2018  
Maj Gen Rajiv Narayanan, AVSM, VSM (Retd) participated in a RTD organized by Delhi Policy
Group (DPG) in collaboration with US-India
Strategic Partnership Forum on the topic
“Enhancing US-India Defence Cooperation” at
Hotel Taj Mansingh, New Delhi.

52. 21 Mar 2018
“India Trilateral Forum Delhi Panel: A Free and
Open India-Pacific” at the Residence of the
Ambassador of Sweden in New Delhi attended
by Director, USI.

53. 21 Mar 2018
Meeting with Mr Shambhu S Kumaran, IFS,
JS (PIC) at South Block.

54. 22 Mar 2018
Dr Roshan Khanijo, Senior Research Fellow &
Research coordinator and Cdr Subhasish
Sarangi, Research Fellow participated in a
Workshop on the topic “Strategic Stability in
the Indo-Pacific” organized by Institute for
Defence Studies and Analyses (IDSA) in
collaboration with International Institute for
Strategic Studies (IISS) London.

55. 23 Mar 2018
Col Anurag Dwivedi, Sr Research Fellow
attended Development Seminar on the topic
“Digital India sounds Lovely, But Do You Trust
the Digital Planet?” at Brookings India,
Chanakyapuri, New Delhi.

56. 23 Mar 2018
Talk by Director at IIT, Gandhinagar.

57. 02 Apr 2018
Interaction with HE Mr Tien Chung Kwang,
Head of Mission, Taipei Economic and Cultural
Center – in honour of Taiwanese Delegation
from Tamkang Univ.

58. 03 Apr 2018
Talk by Capt Ashok Nath (Retd) on, “Sowars
and Sepoys in the First World War”.

59. 03 Apr 2018
Visit by delegation from Tamkang University
Taiwan.

60. 03 Apr 2018
Director attended Dialogue on “Security and
Connectivity in the Indo-Pacific Region” at the
Residence of Spanish Ambassador at New
Delhi.
61. 04 Apr 2018  16th Maj Gen Samir Sinha Memorial Lecture on, “Towards a Viable and Effective Information Warfare Structure for the Indian Armed Forces” by Lt Gen (Dr) RS Panwar, AVSM, SM, VSM (Retd).

62. 06 Apr 2018  Joint Workshop with USI-PDPU (Pandit Deendayal Petroleum University), Gandhinagar, Gujarat was held on 06 Apr 2018. The topics for discussion were:-
   (i) “Overview of India’s National Security Strategy” – Maj Gen BK Sharma, AVSM, SM**(Retd), Dy Dir (Research).
   (ii) “Overview of India’s Foreign Policy with focus on Neighbourhood First Policy, Connect Central Asia, Look West & Act East” – Shri Sanjay Singh, IFS (Retd).
   (iii) “Sino-Pak Strategic Nexus; Implications for India & Response” – Maj Gen RPS Bhadauria, VSM (Retd).
   (iv) “China-Pakistan Nuclear Nexus” – Dr Roshan Khanijo.
   (v) “Geo-political Developments in Indo-Pacific; Implications for India” – Vice Adm Satish Soni, PVSM, AVSM, NM (Retd).

63. 09 Apr 2018  Meeting with Shri Vikram Sood and Atul Singh at IIC to discuss setting up of a Centre for Strategic Studies at IIT, Gandhinagar.

64. 10 Apr 2018  Meeting with Shri Gaddam Dharmendra, IFS, JS (PP&R) at South Block, New Delhi.

65. 10-11 Apr 18  Maj Gen RPS Bhadauria, VSM (Retd), Distinguished Fellow, had been invited by the National Institute of South China Sea Studies (NISCS), China and gave a presentation on “21st Century Maritime Silk Road, Economic Cooperation of the Greater South China Sea – India’s Act East Policy”.

