

ANNUAL REPORT OF THE PRESIDENT OF THE COUNCIL – 2019



(Established : 1870)

UNITED SERVICE INSTITUTION OF INDIA

ANNUAL REPORT OF THE PRESIDENT OF THE COUNCIL : 2019

1. Gentlemen, it gives me great pleasure to welcome you to the seventh meeting of the present Council. The USI is a unique, autonomous Institution with unequalled expertise in the field of National Security and matters pertaining to the Defence Services. It has built an outstanding reputation over the last 149 years. During the year 2019, the USI continued with its multi-faceted activities which included a focus on quality research; participation in national and international seminars; conduct of strategic gaming exercises; a growing internship programme; participation in peacekeeping / peacebuilding activities; catering to the professional advancement of serving officers by conducting correspondence courses and contact programmes for the DSSC entrance examinations and promotion examination; and a robust international outreach programme. The activities conducted by the Institution would stand out when compared with any other institution/think tank in our country.

2. It is my privilege to present the report of the Institution for the year 2019. A copy of the report has been placed on the table and will be included in the Minutes of the Meeting.

MEMBERSHIP

3. The Institution began with a membership of 215 members and was 3500 when it moved to its present premises in 1996. Today we have 13,589 Members. During the current year 75 new Life Members, 8 Special Civilian Members, 6 Associate Member, 188 Ordinary Members and 688 Course Members were enrolled. This continuous growth exemplifies the support and trust the Institution enjoys.

FINANCES

4 The Institution doesnot get any grant / aid from the Ministry of Defence or the Services. It continues to carry out all its activities from the resources generated within. Since the USI Centers {Center for Strategic Studies and Simulation (CS3) and Center for Armed Forces Historical Research (CAFHR)} are not able to meet their annual expenditure, they are allocated resources from the Corpus Fund. Further, our building and equipment being more than two decades old, now require greater allocation of funds for their renovation and upkeep. We have been reaching out to the Service Headquarters for financial support to carry out our activities. Visualizing the need for additional funds for running the USI, a formal Statement of Case was forwarded to the Chiefs of Staff Committee (COSC) in August 2010 and a presentation made to the COSC by the Director on 24 Nov 2010. The COSC had approved the case for grant of Rs.10 crore for the Corpus of the USI, which has not materialized as yet.

5. The Audit Report and Balance Sheet for 2018-19, Revised Estimates for 2018-19 and Budget Estimates for 2019-20 are already with you. These have been recommended by the Finance Sub Committee for approval by the Council after discussion.

USI JOURNAL

6. The flagship publication and the pride of the USI, the USI Journal continues to have uninterrupted publication since 1871. The articles from its archives continue to be sought out by the scholars and researchers the world over. The articles reflect a sense of the 'times' in respect of issues related to strategy, national security, Defence Forces and international relations. In the recent issues, our articles have received wide appreciation. The Journal, not infrequently, also carries well researched articles from foreign scholars and experts. During the last one year, 24 latest books have been reviewed in the USI Journal in the form of review articles and short reviews. In keeping with the contemporary times and to make our humble contribution to the environment, with effect from January 2017 the Journal has been digitized.

USI LIBRARY

7. The USI library with a collection of over 69,000 books, some dating back to 16th and 17th Centuries is a storehouse of knowledge and archival material. During the period Nov 2018 – Nov 2019, a total of 478 books have been added to the library.

8. The library has Army Lists since the days of the Presidency Armies dating back to 1793 (Bombay Army List) and are sought after by many to locate service details of their ancestors.

9. As part of the Information Service for its members, the library is putting out 'news highlights' on daily basis from the Indian print media and internet news portals. These can be accessed on the USI website. A monthly 'Information Alert' is also compiled and made available as a ready reckoner on various subjects for use by members and researchers.

USI ANNUAL EVENTS

10. **Fortieth National Security Seminar.** It was conducted on 07 – 08 Nov 2019 on "**Trans-national Terrorism: Evolving Threats and Responses**". The Seminar continues to attract international participation and this year we had 20 foreign participants. Special Address was delivered by Ambassador Kanwal Sibal, IFS (Retd), former Foreign Secretary, Government of India.

11. **Seventeenth Major General Samir Sinha Memorial Lecture.** This was delivered by Lt Gen PR Kumar, PVSM, AVSM, VSM (Retd), former Director General Military Operations, on 10 July 2019 on the subject "**Is the Indian Deterrence Effective Against Potential Aggressors ?**". This has been published in the USI Journal July-Sep 2019 Issue and also as a monograph.

12. **Twenty Third Colonel Pyara Lal Memorial Lecture.** This was delivered by Admiral Sunil Lanba, PVSM, AVSM, former Chairman COSC and former Chief of Naval Staff on "**Building Military Capability, Developing New Partnerships and Protecting National Interests in an Uncertain World Order**" on 16 Sep 2019. Text of the talk will be published in the next issue of the USI Journal.

13. Thirty Fifth National Security Lecture. The lecture was delivered on 26 Nov 2019 by Ambassador PS Raghavan, IFS (Retd), Chairman National Security Advisory Board, on **"India's Strategic Calculus: Reconciling Strategic Autonomy vis-à-vis**

Engagement with Great Powers". Text of the talk will be published in the next issue of the USI Journal.

NATIONAL SECURITY PAPER

14. The thirty seventh National Security Paper on the subject **"India's Challenges are in the Continental as well as Maritime Domain. Is the Defence Budget Adequate to meet our Challenges? How should the Limited Financial Allocation be Prioritised ?"** is being written by Lt Gen Anil Kumar Ahuja, PVSM, UYSM, AVSM, SM, VSM & Bar (Retd).

ANNUAL ESSAY COMPETITIONS

15. **Gold Medal Essay Competitions 2019.** A total of 65 entries were received for the Group 'A' competition, the subject being **"Water War – Implications for India"**. A total of 82 entries were received for the Group B competition, the subject being **"Social Media – The New Dimensions of Warfare"**. It is recommended that the Service Headquarters encourage more officers to participate in these competitions.

16. **Lt Gen S L Menezes Memorial Essay Competition.** A total of 81 entries were received, the subject being **"Civil-Military Relations in India: Introspection and Reform."**

PARTICIPATION IN LITERARY FESTIVALS

17. The USI is invited to participate in various Literary Festivals held in the country. During the year 2019, Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Deputy Director Research participated in the literature festival held at Dehradun on 16 and 17 Nov 2019. The USI was represented by Lt Gen PK Singh, PVSM, AVSM (Retd) Director and Maj Gen BK Sharma, Lt Gen A K Sahni, Member USI Council and Sqn Ldr RTS Chhina, Secretary CAFHR at the Military Literature Festival, Chandigarh from 13 to 15 December 2019.

SOLAR POWER

18. USI is the first Institution which has been able to get a vendor for installation of roof top solar panels for power generation. Cost of panels is borne by the vendor with government support and we will pay only Rs.3/- (average) per power unit against Rs.9/- being presently paid. It has taken us over a year to get the deal finalized.

19. To increase the solar power generation, we proposed vendor to make use of ramp area also. It was accepted by him subject to USI providing the structure over the ramp. USI has invested approx. Rs.17 lakhs (incl GST) for construction of structure and this amount will be recovered within a year or so.

20. Generation capacity of solar power plant is 270 kw i.e. approx. 900 units per day. This will result in annual saving of Rs. 20 – 25 lakhs.

21. Project is likely to be commissioned by end Dec 2019.

THE CENTRE FOR ARMED FORCES HISTORICAL RESEARCH (CAFHR)

During the year 2019, the Centre for Armed Forces Historical Research (CAFHR) undertook two major projects and various other activities.

Indian Armed Forces Memorial in France Project

22. Honorable Vice President of India Shri M Venkaiah Naidu expressed appreciation for USI's efforts to institutionalise a grassroots culture of remembrance by highlighting the valour of the Indian armed forces. He acknowledged the Secretary CAFHR's efforts in this regard in his article on the Indian Armed Forces Memorial in Villers-Guislain, France, titled "Our Fitting Tribute", published in *The Indian Express* dated March 5, 2019.

23. USI-CAFHR Secretary and Editor Sqn Ldr Chhina represented the USI at the event in Villers-Guislain commemorating the inauguration of the Indian War Memorial in 2019. The event was organized by Maire de Villers-Guislain, Mr Gérard Allart and the Indian Embassy in France.

USI-Alliance Française de Delhi Collaboration

24. USI-CAFHR partnered with Alliance Française de Delhi in a project to organise a series of exhibitions and seminars highlighting historical aspects of the French military influence in India during the period 1750-1850. The project, titled 'Rajas, Nawabs and Firangees', will showcase Indian manuscripts and miniatures held by various French archives and collections as well as similar material with a French connection held by Indian institutions. As part of that collaboration a launch and opening of the first exhibition was held at the National Museum in New Delhi on 15 Nov 2019. The closing ceremony was held on 14 Dec 2019.