66. 13 Apr 2018  Meeting with Vice Adm P Kaushiva, UYSM, VSM (Retd).
67. 13 Apr 2018  Meeting with Col Tony Chihlung Sheng, Director, Liaison Affairs Section, Taipei Economic and Cultural Centre, New Delhi.

68. 17-18 Apr 18 Maj Gen BK Sharma, AVSM, SM**(Retd), Dy Dir (Research), gave a presentation on “Security Scenario in Afghanistan and Role of SCO in Peace Building” at a conference in the Second Sochi Forum of Eurasian Integration, at Sochi, Russia.


70. 19 Apr – 18 May 18 Third Internship Programme for Christ University, Bangalore (one-month Internship Programme).

71. 20 Apr 2018 Sqn Ldr RTS Chhina, Secy CAFHR gave a talk on “Approaches to Historical Research” to the students of Christ University during the Internship Programme organised by CS3.

72. 23-26 Apr 18 Joint Indo-UK Staff Ride (CAFHR Event).

73. 23 Apr 2018 Meeting with Admiral Sharma.

74. 23 Apr 2018 Discussion on “Strategic Thinking” with Dr Sumit Ganguly, Prof Indiana University.

75. 23 Apr 2018 An article by Sqn Ldr RTS Chhina, Secy CAFHR titled ‘Battlefield Tourism’ is published in India Today weekly magazine 23 Apr Issue.

76. 24 Apr 2018 Scholar Presentation by Lt Gen VK Saxena, PVSM, AVSM, VSM (Retd), on the topic ”Future Needs of Ground Based Air Defence in the Country” under the Dr Kothari (DRDO) Chair at USI. Chairman - Maj Gen Abhinav Srivastava, VSM (Retd).

77. 25 Apr 2018 Round Table Discussion on the topic “Transformation towards Sustainable Security,
Peace and Development in Jammu & Kashmir”.

78. 26 Apr 2018 Maj Gen BK Sharma, AVSM, SM** (Retd), Dy Dir (Research), gave a presentation on the subject “China’s World View, Strategic Direction and Behaviour” at CENJOWS.

79. 27 Apr 2018 Presentation given by Col Shaman Chodha, Senior Research Fellow on the topic “Pakistan’s Internal Security Challenges and the Army’s Ability to Overcome Them”. Chairman – Maj Gen RPS Bhadauria, VSM (Retd), Distinguished Fellow, USI External Discussant – Brig Narender Kumar, SM, VSM (Retd), Distinguished Fellow.


81. 04 May 2018 Seminar on “The Dynamics of China’s Growing Influence: Implications and Response”.

82. 09 May 2018 Meeting with Mr Gaddam Dharmendra, JS (PP&R) and Col Naveen Nijhawan, Officer on Spl Duty (PP&R) at Jawahar Lal Nehru Bhawan, New Delhi.

83. 11 May & 25 May 2018 A Closed Door Discussion at Vietnam Embassy, New Delhi. Papers were presented by the following:-(a) Maj Gen Rajiv Narayanan, AVSM, VSM (Retd) on the topic “Current Regional and Internal Situation” - 11 May 2018(b) Maj Gen BK Sharma, AVSM, SM** (Retd), Dy Director (Research) on the topic “Role and position of India in the Global Chess Board” – 25 May 2018.


85. 14 May 2018 Researching the Effectiveness of Peace Operation Network. Lt Gen A Guha participated in a meeting on Skype regarding above mentioned project on DRC.
86. 14-17 May 2018 Cyber Security Course for Indian Army.

87. 15 May 2018 Scholar Presentation by Col Nihar Kunar, Senior Research Fellow, on the topic "China’s Military Reforms and its impact on HRD & Lessons for India" Chairman – Maj Gen Rajiv Narayanan, AVSM, VSM (Retd) External Discussant – Mr MV Rappai

88. 16 May 2018 Visit of Nigerian National Defence College Course Delegation at USI. The topics for discussion – Talk on “China’s Strategic Direction & Behaviour” – Maj Gen BK Sharma, AVSM, SM**(Retd), Dy Dir (Research).

89. 16 May 2018 Panel Discussion on “West Asia in Transition: Implications for India”.

90. 18 May 2018 Director attended National Day Reception of Norway at Embassy of Norway, New Delhi.

91. 22 May 2018 Visit of Royal College of Defence Studies (RCDS) Course Delegation at USI. The topics for discussion were:-
   (i) Talk on “Challenges to Peace and Security in Afghanistan” – Maj Gen BK Sharma, AVSM, SM**(Retd), Dy Dir (Research)
   (ii) Talk on “Emerging Dynamics of the Indo-Pacific Region” – Maj Gen Rajiv Narayanan, AVSM, VSM (Retd), Distinguished Fellow, USI.

92. 22 May 2018 A four-member Uzbekistan delegation comprising Mr Vladimir Norov, Director, ISRS visited USI.

93. 25 May 2018 Closed Door Discussion at Embassy of Vietnam on, “Role and Position of India in the Global Chess Board” (attended by Dir and DDR).

94. 26-29 May 2018 Sqn Ldr RTS Rana, Secy CAFHR visited the MLI Centre at Belgaum to advise the Maratha LI Regt to upgrade their Museum and Archives.

95. 28 May 2018 Finance Sub Committee Meeting at USI.
96. 29 May 2018  
Visit of French Institute for Higher Defence Studies delegation to USI. Topics of discussion:-
(i) China’s Maritime Silk Route and its Implications on Maritime Security in the Indo-Pacific Region – Vice Adm Satish Soni (Retd)
(ii) Geo-politics of Combating Terrorism in Afghanistan: Implications for Regional Security – Maj Gen BK Sharma, AVSM, SM** (Retd)
(iii) Geo-political Developments in the Indo-Pacific Region – Shri Sanjay Singh, IFS (Retd)

97. 29 May 2018  
Meeting with Lt Gen Sarath Chand, PVSM, UYSM, AVSM, VSM, ADC, Vice Chief of the Army Staff at USI.

98. 30 May 2018  
A capsule on ‘The Reach, Impact and Potential of Media and Social Media on National Security’ was conducted at USI for ‘Flag Officers Leadership and Management Enterprise (FLAME-18)’ (Navy).
(i) “The Reach, Impact and Potential of Media and Social Media on National Security” – Shri Nitin A Gokhale
(ii) “Army’s Perspective and the Highlights of the Challenges that the Army Faces” - Lt Gen VK Narula (Retd)

99. 31 May – 04 Jun 2018  
Study Tour by Staff and Participants of Senior Executive Course 40/2018, National Institute of Policy and Strategic Studies, Nigeria.

100. 01 Jun 2018  
Release of USI Strategic Yearbook 2018 by Admiral Sunil Lanba, PVSM, AVSM, ADC, Chairman COSC and Chief of Naval Staff at South Block.

101. 04 Jun to 03 Jul 2018  
Visit by 14 students from PDPU University, Gandhinagar for one-month Internship Programme.

102. 06 Jun 2018  
Brig Narender Kumar, SM, VSM (Retd), Distinguished Fellow gave a presentation on the topic “Asymmetric Warfare - Tools for
Conduct and Ethical Dilemmas” at Army War College, Mhow.

103. 07 Jun 2018 Sqn Ldr RTS Chhina, Secy CAFHR gave a lecture on “Approaches to Historical Research” to the students of Pandit Deendayal Petroleum University (PDPU), Gandhinagar, Gujarat during the Internship Programme organised by CS3.

104. 09 Jun 2018 Maj Gen RPS Bhadauria, VSM (Retd), Distinguished Fellow participated in a National Seminar on the topic “Internal Dynamics of Pakistan” organized by CLAWS, New Delhi.

105. 11-12 Jun 18 Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Dy Director (Research) gave a presentation on “Cooperation between the State and Civil Society in Countering Violent Extremism and Terrorism” at Organization for Security and Cooperation in Europe (OSCE), Senate of the Oliy Majlis of the Republic of Uzbekistan at Tashkent, Uzbekistan.