Commemoration of Battles of Imphal & Kohima

25. USI-CAFHR participated in joint commemorations to mark the Platinum Jubilee of the Battles of Imphal and Kohima. CAFHR, in association with the British High Commission, also produced brochures highlighting the role of the Indian Armed Forces in these battles.

USI-National Army Museum, UK Partnership

26. As part of the British-Indian Military Heritage Partnership between National Army Museum, UK (NAM) and USI, Secy CAFHR attended the Regimental Museums Curators Course at the NAM in April 2019.

27. The Secy CAFHR participated in the Battlefield Tour 'The Fight for Florence' organised by National Army Museum in September 2019. He covered the role of the 4th,

8th and 10th Indian Divisions in the Tiber Valley and the capture of Florence. The Secy CAFHR also contributed an article to the NAM magazine titled *Always Lean Forward: The Indian Divisions in Italy 1943-45*.

USI-NAM Military Museum Curator's Course

28. The USI and National Army Museum (NAM) UK, collaborated to organise the first Military Museum Curator's Course in New Delhi. The three-day training programme, supported by the UK High Commission in India, was conducted by trainers from the Gurkha Museum and the National Army Museum. It aimed to acquaint curators and officers dealing with military heritage, with best practices in the field in order to enhance their displays, preserve their artefacts and devise educational and outreach programmes to optimise the impact of the museum in their charge. The course is the first among the list of activities planned under the British-Indian Military Heritage partnership signed between USI and NAM.

USI 150th Anniversary

29. The USI sesquicentennial commemorations are planned for the year 2020. A Steering Committee was formed and began work in October 2019. The CAFHR has undertaken the responsibility to carry out a number of events and will act as the nodal agency for the celebrations.

30. A number of publication and activities, such as a National lecture-cum-exhibition, military band concert and international seminar are being organised, among others. First meeting of the USI 150th Anniversary Steering Committee was held to discuss the events planned for the USI sesquicentenary celebration in 2020.

Battlefield Guide Series

31. USI-CAFHR developed a series of battlefield guides as USI publications to be part of the larger endeavour to promote battlefield tourism and generate an interest in Indian Military History amongst broad segments of society both in India and abroad. The series aims to cover wars fought on Indian soil and to combine historical narrative with on-the-ground descriptions of historical locations. Titled 'India's Battles', the series will comprise initially of six books on battlefields of Delhi, Meerut, Lucknow and Kanpur during 1857, First Anglo-Sikh War 1845-46 and Imphal-Kohima 1944.

USI-SOAS Project Partnership

32. USI-CAFHR partnered with SOAS University of London for a project titled 'Performing Law, Staging History: The (Re) Trial of Bahadur Shah Zafar' which will employ theatre performances and a visual installation as tools to analyse the historic construction of the Indian Uprising of 1857. USI-CAFHR will provide research inputs for the project.

CAFHR Publications.

33. The following books were published during the year:-

- a. *"The Forgotten Few – The Indian Air Force in World War II"* by KS Nair published by Harper Collins Publishers India.
- b. *"The Kargil Victory Battles From Peak To Peak"* by Col SC Tyagi (Retd) published by Speaking Tiger Publishing Pvt Ltd.
- c. *"Distant Battlefields – The Indian Army in the Second World War"* by Harry Fecitt MBE TD, published by Vij Books India Pvt. Ltd.
- d. *"Riding The Wind – The Story Of One Of India's Greatest Test Pilots"* by Wg Cdr P Ashoka (Retd) published by Vij Books India Pvt. Ltd.
- e. *"The Indian Army in World War I - 1914-1918"* by Maj Gen Ian Cardozo, AVSM, SM (Retd) published by Manohar Publishers & Distributors.
- f. *'For The Honour of My House: The Contribution of the Indian Princely States to the First World War'* by Tony McClenaghan published by Helion & Company.
- g. *'The Flute and the Sword: The Story of Meera and Jaimal and the Rise and Fall of Merta'* by Maj Gen KS Randhir Singh UYSM, AVSM, SM (Retd) published by Vij Books India Pvt Ltd.

ARTICLES PUBLISHED

34. The following articles were published :-

- a. Article by Secy CAFHR titled 'Remembering the Fallen Heroes' was published in *The Tribune* newspaper 03 Mar 2019.
- b. Article by Secy CAFHR titled 'Always Lean Forward: The Indian Divisions in Italy 1943-45' for the National Army Museum members magazine.
- c. A book review by Secy CAFHR for Mr Tony McClenaghan book titled 'For the Honour of My House – the contribution of the Indian Princely States to the First World War' was published in the Volume 15 Number 4 Autumn 2019 of *Chowkidar*, magazine of British Association for Cemeteries in South Asia (BACSA)

ONGOING RESEARCH

35. Details of the ongoing research are as follows :-

- a. Military Biography of the Late Lt Gen Jaswant Singh, PVSM, AVSM** - Maj Gen Ardaman Jit Singh Sandhu, VSM (Retd).
- b. History of Indian Air Defence Artillery 1940-45 - Col Mandeep Singh (Retd).

- c. Customs and Traditions of the Indian Armed Forces – Brig SP Sinha, VSM (Retd).
- d. Alha-Udal Ballad Rendition of Western UP – Dr Amit Pathak.
- e. Indo-Pak Air War of Dec 1971 – Air Cmde Vikram Singh, VSM.
- f. Jat Regiment History Post 1971 – Lt Gen KK Khanna, PVSM, AVSM & Bar (Retd).
- g. Famous Arty Battles – Maj Gen AJS Sandhu, VSM (Retd).
- h. Remembrance, Memorialization, Commemoration and War Memorial in Post-independence India – Maj Gen Hemant Kr Singh (Retd).
- i. Research on the 1965 and 1971 Indo-Pak Conflicts for two publications '1965: Western Sunrise' and '1971: An Eastern Blitzkrieg' – Mr Shiv Kunal Verma.

EVENTS 2019

36. The details of the events are as under :-

- 11 Jan 2019** CAFHR hosted a farewell lunch at USI-Residency for Brig Mark Goldsack, British Defence Attaché.
- 21 Jan 2019** Secy CAFHR attended a Dinner at British High Commission, Chanakyapuri, New Delhi to meet Ms. Joanna Roper, Foreign Office Special Envoy for Gender Equality.
- 09 Feb 2019** Secy CAFHR participated as a panelist for the book review of Ms Rakshanda Jalil titled 'The Great War' at Vasant Vihar Club Literature Festival 2019.
- 14 Feb 2019** RA, USI-CAFHR attended a conference titled 'Young Thinkers' Conference' at British High Commission.
- 18 Feb 2019** Secy CAFHR attended a book launch titled 'Picturesque India' by Ms Sangeeta and Mr Ratnesh Mathur at Embassy of Czech Republic.
- 18 Feb 2019** Secy CAFHR attended a dinner at Embassy of the Kingdom of Belgium organised in honour of H.E. Mr. Guy Trouveroy, Former Ambassador of Belgium to India and Mr. Michel Parys, Post Inspector.
- 25 Feb 2019** Secy CAFHR attended dedication ceremony of National War Memorial at India Gate.

- 03 Mar 2019** An article by Secy CAFHR titled 'Remembering the Fallen Heroes' was published in The Sunday Tribune.
- 1-5 Apr 2019** Secy CAFHR attended five days National Army Museum Curator's Course at National Army Museum, UK.
- 4-7 Apr 2019** Maj Gen PK Goswami, VSM, Deputy Director (Adm) visited Nagaland to attend the programme of 75th Anniversary of The Battle of Imphal & Kohima.
- 23 Apr 2019** A lecture by Secy CAFHR on "Approaches to Historical Research" to the students of Christ University during the Internship Programme organised by CS3 at 1100hrs.
- 25 Apr 2019** Secy CAFHR attended Anzac Day Commemoration hosted by New Zealand and Australian High Commission at Delhi War Cemetery.
- 03 June 2019** Book discussion on "The Indian Army in World War I: 1914-1918" authored by Maj Gen Ian Cardozo, AVSM, SM (Retd) chaired by Sqn Ldr RTS Chhina, Secy CAFHR.
- 11-15 June 2019** Secy CAFHR presented a paper at the International Conference organised by National Army Museum at UK on the subject of '**Propaganda and Conflict**'.
- 21-22 June 2019** Secy CAFHR visited Imphal to attend Platinum Jubilee (75th Year) Commemoration of Battle of Imphal and Opening of the Imphal Peace Museum.
- 02 Aug 2019** Secy CAFHR attended a book release of USI- Assisted publication titled 'The Kargil Victory – Battles from Peak to Peak' by Col SC Tyagi (Retd) at the Lounge of Chief of Army Staff, General Bipin Rawat, PVSM, UYSM, AVSM, YSM, SM, VSM, ADC.
- 29 Aug 2019** Joint USI- Society for Aerospace Studies (SAS) Symposium on 'Air Power 2020: Threats and Counters' was held at the USI – Auditorium. It was presided over by Air Marshal D Choudhury, AVSM, VM, VSM, SASO Western Air Command.
- 16-20 Sep 2019** Secy CAFHR attended Patrons Battlefield Tour 'The Fight for Florence' organised by National Army Museum as a historian to guide the tour at Tuscany, Italy.
- 05 Oct 2019** Secy CAFHR attended a commemorative ceremony for Indian Soldiers of World War I at Indian Army Memorial at Villers Guislain organised by Indian Embassy in France and Mr Gerard Allart, Mayor of Villers Guislain.