106. 14 Jun 2018 A screening of a documentary movie titled “1971: India’s Finest Hour” organized by Sqn Ldr RTS Chhina, Secy CAFHR.

107. 15 Jun 2018 Dr Roshan Khanijo, Sr Research Fellow & Research Coordinator visited Christ University, Bengaluru for a book launch function. The title of the book is “India & Its Emerging Foreign Policy Challenges”.

108. 18-19 Jun 18 Lt Gen A Guha attended the meeting of the advisory board to help the Swedish Army, with suggestions for pre deployment training before a peacekeeping mission at Swedish Armed Forces International Centre (SWEDINT).

109. 18-23 Jun 18 Conduct of DSSC Contact Pgme - I (Course Section).

110. 19 Jun 2018 Joint Book Discussion with delegates of Sichuan University, China on a project “Building Strategic Trust between India and China”.

111. 19 Jun 2018 Meeting with Mr Jay Aebu, JCU, Tokyo.
112. 20 Jun 2018 Visit of 27 members Chinese PLA National Defence University (NDU) Delegation at USI. The topics were:
(i) Talk on “Indian Politico – Diplomatic Perspective of the Indo-Pacific Region”. Shri Sanjay Singh, IFS (Retd).
(ii) Talk on “India-China Entente Cordiale: Towards achieving an Asian Century”. Maj Gen Rajiv Narayanan, AVSM, VSM (Retd), Distinguished Fellow, USI.

113. 21 Jun 2018 Meeting with Lt Gen VK Saxena, PVSM, AVSM, VSM (Retd), Chairs of Excellence, USI-CS3.

114. 22 Jun 2018 Meeting with Mr Sachin Gaur, Dir Operations, Innovatio Curis.

115. 26 Jun 2018 Scholar Presentation by Col Anurag Dwivedi, Senior Research Fellow, on the topic “Integrating IW Ops with Kinetic Means for achieving War Objectives: Impact on Force Structuring & Operational Doctrine”. Chairman – Lt Gen Davinder Kumar, VSM (Retd)External Discussant – Gp Capt Ajey Lele

116. 27 Jun 2018 Director’s Talk at National Police Academy, Hyderabad on “India’s National Security: A Historical Perspective”.

117. 27-28 Jun 18 Maj Gen BK Sharma, AVSM, SM** (Retd), Dy Director (Research) gave a presentation at National Police Academy, Hyderabad on the following topics:-
(ii) ‘China World View – Strategy, Direction and Collusivity with Pakistan’.
(iii) Moderated on the topic “Jammu & Kashmir: Issues and Perspectives”.

118. 01 Jul to 21 Jul 2018 Cdr Subhasish Sarangi, Research Fellow participated in the “National Development Course 2018” at Taiwan, organized by Ministry of Foreign Affairs, ROC (Taiwan).
119. 02-07 Jul 18  Conducted DSSC Contact Programme – II.

120. 03 Jul 2018  Meeting with Mr Gaddam Dharmendra, IFS, JS (PP&R) at Taj Mansingh (met Mr K Nagaraj Naidu, IFS, JS (Europe West) and Mr Justin Vaïsse, President, Paris Peace Forum Association).

121. 05 Jul 2018  Meeting with Lt Gen Devraj Anbu, PVSM, UYSM, AVSM, YSM, SM, Vice Chief of the Army Staff at South Block.

122. 05 Jul 2018  The Foreign Service Institute (FSI) had conducted the 1st Special Course for Diplomats from the Gambia for 21 young diplomats. Two lectures were given by the following USI speakers:- (a) Maj Gen BK Sharma, AVSM, SM & Bar (Retd) – “Geopolitics of Combating Terrorism in Afghanistan: Implications for Regional Stability”. (b) Maj Gen RPS Bhadauria, VSM (Retd) – “Cross Border Terrorism and India’s Perspective”.