- 18 Oct 2019** A meeting was held at Centre to discuss the USI 150th Anniversary. SecyCAFHR, Lt Gen PK Singh, PVSM, AVSM (Retd) Director USI, Amb Asoke Mukerji, Maj Gen Ian Cardozo, AVSM, SM (Retd), Chairman Board of Management of CAFHR were present in the meeting.
- 13 Nov 2019** First meeting of the USI 150th Anniversary Steering Committee was held at SR-2, to discuss the events planned for the USI sesquicentenary celebration in 2020.
- 13 Nov 2019** Secy CAFHR attended the Service of Remembrance held at Delhi War Cemetery and a dinner following the event at British High Commission.
- 14-16 Nov 2019** Valley of Words, International Literature & Arts Festival, was held at Dehradun. Maj Gen Ian Cardozo, AVSM, SM (Retd), Chairman, Board of Management, USI-CAFHR participated at the Military History and Strategy session of the festival. He propagated the USIs proposal to introduce the Marigold as the national flower of remembrance.
- 15 Nov 2019** USI-CAFHR and Alliance Francaise de Delhi jointly planned to organise a series of exhibitions and seminars titled 'Rajas Nawabs & Firangees' highlighting aspects of the historical French military influences in India in the period c.1750-1850. As part of that collaboration a launch and opening of the first Exhibition was held at the National Museum in Delhi. Secy CAFHR attended a reception at residence of The Ambassador of France H.E. Mr Emmanuel Lenain following the inauguration of the exhibition at National Museum.
- 26 Nov 2019** SecyCAFHR attended a meeting to plan the activities for the next year for the British Indian Military Heritage Partnership along with Brig (Retd) Justin Maciejewski, MBE, Director National Army Museum,UK, Brig (Retd) Clive Elderton CBE, Secretary Military Historical Society, UK and Mr Tony McClenaghan, Secretary Indian Military Historical Society, UK.
- 09 Dec 2019** A talk on the writing of Military Historical Fiction novel 'Major Toms War' written by Mrs Vee Walker. The topic of the talk was 'Truth and Fiction – the Indian Cavalry in the Great War through one man's eyes'.
- 12-15 Dec 2019** Secy CAFHR participated as a speaker for the panel discussions on 'Battles of Kohima' at Military Literature Festival at Chandigarh .

18 Dec 2019 Secy CAFHR represented India at the UNESCO World Heritage Plenary Conference on Sites of Cultural Memory relating to the First World War at the Musée de l' Armée in Paris. It was being organised in partnerships with the French Ministry of Defence and Ministry of Culture.

GENERAL PALIT MILITARY STUDIES TRUST

37. A grant for procuring historical photographs for a volume on Kanpur 1857 as part of the series of USI-CAFHR Battlefield Guides was granted to the author, Mr Andrew Ward.

38. A research project to “identify, review and analyze the state of preparedness, errors of judgement in action/execution of plans committed in the 1971 Indo-Pak War starting from the Company/Squadron level going up to Brigade, Division and Corps levels to draw lessons for the future” is being undertaken by Col BS Varma (Retd).

THE CENTRE FOR STRATEGIC STUDIES AND SIMULATION (CS3)

39. The CS3 continued with efforts to expand the range of its activities in various domains. It undertook important Net Assessment projects for the HQIDS (Ministry of Defence) and National Security Council Secretariat. Strategic Games and panel discussions were conducted at the War Colleges, for the Core Programme at Naval War College, Foreign Service Institution and National Police Academy. Our scholars participated at a number of national and international seminars and conference, literature festivals and various important strategic forums. CS3 received a large number of foreign delegations and conducted customised programmes for military officers, DRDO scientists and interneers from various universities. A number of interactive sessions were organised with the foreign diplomats to review the evolving geopolitical scenarios and deepen the bilateral and multi-lateral cooperation. The Centre undertook joint projects with the Sichuan University, China and Nigerian Army Resource Centre, Nigeria. Our scholars on the ‘Study Leave’ and holding ‘Chairs of Excellence’ provided a number of high quality single author books. The highpoint of our publication work was the release of ‘Strategic Year Book 2019’. The CS3 continued with its efforts to contribute in various USI publications as also for the other prestigious think tanks, websites and blogs. CS3 maintained the trend of signing MOUs with foreign think tanks and expanded the scope of collaboration. The year culminated in conduct of a major international seminar on the theme “Transnational Terrorism: Evolving Threats and Responses”. The panelists included specialists from India, US, Bangladesh, Afghanistan, Uzbekistan, Myanmar, Taiwan, Syria, Maldives, Nigeria, Vietnam. The seminar proceedings will be published in the form of book. The year 2019 has seen CS3 team to be engrossed in high quality work. The Centre is looking forward to the year 2020; the year of 150 years of USI celebrations with added vigour and resolve to enhance the stature of CS3 as a part of the USI.

ACTIVITIES OF USI-CS3 FOR THE YEAR 2019

40. CS3 focus continues to be on quality research, with scholar’s giving presentations in national and international seminars, conducting strategic gaming exercises, expanded its

outreach programme and enhancing publication of books, monographs and occasional papers. The following are the events conducted in 2019:-

41. **Research Projects** - Presently the following research projects are in progress:-

(a) Scholar's Projects

- (i) Occupational Stress in IA in Counter-Insurgency / Counter-Terrorist Environment – Col Anil Kumar Mor, Senior Research Fellow.
- (ii) Use of Water as a Geo-strategic Tool in India's Neighbourhood – Col Anurag Jyoti, Senior Research Fellow.
- (iii) Trade and Transit Corridors in the Indo-Pacific Regions: Implications and India's Response – Cdr S Sarangi, Research Fellow.
- (iv) PLA: Increasing Non-Contact Warfare Capabilities – Brig Vivek Verma, Senior Research Fellow.
- (v) Culture and Counterinsurgency: A Comparative Study of the Armed Forces of India and the United States – Prof Carol Burke, a U.S. Fulbright Research scholar. (02 Aug 2019 to 31 Dec 2019).

(b) Chairs of Excellence

- (i) Relations between India, Tibet and China between 1947 and 1962 – Mr Claude Arpi under Field Marshal KM Cariappa Chair (01 Jan 2017 - 31 Dec 2020).
- (ii) China's Aerospace Power – Present Status and Future Trajectory: Implications for India - Air Marshal Anil Chopra, PVSM, AVSM, VM, VSM (Retd) under Flying Officer Amandeep Singh Gill Chair (01 Apr 2019 - 31 Mar 2020).
- (iii) Internal Security Dynamics of India's Eastern Region; Implications and Response - Brig Narendra Kumar, SM, VSM (Retd) under MEA Chair (01 Jan 2018 - 31 Dec 2019).
- (iv) Dealing with Radicalisation in Kashmir – Dr Manmeet Bali Nag under Prof DS Kothari Chair (01 Jul 2019 – 30 Jun 2020).

(c) **Net Assessment Project** - The following Net Assessment projects were undertaken by the USI:-

- (i) A HQ-IDS Project on "Net Assessment of Chinese Ports in IOR".
- (ii) A NSCS Net Assessment Project on "A Net Assessment of China-Pakistan-India Military Balance upto 2035".

(d) **Joint Projects** - The following joint projects were undertaken with the international institutions/ organisations:-

(i) Joint Book Project titled "India and China Building Strategic Trust" with Sichuan University, China (under publication).

(ii) Joint Book Project titled "India-Nigeria Experience in Combatting Terrorism" with Nigerian Army Resource Centre (NARC), Nigeria.

42. **Publications-** The details of the USI publications are as under: -

(a) Books

(i) "Evolving Geo-Politics of the Indo-Pacific Region – Challenges and Prospects. Edited by Cdr S Sarangi. (2019).

(ii) "Modern Information Warfare: Operations, Doctrine and Force Structures" – Col Anurag Dwivedi, Senior Research Fellow. (2019).

(iii) "Tibet: When the Gods Spoke – India Tibet Relations 1947-1962" – Claude Arpi (Part-3). (2019).

(iv) "China-Pakistan Military Nexus – Implications for India" – Lt Gen PC Katoch, PVSM, UYSM, AVSM, SC (Retd) & Gp Capt Sharad Tewari, VM (Retd). (2019).

(v) "Pakistan's Internal Security Challenges and The Army's Ability to Overcome Them" – Brig Shaman Chodha, Senior Research Fellow. (2019).