123. 11-16 Jul 18  Lecture at College of Air Warfare, Secunderabad held from 11 to 16 Jul 2018. Following team members gave presentations: (i) Lt Gen PK Singh, PVSM, AVSM (Retd), Director delivered lecture on the topic “India’s Neighbourhood Scan: Implications for India”. (ii) Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Deputy Director (Research) delivered lecture on the topic “Evolving Security Scenario in Afghanistan: Implications for Regional Stability and Role of India”. (iii) Shri Skand Ranjan Tayal, IFS (Retd) delivered lecture on the topic “South East Asia’s Role in Evolving Regional Order: Options for India/”Role of ASEAN/South East Asia in India and China Dynamic”. (iv) Dr Roshan Khanijo, Senior Research Fellow and Research Coordinator, delivered lecture on the topic “Supranational Institutions & Alliances - Atomic Energy, Missile Tech
Related Issues (IAEA, NPT, MTCR, NSG etc.).

124. 13 Jul 2018  Meeting in Director’s office with Taiwanese Delegation – (a) Mr Chyungly Lee, PhD, Vice President, Institute for National Defense and Security Research, (b) Mr Si-Fu Ou, PhD, Director, Institute for National Defense and Security Research.

125. 16-21 Jul 18  Conducted DSSC Contact Programme – III.

126. 16 Jul 2018  Mentor’s Briefing on SGE to be conducted at Army War College in Director’s Office.

127. 17 Jul 2018  Meeting with Professor Manjari Miller, Associate Prof of Intl Relations at the Pardee School of Global Studies, Boston University.

128. 17 Jul 2018  Meeting with Dr A Subramanyam Raju, Prof & Coordinator, UGC Centre for Maritime Studies, Pondicherry.

129. 18 Jul 2018  Director attended Jasjit Singh Memorial Lecture at Gulmohar, India Habitat Centre on, “National Security”.

130. 24-26 Jul 18  Strategic Gaming Exercise (SGE) on “Implications of China’s Growing Influence in India’s Extended Neighbourhood and its Ramifications for Regional Peace and Security” for Higher Command Course-47 at Army War College, Mhow.

131. 27 Jul 2018  Meeting with Vice Adm Srikant, AVSM, Commandant, NDC at NDC (Dir, DDR and Maj Gen RPS Bhadauria).

132. 30 Jul 2018  Installation of Bust of late Maj Gen IJ Rikhye (Retd) at USI.

133. 18-19 Aug 18  Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Dy Dir (Research), Lt Gen GS Katoch, PVSM,AVSM,VSM(Retd) and Dr Khanijo participated Course on Indian Military Strategy of India at the IIT, Gandhinagar.
134. 21 Aug 2018  
Brig Narender Kumar, Distinguished Fellow and Brig Vivek Verma, Senior Research Fellow attended a Seminar on “Wargaming and Strategic Military Decision Making” organized by CLAWS, New Delhi.

135. 21 Aug 2018  
Scholar Presentation by Cdr Subhasish Sarangi, Research Fellow, on the topic "Maritime Corridors in the Indo-Pacific: Geo-political Implications for India". Chairman - Maj Gen BK Sharma, AVSM, SM** (Retd), Dy Dir (Research), USI. External Discussant – Cmde Abhay Kumar Singh (Retd), Research Fellow, IDSA.

136. 21 Aug 2018  
Finance Sub-Committee Meeting at USI.

137. 21 Aug 2018  
Executive Committee Meeting at USI.

138. 24 Aug 2018  
Meeting in Director’s office with Mr Syed Munir Khasru, Chairman IPAG (The Institute for Policy, Advocacy and Governance) and Ms Priyanshi Chauhan, Sr Research Associate, IPAG.

139. 24 Aug 2018  
Lecture by Maj Gen BK Sharma, AVSM, SM** (Retd) to Delhi University Students, at Delhi University on the topic “India’s National Security Strategy”. “Preview of Defence forces (video film)” by Brig Sanjeev Chauhan, Senior Research Fellow.