(vi) "China's Strategic Behaviour" – Brig Sanjeev Chauhan, Senior Research Fellow. (2019).

(vii) "Tao of Soldiering: The Chinese Paradigm – The Shift in Human Resources Development in PLA and Lessons for India" – Col Nihar Kuanr, Senior Research Fellow. (2019) (under publication).

(viii) "India-Nigeria Experience in Combating Terrorism" – Maj Gen BK Sharma, AVSM, SM** (Retd) & Brig Narendra Kumar, SM, VSM (Retd). (2019).

(ix) "India and China – Building Strategic Trust" – Maj Gen Rajiv Narayanan, AVSM, VSM (Retd) & Prof Huang Yunsong. (2019) (under publication).

(b) **Monograph** - "An Appraisal of The PLA's Training for Integrated Joint Operations: India's Actions, Response and Counter-Strategy"– Col Nihar Kuanr (Jan 2019).

(c) **Occasional Papers** - "Kashmir Valley Politics: Alignments and Re-alignments" – Prof K.N. Pandita (Aug 2019).

(d) **Articles**

(i) Maj Gen Rajiv Narayanan, AVSM, VSM (Retd), Distinguished Fellow, published an article on "Evolution of Warfare & Technology-1" in Indian Defence Industries, Net Edition on 08 Dec 2018.

(ii) Maj Gen BK Sharma, AVSM, SM & Bar (Retd) Deputy Director (Research), published an article on "Dynamics of the New Great Game in Afghanistan: Implications for India" in Strategic News International on 18 Dec 2018.

(iii) Maj Gen BK Sharma, AVSM, SM & Bar (Retd) Deputy Director (Research), published an article on "Impressions of Visit to Chengdu and Tibet Regions of China" for USI Journal (Oct-Dec 2018).

(iv) Maj Gen Rajiv Narayanan, AVSM, VSM (Retd), Distinguished Fellow, published an article on "Achieving the Asian Century: Challenges and Options" for USI Journal (Oct-Dec 2018).

(v) Brig Narender Kumar, Distinguished Fellow, published an article on "Kashmir Confronting the Jihadist Threat" in Salute Magazine on Nov-Dec 2018.

(vi) Brig Vivek Verma, Senior Research Fellow published an article on "Reinvigorating Youth Organisations like NCC and NSS with Ex-Serviceman" in CLAWS Issue Brief in Jan 2019.

(vii) Brig Narender Kumar, Distinguished Fellow, published an article on "Internal Security Challenges to India 2019" in CLAWS Issue Brief in Jan 2019.

(viii) Brig Narender Kumar, Distinguished Fellow, published an article on "Teenage Terrorists of Kashmir: Collective Failure of Parents Teachers & Society" in Indian Defence Review on 02 Jan 2019.

(ix) Brig Narender Kumar, Distinguished Fellow, published an article on "Kashmir - The Victim of a Non-Linear Conflict Trap" in the CLAWS Website on 09 Jan 2019.

(x) Brig Narender Kumar, Distinguished Fellow, published an article on "Imperative to Understand Concept of Peace for Conflict Transformation" in Vivekananda International Foundation on 09 Jan 2019.

(xi) Brig Narender Kumar, SM, VSM (Retd), Distinguished Fellow, published an article on "India Needs Integrated Approach to Dismantle Conflict Trap in Kashmir" for USI Journal (Jan-Mar 2019).

(xii) Brig Vivek Verma, Senior Research Fellow, published an article on "Non-Contact Warfare (NCW) – Managing Conflict in 21st Century" for USI Journal (Jan-Mar 2019).

(xiii) Cdr Subhasish Sarangi, Research Fellow, published an article on "France in the Indo-Pacific" for USI Journal (Jan-Mar 2019).

(xiv) Brig Narender Kumar, Distinguished Fellow, published an article on "Joint Exercises a Potent Tool of Military Diplomacy" in Indian Defence Industries Website on 02 Feb 2019.

(xv) Maj Gen BK Sharma, AVSM, SM & Bar (Retd) Deputy Director (Research), published an article on "Determinants of Pakistan China Strategic Nexus: Strategic Implication for India" in Bharat Shakti on 03 Feb 2019.

(xvi) Brig Narender Kumar, Distinguished Fellow, published an article on "Stop sending our soldiers home in coffins" in Rediff News on 21 Feb 2019.

(xvii) Maj Gen BK Sharma, AVSM, SM & Bar (Retd) Deputy Director (Research), published an article on "Net Assessment of China's Strategic Forays in India's Neighbourhood" in Bharat Shakti on 03 May 2019.

(xviii) Maj Gen BK Sharma, AVSM, SM & Bar (Retd) Deputy Director (Research) gave an Interview on "India's Contested and Volatile Western Neighbourhood" to International Affairs Review on 05 May 2019.

(xix) Maj Gen RPS Bhadauria, VSM (Retd), Distinguished Fellow, published an article on "Seize the Moment and Engage Robustly with Maldives" for USI Journal (Apr-Jun 2019).

(xx) Brig Narender Kumar, SM, VSM (Retd), Distinguished Fellow, published an article on "Terror Strikes in Sri Lanka: A Sign of Weaponisation of Ideology" for USI Journal (Apr-Jun 2019).

(xxi) Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Deputy Director (Research), published a paper in USI Year Book – 2019 on "Evolving Geopolitical Developments in China: Implications for India".

(xxii) Lt Gen GS Katoch, PVSM, AVSM, VSM (Retd), Distinguished Fellow, published a paper in USI Year Book – 2019 on "Optimising India's Military through Transformation: Intelligence Driven Effectiveness in the Changing Security Environment".

(xxiii) Maj Gen Rajiv Narayanan, AVSM, VSM (Retd), Distinguished Fellow, published a paper in USI Year Book – 2019 on “Developments in India’s National Security Architecture and Way Ahead”.

(xxiv) Maj Gen RPS Bhadauria, VSM (Retd), Distinguished Fellow, published a paper in USI Year Book – 2019 on “Reengaging with India’s Neighbour – Maldives”.

(xxv) Dr Roshan Khanijo, Senior Research Fellow & Research Coordinator published a paper in USI Year Book – 2019 on “Emerging Niche Technologies in the Nuclear Domain”.

(xxvi) Brig Narender Kumar, SM, VSM (Retd), Distinguished Fellow, published a paper in USI Year Book – 2019 on “Use of Technology to Counter Modern Terrorism”.

(xxvii) Cdr Subhasish Sarangi, Research Fellow, published a paper in USI Year Book – 2019 on “India-Japan Strategic Convergence”.

(xxviii) Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Deputy Director (Research), published an article “Will Wuhan Spirit Bloom into Asian Century” in India China Chronicle (July-Aug-2019).

(xxix) Brig Narender Kumar, SM, VSM (Retd), Distinguished Fellow, published an article on “Pakistan’s Dangerous Design in Kashmir” in Rediff News on 03 Sep 2019.

(xxx) Lt Gen GS Katoch, PVSM, AVSM, VSM (Retd), Distinguished Fellow, published an article on “The Strategic Promise of India’s Act East Policy” for USI Journal (Jul-Sep 2019).

(xxxi) Brig Narender Kumar, SM, VSM (Retd), Distinguished Fellow, published an article on “Stabilisation of Jammu & Kashmir (J&K) Post Reorganisation” for USI Journal (Jul-Sep 2019).

(xxxii) Dr Roshan Khanijo, Assistant Director (Research) published an article on “Significance of Hypersonic Vehicles” for USI Journal (Jul-Sep 2019).

(xxxiii) Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Deputy Director (Research), published an article “Will Modi-Xi October Summit Transform India-China Relations?” in Weekly Voice on 30 Sept 2019.

(xxxiv) Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Deputy Director (Research), published an article “India-China Competitive Engagement Beyond Chennai Connection” in India-China Chronicle (Sept-Oct 2019).

(xxxv) Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Deputy Director (Research), published an article "The Takeaways from Xi Jinping-Modi Mamallapuram Informal Summit" in Weekly Voice on 18 Oct 2019.

(e) **USI Strategic Year Book** - The fourth edition, titled "USI Strategic Year Book 2019" with 29 articles on contemporary issues was published and it was released by General Bipin Rawat, PVSM, UYSM, AVSM, YSM, SM, VSM, ADC, Chief of Army Staff on 18 Apr 2019.

(f) **USI Strategic Perspective and Blog** - We continue to encourage our scholars to write for our digital webpage 'Strategic Perspectives' and our 'Blog'. During this year a total of 221 articles were posted on our Blog and nearly 17 articles in Strategic Perspective USI's digital website.

43. International Events

(a) Bilateral / Multi-Lateral International Interactions

(i) **USI-Sichuan University, Chengdu, (China), Bilateral Interaction** – The ten-member Sichuan University, Chengdu, China delegation accompanied by Prof Qiu Yonghui, visited USI for a bilateral interaction from 27 to 29 Aug 2019. The interaction was organised as a part of the joint project "Building Strategic Trust Between India & China". The project will culminate into a book form. The following authors/scholars have contributed articles for the project. Their views were presented during the two day session as following:-

(aa) Lt Gen PR Kumar, AVSM, VSM (Retd), has written an article on the topic "India's Position on the Border Issue and Roadmap for Resolution of Dispute".

(ab) Vice Adm Satish Soni, PVSM, AVSM, NM (Retd) has written an article on the topic "India's Perspective on China's Maritime Outreach in the Indian Ocean Region and its Implications on Strategic Balance".

(ac) Ambassador Sanjay Singh, IFS (Retd) has written an article on the topic "Indian Perspective on the Asian Century".

(ad) Ambassador Asoke Mukerji, IFS (Retd) has written an article on the topic "China India Cooperation for Global Governance".

(ae) Ambassador TCA Raghavan, IFS (Retd) has written an article on the topic "The Pakistan Factor in India-China Relations".

(af) Ambassador Nalin Surie, IFS (Retd) has written an article on the topic "The US factor in Sino Indian Relations: The Contemporary Scenario".

(ag) Maj Gen Rajiv Narayanan, AVSM, VSM (Retd) has written an article on the topic "Indian Perspective on China's Forays into South Asia and Its Impact on India's Core Interests".

(ah) Mr TCA Srinivasa Raghavan has written an article on the topic "India-China Economic Cooperation: Problems, Prospects and the Road Ahead".

(ai) Dr Uttam Kumar Sinha has written an article on the topic "India's Hydro-relations with China: Concerns and Expectations"

(aj) Mr Claude Arpi has written an article on the topic "Tibet in the India-China Relations: A Possible Way Ahead".

(ii) **USI - IDIR (Vietnam), Bilateral Interaction** – A three-member USI delegation led by Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Dy Director (Research) visited IDIR, Vietnam for a bilateral interaction from 25-27 Sep 2019. The other members were Lt Gen GS Katoch, PVSM, AVSM, VSM (Retd), Distinguished Fellow & Council Member, USI and Vice Adm Satish Soni, PVSM, AVSM, NM (Retd), Distinguished Fellow, USI. They gave presentation on the following topics:-

(aa) "US-China Strategic Competition in Indo-Pacific and its Implication on Regional Peace and Security" - Maj Gen BK Sharma, AVSM, SM & Bar (Retd).

(ab) "India's Act East Policy: Perspective and Prospects" - Lt Gen GS Katoch, PVSM, AVSM, VSM (Retd).

(ac) "India-Vietnam Relations: Present State and Way Forward" -Vice Adm Satish Soni, PVSM, AVSM, NM (Retd).

(iii) **USI-NARC, Nigeria** – Eight-member NARC delegation accompanied by Maj Gen GA Wahab (Retd), Director General NARC visited USI for a bilateral interaction on 17 May 2019. The USI was represented by Lt Gen PK Singh, PVSM, AVSM (Retd), Director, USI, Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Dy Director (Research), Brig Narendra Kumar, SM, VSM (Retd) & Dr Roshan Khanijo, Assistant Director (Research). The interaction was organised as a part of the joint project "India-Nigeria Experience in Combating Terrorism". The two sides discussed various aspects of the joint publication. The project has culminated into a book form. The following authors have contributed on the varied topics:-

(aa) Maj Gen BK Sharma, AVSM, SM & Bar (Retd) & Brig Narender Kumar, SM, VSM (Retd) has written an article on the topic "Lessons Learnt and Way Forward for India to Deal with Violent Extremism".

(ab) Lt Gen GS Katoch, PVSM, AVSM, VSM (Retd) has written an article on the topic "India's Conflict Resolution in Punjab".

(ac) Lt Gen Syed Ata Hasnain, PVSM, UYSM, AVSM, SM, VSM & Bar (Retd) has written an article on the topic "Ideological and Conceptual Construct of Combating Violent Extremism and Terrorism in India".

(ad) Lt Gen DS Hooda, PVSM, UYSM, AVSM, VSM & Bar (Retd) has written an article on the topic "Cross Border Terrorism and Proxy War in Kashmir: Evolving Strategy".

(ae) Lt Gen Rameshwar Roy, UYSM, AVSM, YSM (Retd) has written an article on the topic "Insurgency in India's North-East: Options and Strategy for Conflict Resolution".

(af) Dr PV Ramana has written an article on the topic "Left Wing Extremism in India's Tribal Heartland and Conflict Resolution Strategy".

(ag) Dr Adil Rasheed has written an article on the topic "India's Approach in Dealing with Radicalisation".

(b) **International Visits by CS3 Scholars** - The details of the Foreign Visits by CS3 scholars:-

(i) Maj Gen Rajiv Narayanan, AVSM, VSM (Retd), Distinguished Fellow, USI participated in the 19th Annual Herzliya Conference at Campus of the Interdisciplinary Center (IDC), Herzliya, Israel from 30 Jun to 02 Jul 2019.

(ii) Maj Gen RPS Bhadauria, VSM (Retd), Distinguished Fellow, USI participated in the 9th Beijing Xiangshan Forum at Beijing International Convention Center, Beijing, China from 20 to 22 Oct 2019.

(iii) Brig Vivek Verma, Senior Research Fellow, USI attended the "National Development Course 2019" organised by Ministry of Foreign Affairs, Taipei from 27 Oct to 16 Nov 2019.

44. National Events

(a) **USI Scholars Participation in National Events** -The details of national events in which CS3 scholars participated:-

(i) Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Deputy Director (Research) gave a presentation on "Current Developments in Afghanistan" in

the Round Table Discussion at DGDIA (Defence Intelligence Agency) on 21 Jan 2019.

(ii) Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Deputy Director (Research) gave a presentation on "Intelligence & Emerging Trends in Military Operations" in an Interactive Session at Jawaharlal Nehru University (JNU), New Delhi on 31 Jan 2019.

(iii) Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Dy Director (Research) gave series of presentations for the "Southern Command (SCPSC), Babina for the students of DSSC/DSTSC Exam from 17-20 Feb 2019.

(iv) Brig Narender Kumar, SM, VSM (Retd), Distinguished Fellow gave a presentation on "War on Terror – Indian Perspective" with Qatar Staff College Delegation at USI on 18 Feb 2019.

(v) Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Dy Director (Research) delivered series of presentations at South Western Command (SWCPSC), Hisar, to the student of pre staff course on International Relations from 18-20 Mar 2019.

(vi) Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Dy Director (Research) delivered lecture at Shillong for Assam Rifles Seminar on the subject "Rebooting India's Strategy in the backdrop of China's Ocean ward Movement through Myanmar" on 25 Mar 2019.

(vii) Maj Gen RPS Bhadauria, VSM (Retd), Distinguished Fellow delivered lecture at Shillong for Assam Rifles Seminar on the subject "North East Region: A Strategic and Commercial Sphere for Connecting Ties with Bangladesh and Myanmar to Stimulate Act East Policy" on 25 Mar 2019.

(viii) Maj Gen Rajiv Narayanan, AVSM, VSM (Retd), Distinguished Fellow had been the Guest of Honour organised by TEDx in Delhi College of Arts and Commerce (DCAC), DU. He delivered a lecture on the topic "Is War inevitable?" on 26 Mar 2019.

(ix) Brig Narender Kumar, SM, VSM (Retd), Distinguished Fellow delivered a lecture on 'The Kashmir Dialogues' - a theme of contemporary significance at National Law University, Delhi on 26 Mar 2019.

(x) Lt Gen GS Katoch, PVSM, AVSM, VSM (Retd) participated in a Closed Door Dialogue on "Defence and National Security" India Habitat Centre, New Delhi on 27 Mar 2019.

(xi) Brig Narender Kumar, SM, VSM (Retd), Distinguished Fellow gave a presentation on "Indian Perspective on War on Terror" with Rwanda Defence Force Command and Staff College (RDFCSC) Delegation at USI on 02 Apr 2019.

(xii) Maj Gen Rajiv Narayanan, AVSM, VSM (Retd), Distinguished Fellow, USI gave a presentation on "Evolving Strategic Scenario in the Indo-Pacific & its Implications" with United States National War College (USA NWC) Delegation at USI on 03 Apr 2019.

(xiii) Dr Roshan Khanijo, Assistant Director (Research) gave a presentation on "A Case Study of France Nuclear Energy" at Centre for Air Power Studies (CAPS), New Delhi on 26 Apr 2019.

(xiv) Lt Gen GS Katoch, PVSM, AVSM, VSM (Retd) delivered a lecture on "Conventional Threats on land from Pakistan and China" to the senior intellectuals and college students in the seminar at the KLE Institute of Technology at Hubballi, Karnataka on 30 April 2019.

(xv) Maj Gen Rajiv Narayanan, AVSM, VSM (Retd), Distinguished Fellow, gave a presentation on "Emerging Dynamics in the Indo-Pacific Region: An Indian Perspective" with the Higher Command Course of Republic of Indonesia (SESKO TNI) Delegation at USI on 01 May 2019.