140. 24 Aug 2018  
Maj Gen Rajiv Narayanan, AVSM, VSM (Retd), Distinguished Fellow, Brig Narender Kumar, Distinguished Fellow, Brig Vivek Verma, Senior Research Fellow and Cdr Subhasish Sarangi, Research Fellow participated in the 4th NMF-AWW Bilateral Dialogue on the topic “India-China Dynamics in the Indo-Pacific: Enhancing Mutual Strategic Trust” organized by National Maritime Foundation (NMF), New Delhi.

141. 27 Aug 2018  
Meeting with Colonel Ludovic Dumont, French Defence Attache.
142. 27 Aug 2018  MOU Signing Ceremony of USI with Amity University at Amity University, Noida.

143. 05 Sep 2018  Visit of 22 member Korean National Defence University (KNDU), Republic of Korea Delegation to USI.

144. 05-06 Sep 18  USI-CAFHR conducted the second Staff Ride-Battle of Chhamb at Kachreal, Jammu for a period of two days to graduate the officers of 10 Inf Div about ‘Battle of Chhamb-1965-1971’.


146. 07 Sep 2018  Meeting with Prof Rajesh Basrur, PhD, Prof of Intl Relations, Coordinator, South Asia Programme, S. Rajaratnam School of International Studies, Nanyang Technological University (RSIS), Singapore. (Dir, Maj Gen Rajiv Narayanan, AVSM, VSM (Retd) and Maj Gen R Bhadauria, VSM (Retd).

147. 08-14 Sep 18  Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Dy Director (Research), gave a presentation on “Regional Dynamics of South Asia and its Implications on China-India Relations” at a bilateral interaction in Sichuan University, Chengdu, China.

148. 11 Sep 2018  Visit of National Defence College (NDC) Bangladesh delegation to USI.

149. 11 Sep 2018  Round Table Discussion with Prof Malgorzata Bonikowska, Director of Centre for International Relations, a think tank of Government of Poland.

150. 11 Sep 2018  Brig Narender Kumar, Distinguished Fellow was a panelist for a Book Discussion on “The Generation of Rage in Kashmir” by Mr David
Devadas organized by Observer Research Foundation (ORF), New Delhi.

151. 12 Sep 2018  Meeting with Capt Mark Seip, Navy Military Advisor, US Navy. (Maj Gen Rajiv Narayanan, AVSM, VSM (Retd) and Maj Gen R Bhadauria, VSM (Retd), Brig Sandeep Chauhan and Cdr S Sarangi).

152. 12 Sep 2018  Brig Narender Kumar, Distinguished Fellow attended a Seminar as a Discussant on “Increase in Nuclear Capabilities of Pakistan: Implications for India” organized by CLAWS, New Delhi.

153. 12-14 Sep 18  Maj Gen RPS Bhadauria, VSM (Retd), Distinguished Fellow, participated in the 7th Seoul Defense Dialogue hosted in Seoul, South Korea and gave a presentation on “Defence Cooperation for Humanitarian Assistance and Disaster Relief”.

154. 14 Sep 2018  Col Shaman Chodha, Senior Research Fellow participated in a National Seminar on the topic “State of Pakistan: Analysing the External and Internal Dynamics” organized by Centre for Air Power Studies (CAPS), New Delhi.

155. 17 Sep 2018  (a) Maj Gen BK Sharma, AVSM, SM** (Retd), Dy Director (Research) presented a paper on the topic “Geopolitics of Combating Terrorism in Afghanistan: Implications for Regional Stability” at 66th Professional Course for Foreign Diplomats (PCFD) at FSI.
(b) Maj Gen RPS Bhadauria, VSM (Retd), Distinguished Fellow, USI also presented a paper on the topic “Cross Border Terrorism” at 66th Professional Course for Foreign Diplomats (PCFD) at FSI.