(xvi) Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Dy Director (Research) gave a presentation on "Likely Trajectory of Indian Foreign Policy under Modi Govt. 2.0" with The Prospect Foundation, Taiwan Delegation at USI on 06 Jun 2019.

(xvii) Maj Gen Rajiv Narayanan, AVSM, VSM (Retd), Distinguished Fellow, gave a presentation on "Development of Sino-Indian Relations & Impact of One Belt One Road" with The Prospect Foundation, Taiwan Delegation at USI on 06 Jun 2019.

(xviii) Brig Narender Kumar, SM, VSM (Retd), Distinguished Fellow invited to speak on the topic 'Security Scenario North Eastern States: 2024" at Centre for Land Warfare Studies (CLAWS), New Delhi on 19 Jul 2019.

(xix) Brig Narender Kumar, SM, VSM (Retd) Distinguished Fellow gave a presentation on "Counter Terrorism Operations: The Indian Experience" to the delegation of West Point US Army at CLAWS, New Delhi on 05 Aug 2019.

(xx) Lt Gen GS Katoch, PVSM, AVSM, VSM (Retd), Distinguished Fellow gave a presentation on "Defending India: Role and Strategy of Indian Armed Forces" at a Workshop at the VIF, New Delhi on 08 Aug 2019.

(xxi) Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Dy Director (Research) gave a presentation on "The Lure of Eurasia – Reviving Old World Civilizational Ties between Asia and Europe" at CENJOWS, New Delhi on 09 Aug 2019.

(xxii) Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Dy Director (Research) gave a presentation on "Afghanistan Threat Assessment - Chankya Chakra" at a Round Table Discussion on "Afghanistan – Analyzing Impending Developments" at India International Centre, New Delhi on 05 Sep 2019.

(xxiii) Brig Narender Kumar, SM, VSM (Retd), Distinguished Fellow delivered a lecture on "NRC & NAGA Talk" at CRPF Academy, Gurugram, Haryana on 26 Sep 2019.

(xxiv) Brig Narender Kumar, SM, VSM (Retd), Distinguished Fellow delivered a lecture on "Modelling, Intangibles in Counter-Insurgency Operations" at ISSA, DRDO, New Delhi on 18 Oct 2019.

(xxv) Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Dy Director (Research) gave a presentation on "Impact on Central Asia and China's Growing Influence" in the Chanakya Chakra Seminar at Manekshaw Centre, New Delhi on 01 Nov 2019.

(xxvi) Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Dy Director (Research) gave a presentation on "Kashmir: The Road Ahead" in the VOW India's leading arts and literature festival at Dehradun on 16 & 17 Nov 2019.

(xxvii) Dr Roshan Khanijo, Assistant Director (Research) was a discussant and discussed on the topic "Foregrounding Nuclear Responsibilities" at a joint workshop jointly organised by Centre for Air Power Studies (CAPS) & British American Security Information Council (BASIC) of London, at CAPS, New Delhi on 22 Nov 2019.

(xxviii) Lt Gen PK Singh, PVSM, AVSM (Retd), Director USI gave a presentation on "Building Cooperative Security in the Indo-Pacific" in the Chanakya Chakra Seminar at Claridges Hotel, Chanakyapuri, New Delhi on 04 Dec 2019. Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Dy Director (Research) and four Senior Scholars also attended.

(xxix) Maj Gen Rajiv Narayanan, AVSM, VSM (Retd), Distinguished Fellow gave a presentation on "Nepal-China Relations: Implications for India" at India International Centre, New Delhi on 06 Dec 2019.

(xxx) Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Dy Director Research), gave a presentation on "Future of Afghanistan: Challenges Ahead" organised by Centre for Joint Warfare Studies (CENJOWS), New Delhi on 10 Dec 2019.

(xxxi) Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Dy Director (Research) gave a presentation on "The ISI, Taliban and Afghanistan" at Chandigarh Literature Festival, Chandigarh on 13 Dec 2019.

(xxxii) Brig Narender Kumar, SM, VSM (Retd), Distinguished Fellow gave a presentation on "Contemporary Scenarios in North East, special reference of

prevailing trends, Naga Peace Talks and issues of Immigration” at CRPF Academy, Gurugram, Haryana on 18 Dec 2019.

(xxxiii) Brig Narender Kumar, SM, VSM (Retd), Distinguished Fellow gave a presentation on “High Altitude Area (HAA) and Glaciated Terrain Warfare” for twenty DRDO Scientists, at CLAWS, New Delhi on 18 Dec 2019.

(xxxiv) Brig Narender Kumar, SM, VSM (Retd), Distinguished Fellow gave a presentation on “Logistics Support in Mountains/HAA/Glaciated Terrain” for twenty DRDO Scientists, at CLAWS, New Delhi on 20 Dec 2019.

(b) Strategic Gaming Exercises

USI conducted a Strategic Gaming Ex (SGE) for the participants of Higher Command Course - 48 at Army War College, Mhow on the theme “India as the Net Security Provider of the IOR” from 29 to 31 Jul 2019. The scenario was set around the dynamics of balance of power in IOR and its implications on peace and security, and formulation of comprehensive response strategy in keeping with national interests. The sub themes played were namely, free and open Indo-Pacific as a strategy; geostrategic importance of IOR – areas of contestation and cooperation; Chinese strategic interests and forays in the IOR with particular reference to BRI/MSR and development of critical infrastructure; strategic interests and roles of extra regional players in IOR; dynamics of balance of power in IOR and India’s strategic interests, and initiatives to maintain peace and security. The following speakers from USI participated:-

- (i) Lt Gen PK Singh, PVSM, AVSM (Retd), Director USI.
- (ii) Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Dy Director (Research).
- (iii) Maj Gen RPS Bhadauria, VSM (Retd), Distinguished Fellow, USI.

(c) Strategic Panel Discussions for Foreign Diplomats Training at the Foreign Service Institute, New Delhi

(i) Induction training programme for the IFS Officer Trainees of 2018 batch and Bhutanese Diplomats was held on 25 Feb 2019 at FSI. Presentation given by the following panellists:-

- (aa) “A Perspective on India’s National Security Strategy” – Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Dy Director (Research), USI.
- (ab) “Cross Border Terrorism and India’s Perspective” – Maj Gen RPS Bhadauria, VSM (Retd), Distinguished Fellow, USI.

(ii) Strategic Panel Discussions for the 66th Professional Course for Foreign Diplomats (PCFD) was held on 17 Sep 2019 at FSI. Maj Gen BK Sharma, AVSM, SM** (Retd), Dy Director (Research), USI delivered a lecture

on "Dynamics of Strategic Competition in the Indo-Pacific; Implications for Regional Peace and Stability".

(iii) 2nd India-China Joint Training Programme for Afghan Diplomats was held on 12 Nov 2019 at FSI. Maj Gen BK Sharma, AVSM, SM** (Retd), Dy Director (Research), USI delivered a lecture on "An Overview of India's National Security Strategy".

(d) Tactical & Operational Training Capsule for Scientists of ISSA, DRDO

- Tactical & Operational Training for Scientists of Institute for Systems Studies and Analyses (ISSA), Defence Research & Development Organisation (DRDO) was held from 17 to 19 Jul 2019 at USI. The programme was organised with an aim to impart knowledge of various dimensions of national security, threats & challenges, Military operation art and tactics, formulating strategic Net Assessments, Scenario Building and Strategy Formulation. The Presentations were given by the following panellists:-

- (i) Lt Gen PK Singh, PVSM, AVSM (Retd), Director, USI.
- (ii) Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Dy Director (Research), USI.
- (iii) Lt Gen GS Katoch, PVSM, AVSM, VSM (Retd), Distinguished Fellow, USI.
- (iv) Maj Gen YK Gera (Retd), Consultant, USI
- (v) Maj Gen PK Goswami, VSM (Retd), Dy Director (Adm), US
- (vi) Maj Gen Rajiv Narayanan, AVSM, VSM (Retd), Distinguished Fellow, USI.
- (vii) Maj Gen RPS Bhadauria, VSM (Retd), Distinguished Fellow, USI.
- (viii) Dr Roshan Khanijo, Assistant Director (Research).
- (ix) Brig Narendra Kumar, SM, VSM (Retd), Distinguished Fellow.
- (x) Maj Gen PK Mangal, VSM (Retd).
- (xi) Brig Sanjeev Chauhan, Senior Research Fellow.
- (xii) Brig Vivek Verma, Senior Research Fellow.
- (xiii) Cdr Subhasish Sarangi, Research Fellow.

(e) **Higher Defence Orientation Course (HDOC)**. - A Seminar for Higher Defence Orientation Course (HDOC) was conducted on 22 May 2019. There were 40

participants including 20 officers of the rank of Colonel and equivalent from friendly foreign countries. The Presentations were given by the following panelists:-

- (i) Ambassador AK Singh, IFS (Retd) spoke on "Overall Dimension of US-China Rivalry and What it Portends for India and Rest of the World".
- (ii) Maj Gen B K Sharma, AVSM, SM & Bar (Retd), Deputy Director (Research) and Head of Centre for Strategic Studies and Simulation (CS3) spoke on "Security Dimension of US – China Rivalry and its Implications for India and the World".
- (iii) Brig Narender Kumar, SM, VSM (Retd), Distinguished Fellow, USI gave a presentation on "International Terrorism in the Region with Focus on South Asia and J&K".
- (iv) Lt Gen PK Singh, PVSM, AVSM (Retd), Director, USI spoke on the topic "UN Peacekeeping Operations- Their Relevance and Future Trends".

45. USI Team Participation at other Institution

(a) **Visit of USI Delegation to National Police Academy, Hyderabad from 24 to 26 June 2019.** USI Team conducted National Security Programme at National Police Academy, Hyderabad. The aim of the programme was to apprise the participating senior officers from the IAS, IFoS, IRS, IC&CES and Defence Services of wide range of contemporary comprehensive national security issues; socio political, economic, resource, technology, military and multi domain security issues. Following team members from the USI gave presentations:-

- (i) Lt Gen PK Singh (Retd), PVSM, AVSM (Retd), Director, USI spoke on the genesis of national security, and chaired the panel discussion on North-East Insurgency.
- (ii) Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Dy Director (Research) gave a presentation on the topic "Approach for Formulation of National Security Strategy for India" / "China's Strategic Forays in India's North-Eastern Flanks; Implications and Response".
- (iii) Maj Gen RPS Bhadauria, VSM (Retd), Distinguished Fellow, USI spoke on "Challenges of Security in Siliguri Corridor and India's Response".
- (iv) Brig Narender Kumar, SM, VSM (Retd), Distinguished Fellow, USI spoke on "Radicalisation in Kashmir".
- (v) Lt Gen Arun Kumar Sahni, PVSM, UYSM, SM, VSM (Retd) spoke on the topic "Border Management Challenges".

(vi) Lt Gen PR Kumar, AVSM, VSM (Retd) spoke on the topic "Cross Border Terrorism and Enhancing Military Responses to Deal with the Trans-border Terrorism".

(vii) Vice Adm Satish Soni, PVSM, AVSM, NM (Retd), Distinguished Fellow, USI spoke on the topic "Maritime Security Challenges".

(viii) Ambassador Vivek Katju, IFS (Retd) spoke on the topic "Politico-Diplomatic Strategy in Kashmir Conflict to deal with Pakistan".

(ix) Shri JN Choudhury, IPS (Retd) spoke on the topic "Building Integration and Synergy for Enhancing Internal Security and Border Management".

(x) Shri Jitesh Khosla, IAS (Retd) spoke on the topic "National Register of Citizenship (NRC) - Its Socio-Political and Security Implications.

(xi) Shri Rajinder Kumar, IPS (Retd) spoke on the topic "Role of Intelligence Agencies and Police Forces in J&K".

(b) **Core Programme at Naval War College (NWC), Goa from 27 to 29 June 2019.** The USI of India conducted Strategic Panel Discussion for the senior officers of the Armed Forces at the Naval War College, Goa. A week long core programme is organised for the high-ranking officers, who are in the promotion zone for higher ranks. The following team members from the USI delivered lectures on varied topics:-

(i) Lt Gen PK Singh, PVSM, AVSM (Retd), Director USI, moderated the lecture on the topic "Determinants and Manifestation of Pak-China Strategic Nexus and India's Response" / "Suggested Measures for Reforming India's NSS: Formulation and Architecture".

(ii) Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Deputy Director (Research), moderated the lecture on the topic "Diagnostics of Ensuing Kashmir Conflict, Its Trans-Border Linkages and India's Strategic Response".

(iii) Amb Gautam Bambawale, IFS (Retd) moderated the lecture on the topic "China's Strategic Forays in South Asia and IOR; Implications and Response".

(iv) Lt Gen GS Katoch, PVSM, AVSM, VSM (Retd), Distinguished Fellow, USI – Panellist

(v) Vice Adm Satish Soni, PVSM, AVSM, NM (Retd) – Panellist.

(vi) Air Marshal PK Roy, PVSM, AVSM, VM, VSM (Retd) – Panellist.

(vii) Shri Tilak Devasher – Panellist.

(c) **Lecture at College of Air Warfare (CAW) for Regional Studies Capsule, Secunderabad from 11 to 16 Jul 2019.**

The aim of the flagship programme is to prepare the officers from the three services for higher leadership assignments at operation and strategic level by providing them a world view of the geopolitics and international relations. The following team members from USI delivered lectures on varied topics:-

(i) Lt Gen PK Singh, PVSM, AVSM (Retd), Director USI delivered a lecture on "Strategic Scan of India's Neighbourhood: Implication for India".

(ii) Maj Gen BK Sharma, AVSM, SM& Bar (Retd), Deputy Director (Research) delivered a lecture on the topic "Evolving Security Scenario in Afghanistan: Implications for India".

(iii) Dr Roshan Khanijo, Asstt Director (Research) delivered a lecture on the topic "Supranational Institutions & Alliances - Atomic Energy, Missile Tech Related Issues (IAEA, NPT, MTCR etc.)".

(d) **A joint USI-Amity University Seminar** – USI and Amity University jointly organised a seminar on "Youth – The Custodians of Future India and their Perceptions on India's Strategic Security Challenges & National Response", in collaboration with Amity University, held on 10 Jan 2019 at Amity University, Noida Campus. Lt Gen PK Singh, PVSM, AVSM (Retd), Director USI gave the valedictory speech. Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Deputy Director (Research), delivered lecture on "Determinants of Pak-China Strategic Nexus".

46. Internship Programmes

(a) 31 students from Christ University, Bangaluru, undertook a one month internship programme from 22 April 2019 to 21 May 2019 at USI.

(b) Summer Internship Programme with 15 students was also conducted at USI from 03 June to 02 July 2019. The students came from O.P. Jindal Global University (JGU), Sonapat, Haryana, Manipal Academy of Higher Education, Delhi University, and Symbiosis School for Liberal Arts, Pune.

47. **Bilateral Memorandum of Understanding (MOUs)**- The following MOUs were signed with international and national organisations: -

- (a) Nigerian Army Resource Centre (NARC), Abuja, Nigeria (11 Dec 2018).
- (b) Pondicherry University, Puducherry (15 Jul 2019).

48. Round Table Discussions (RTD) / Scholars Presentations

The following RTDs/Workshops/Seminars/ Scholars Presentations were conducted at the USI: -

Scholar's Presentations

- (a) Col Nihar Kuanr, Senior Research Fellow on the topic "China's Military Reforms and its impact on HRD & Lessons for India" on 11 Jan 2019.
- (b) Air Marshal Anil Chopra, PVSM, AVSM, VM, VSM (Retd), on the topic "China's Aerospace Power - Present Status and Future Trajectory: Implications for India" for the Flying Officer Amandeep Singh Gill Chair on 28 Jan 2019.
- (c) Brig Vivek Verma, Senior Research Fellow on the topic "PLA: Increasing Non-Contact Warfare Capabilities" on 22 Feb 2019.
- (d) Col Shaman Chodha, Senior Research Fellow on the topic "Pakistan's Internal Security Challenges and the Efficacy of National Response" on 26 Feb 2019.
- (e) Cdr S Sarangi, Research Fellow on the topic "Maritime Corridors in the Indo-Pacific: Geo-Political Implications for India" on 07 Mar 2019.
- (f) Lt Gen Prakash Katoch, PVSM, UYSM, AVSM, SC (Retd) on the topic "Case Study of Special Operations: Implications for India" under the Field Marshal Amandeep Singh Gill Chair on 26 Mar 2019.
- (g) Col Shaman Chodha, Senior Research Fellow on the topic "Pakistan's Internal Security Challenges and the Efficacy of National Response" on 06 May 2019.
- (h) Col Nihar Kuanr, Senior Research Fellow on the topic "China's Military Reforms and its impact on HRD & Lessons for India" on 29 May 2019.
- (j) Dr Manmeet Bali Nag on the topic "Dealing with Radicalisation in Kashmir" for the Prof DS Kothari Chair on 12 Jun 2019.
- (k) Brig Sanjeev Chauhan, YSM, Senior Research Fellow on the topic "China's Strategic Behaviour" on 20 Jun 2019.

Round Table Discussions

- (a) Visit of Qatar Staff College Delegation to USI on 18 Feb 2019. The topic of discussion was "War on Terror – Indian Perspective".
- (b) Visit of 39-member Rwanda Defence Force Command and Staff College (RDFCSC) Delegation to USI on 02 April 2019. The topic of discussion was – "Indian Perspective on War on Terror".