156. 19 Sep 2018  22nd Colonel Pyara Lal Memorial Lecture at USI on “Role of Military Diplomacy as Part of India’s Foreign Policy” by Ambassador Kanwal Sibal, IFS (Retd).
157. 22 Sep 2018  Secy CAFHR attended the plaque installation ceremony of Indian Labour Corps Memorial at Nancy, France.

158. 24 Sep 2018  Meeting with Ms Nina Vaskunlahti, Ambassador of Finland (Dir, Maj Sonali Gupta (Retd), Assistant Editor, USI).

159. 24 Sep 2018  Seminar on “Kashmir Imbroglio: A Reality Check and Way Forward” at USI.

160. 27 Sep 2018  Book Release at USI by Dr VK Saraswat, Member, NITI Aayog, Govt of India. Book titled, “Ground Based Air Defence in India – Challenges and Opportunities” authored by Lt Gen (Dr) VK Saxena, PVSM, AVSM, VSM (Retd).

161. 27-28 Sep 18  Conduct of Pakistan-China Capsules at Naval War College, Goa.

162. 28 Sep 2018  RTD with ISRS, four member Uzbekistan delegation led by Mr Vladimir Norov, Director ISRS visited USI.

163. 01 Oct 2018  Dr Roshan Khanijo, Sr Research Fellow & Research Coordinator presented a paper on the topic “India’s Nuclear Policy, Meeting Security Challenges with Nuclear China & Pakistan” in a strategic orientation training programme for BSF Commandants in IDSA, New Delhi.

164. 05 Oct 2018  Book discussion on “An Insight - The Iconic Battle of Saragarhi: Echoes of the Frontier” authored by Brig Kanwaljit Singh (Retd) Chaired by Lt Gen Devraj Singh, PVSM, AVSM (Retd).

165. 07 Oct 2018  Inaugural General KV Krishna Rao Memorial Lecture by Mr G Parthasarathy, IFS on, “India’s Security and Foreign Policy Challenges” at Zorawar Hall, Manekshaw Centre, Director attended.

166. 07-17 Oct 18  Maj Gen Rajiv Narayanan, AVSM, VSM (Retd),
Distinguished Fellow, USI gave a presentation at Sichuan University, Chengdu, China on the following topics:- (a) Towards achieving an Asian Century: Need for an Entente Cordiale amongst the Rising/Emerging/Developed Asian Powers.(b) Indo-US Relations; A Historical and Contemporary Perspective.


168. 17-18 Oct 18 Maj Gen PK Goswami, Dy Director (Adm) visited Villers Guislain, France to progress the construction of India Armed Forces Memorial under Construction.

169. 20-28 Oct 18 Brig Narender Kumar, SM, VSM (Retd), Distinguished Fellow, USI, gave a presentation at Sichuan University, Chengdu, China on the following topics:- (a) “Jihadi Terrorism a Common Threat to India & China”.(b) “India-China Relations: Confrontation to Cooperation”.

170. 22 Oct 2018 Sqn Ldr RTS Chhina, MBE (Retd), Secy, CAFHR and British High Commission jointly hold Press Conference to brief the press and media on the historical narrative of WW1 and India’s role within the narrative.

171. 26 Oct 2018 Meeting with Ambassador Gaddam Dharmendra, IFS, Additional Secretary (PP&R) at South Block (Dir, Secy CAFHR).

172. 30 Oct 2018 Meeting with French Delegation – (a) Mr Jean Baptiste Jeangène Vilmer, Director of the Institute for Strategic Studies Research (IRSEM).(b) Mrs Raphaëlle Khan, Researcher on South Asia. (c) Lt Cdr Philippe Grussemeyer, Deputy Defense Attache, French Embassy. Discussion on, “India’s Relationship to the Use of Force and to Military Operations/ Interventions/Missions as an Emerging Power”.  

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174. 05 Nov 2018  Scholar’s Presentation by Prof Gautam Sen on, “Cyber Security and Cyber Space in International Relations: A Roadmap for India’s Cyber Security Policy”.

175. 06 Nov 2018  A 37-member Myanmar National Defence College Delegation visited USI. The topic for discussion was – “Myanmar’s Significance in India’s Act East Policy”. Presentation given by Brig Narender Kumar, SM, VSM (Retd), Distinguished Fellow, USI.

176. 09 Nov 2018  International Seminar at USI on, “India and the Great War in Research, Memory and Commemoration” – jointly organised by USI and British HC.

177. 10 Nov 2018  The Hon’ble Vice President of India, Shri Venkaiah Naidu, inaugurated the Indian Great War Military Memorial at Villers-Guislain at France. The Director USI, Lt Gen PK Singh, PVSM, AVSM (Retd), attended the ceremony.

178. 10 Nov 2018  A commemorative military band concert was held at the British High Commissioner’s residence followed by a reception. At the reception WW1 Indian Army War Diaries of the Western Front were presented by General VN Sharma, PVSM, AVSM (Retd) to the retired army officers of the various units.

179. 13 Nov 2018  A premier of the documentary film on World War One “India: The Forgotten Army” was held at Embassy of France. The film was made with the assistance of USI-CAFHR.


181. 18 Nov 2018  Maj Gen BK Sharma, Maj Gen SB Asthana and Maj Gen RPS Bhadaurua attended
presentation on Transformative Studies on Indian Army by COAS, General Bipin Rawat, UYSM, AVSM, YSM, SM, VSM, ADC at Manekshaw Centre.

182. 20 Nov 2018 Special USI Council Meeting.

183. 20 Nov 2018 A 16-member UAE National Defence College Delegation visited USI. The topic for discussion was “Developments in West Asia – An Indian Perspective”. Presentation given by Shri Sanjay Singh, IFS (Retd).

184. 23 Nov 2018 Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Dy Director (Research) gave a presentation on the topic “India- Central Asia : Peace and Security in the Region” at the India International Centre, New Delhi.

185. 23-25 Nov 18 USI-CAFHR supported the Military History and Strategy Knowledge vertical in the Valley of Words; International Literature & Arts Festival, which was held at Dehradun.

186. 24 Nov 2018 Maj Gen Rajiv Narayanan, AVSM, VSM (Retd) delivered a lecture on “China – Living with the Dragon Sino-Indian Relations: 1947 – Till Date” at the Valley of Words 2018 conducted by The Shivalik Hills Foundation Trust, Dehradun.


188. 26-28 Nov 2018 A five member IDIR, Vietnam delegation accompanied by Maj Gen Vu Tien Trong, Director, IDIR visited USI for a bilateral interaction / RTD.

189. 27-28 Nov 18 Secy CAFHR participated as a speaker in a conference titled ‘India and World War One: A Centennial Commemoration to remember India Soldiers’ at Nehru Memorial Museum & Library, New Delhi.

191. 03 Dec 2018 Executive Committee Meeting.

192. 05 Dec 2018 National Security Lecture on “Security Strategies for India as an Emerging Regional Power with Global Aspirations” by Shri Shivshankar Menon, IFS (Retd).

193. 06 Dec 2018 Director attended National Seminar on, “Radicalism & Terrorism in International Relations : A Roadmap to Aid India’s Policy Making” organised by the Perspective Policy Foundation at India International Centre.

194. 07-08 Dec 2018 Chandigarh Military Literature Festival attended by Maj Gen BK Sharma and Sqn Ldr RTS Chhina.

195. 06 Dec 2018 Brig Narender Kumar delivered a talk on “Emerging Contours of Conflict in J&K : Way Forward” at MI Directorate, Army HQ, New Delhi.

196. 11 Dec 2018 Signing of MOU with NARC, Nigeria.

197. 11 Dec 2018 Signing of MOU with National Army Museum (NAM), UK.

198. 13-14 Dec 2018 Director participated in the III Forum of the Leading Research Centers of Russia and India to be held at MGIMO University, Moscow.

199. 20 Dec 2018 USI Council Meeting.
Notes