- (c) Visit of 13-member United States National War College (USA NWC) Delegation to USI on 03 April 2019. The topic of discussion was – “Evolving Strategic Scenario in the Indo-Pacific & its Implications”.
- (d) A Closed-door Round Table Discussion on the topic “India-US Partnership in the Coming Decades” with Ambassador Kenneth I Juster, Embassy of USA at USI on 11 April 2019. The other participants from USA were Mr Derek Westfall, Deputy Political Minister Counselor, Mr Richard Fishel, Political Officer, Mr Evan Felsing, Deputy Minister Counselor & Mr Navjot Bir Singh, Political Specialist.
- (e) USI Organised Book Launch and Book Discussion on “Tibet: When the Gods Spoke: India-Tibet Relations (1947-1962) Part –III” by Shri Claude Arpi on 18 April 2019. The book was released by the Chief of Army Staff, Gen Bipin Rawat, PVSM, UYSM, AVSM, YSM, SM, VSM.
- (f) Visit of 83-member Indonesian High Command Course (SESKO TNI) Delegation to USI on 01 May 2019. The topic of discussion was – “Indian Perspective on the Indo-Pacific”.
- (g) Visit of 16-member UK Royal College of Defence Studies (RCDS) Delegation to USI on 14 May 2019. The topics of discussion were – “Assessment Evolving Security Scenario in Afghanistan” and “Current Trends in the Indo-Pacific Region: An Indian Perspective”.
- (h) Visit of 06-member The Prospect Foundation, Taiwan Delegation to USI on 06 Jun 2019. The topic of discussion was – “Development of Sino-Indian Relations & Impact of One Belt One Road”.
- (j) A Round Table Discussion in association with the Embassy of Vietnam was held at USI on 07 Aug 2019. The Participants included HE the Ambassador of Vietnam, HE the Ambassador of Myanmar, diplomats from different Embassies / High Commission of the USA, Myanmar, Thailand, Australia, EU, Philippines, Brunei, Malaysia, Indonesia, Singapore etc. Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Dy Director (Research) moderated the lecture on “Flash Points and Crystal Gazing: Likely Future Scenarios”.
- (k) A Round Table Discussion on the topic “Security Concerns in the Indo-Pacific Region” with Cdr Greg Malandrino, Office of Net Assessment, Pentagon was held at USI on 01 Oct 2019.
- (l) Visit of Sudan Armed Forces (SAF) Defence College delegation at USI on 01 Oct 2019. The topic of discussion was – “China” & “Maritime Cooperation in the Indo-Pacific Region: An Indian Perspective”.
- (m) A Round Table Discussion with Prof Carol M Burke, US Fulbright-Nehru Scholar, presently at the USI, on her topic “The Relevance & Management of WHAM Strategy in Conflict Resolution in Counter-Insurgency Environment” was held at USI on 04 Oct 2019.

(n) Visit of Armed Forces War Course (AFWC) Bangladesh delegation at USI on 09 Oct 2019. The topic of discussion was – “Terrorism Scenario in the South Asian Region”.

(o) USI organised Book Launch of “India-Nigeria Experience in Combatting Terrorism” edited by Brig Narender Kumar, SM, VSM (Retd) & Maj Gen BK Sharma, AVSM, SM** (Retd) on 07 Nov 2019.

(p) Visit of Japan Joint Staff College Delegation at USI on 14 Nov 2019. The topic of discussion was – “China’s Emerging Strategy in the Indo-Pacific: Implications for India – A Geostrategic Perspective”.

(q) Visit of Chinese PLA NDU Delegation at USI on 19 Nov 2019. The topics of discussion were – “Evolving Security Scenario in Afghanistan and its Implications for Regional Peace & Stability” and “Sino-Indian Relations: Building Strategic Trust”.

(r) Visit of 02-member NIDS, Japan delegation to USI on 23 Dec 2019. Maj Gen Rajiv Narayanan (Retd), Distinguished Fellow gave a presentation on “India-China Relations”.

TALKS / DISCUSSIONS / INTERACTIONS.

49. The details of talks, discussions and interactions are at **Appendix.**

USI PEACEKEEPING / PEACEBUILDING ACTIVITIES

50. The USI continued working on policy and doctrinal related issues of peace operations. These activities were mentored by Ambassador Asoke Mukerji, IFS (Retd), Lt Gen Abhijit Guha (Retd), Maj Gen SB Asthana (Retd) and the Director, supported by former distinguished Blue Berets. The major activities undertaken are highlighted in subsequent paras.

51. On 02 May 2019, the Countess of Wessex, who is the Brand Ambassador of UN on Women, Peace and Security, visited the USI for a Roundtable Discussion on the topic “Women, Peace and Security in the New Dimensions of Conflict”. The discussion was chaired by Ambassador Asoke Mukerji and presentations were made by Maj Gen SB Asthana and Lt Gen RK Mehta. Lt Gen PK Singh, Director USI gave the welcome address and the concluding remarks.

52. Lt Gen Abhijit Guha participated in the discussions on “The Cairo Roadmap for Enhancing the Performance of Peacekeeping Operations from Mandate to Exit” which was organized by the Cairo International Center for Conflict Resolution, Peacekeeping and Peacebuilding.

53. **Challenges Forum.** The USI is a founding partner of the Challenges Forum and works with the partner institutions to provide a strategic, broad based and dynamic platform for deliberations on peace operations. Lt Gen Abhijit Guha participated in the Challenges Forum Advisory Committee meeting.

54. **Swedish Armed Forces International Centre (SWEDINT).** Our interaction with SWEDINT continues. In June 2018, Lt Gen Abhijit Guha participated in a Seminar on "Pre-deployment Training". SWEDINT is working on a project on the theme of "training Senior Mission Leadership and promotion of Women". Maj Gen SB Asthana will be the USI member on their Advisory Board. Regular video-conferences are being held to take the project forward which will be conducted in 2020.

55. **Effectiveness of Peace Operations Network (EPON).** The USI is a founding member of EPON and Lt Gen A Guha has participated in research projects in the UN Mission AMISOM in Somalia and MONUSCO in DRC. The USI also participates in the Seminars held at the UN Headquarters, New York and other institutions. Maj Gen SB Asthana participated in the EPON Annual General Meetings and Seminars held at Washington DC and New York in Nov 2019. The EPON Seminars were co-organised by the Division of Policy, Evaluation and Training of UN Department of Peace Operations. Maj Gen Asthana also attended the EPON Seminars organized at the Stimson Centre in Washington DC and at the International Peace Institute, New York.

COURSE SECTION

CORRESPONDENCE COURSES

56. Professional advancement of serving officers has always been an important activity of the Institution. As far back as 1903, the Institution offered to assist officers preparing for examinations in tactical fitness for command and for promotion. In 1910 we began assisting candidates in their preparation for the staff college examination. The correspondence courses for DSSC, DSTSC and promotion examinations commenced in 1968 and have continued ever since. The courses continue to be well subscribed and during the year 2018-19 the number of officers who participated in various programmes were:-

(a)	DSSC (Army)	427
(b)	DSSC (Navy)	41
(c)	DSSC Contact Programme	504
(d)	Part 'D'	371
(e)	Part 'B'	405

57. USI Conducted three contact pgmes for the offrs appearing for DSSC. These are one of its kind and highly subscribed, where offrs are put through mock examination on the pattern of actual examination. Separate discussions are held for each subject covering the entire syllabus. In addition all answer books are checked and weaknesses of the offrs are told to them individually by specialist Directing Staff, experienced in that subject. They

are guided for further preparation thereafter. In 2019 the contact pgmes (CP) were held on :-

- (a) CP I - 24 – 29 Jun 2019.
- (b) CP II - 08 – 13 Jul 2019.
- (c) CP III - 22 – 27 Jul 2019.

58. On request of various Army formations few lectures on professional education were conducted by Chief Instr through skype in various auditoriums to address the offrs of those formations, which requested for the same.

59. **Result of DSSC and DSTSC Examinations.** The performance of the Officers who undertook our Correspondence Course / contact programmes for the DSSC and DSTSC entrance examinations continues to be outstanding. This is a great source of satisfaction for us and the Course Section deserves to be complimented for their dedication in guiding our young officers in their professional growth. The results for year 2018 were :-

	<u>Total Vacancies</u>	<u>Vacancies Secured by USI Course Students</u>
(a) <u>DSSC</u>		
(i) Competitive	20	16
(ii) Nominated	247	182
(b) <u>DSTSC</u>		
(i) Nominated	88	70
(c) <u>Reserves for DSSC & DSTSC</u>	25	15
Grand Total	380	283

60. The results of Part B Exam for 2019 of students of USI of India are as under:-

<u>No of offrs Regd</u>	<u>No of Offrs Appeared</u>	<u>Passed All Subjects</u>	<u>Partially Passed</u>	<u>Overall Results</u>
*405	250	246	04	98.4%

* 155 offrs not appeared in the exam having less than one yr of service.

OUTREACH/ACTIVITIES OF CHIEF INSTRUCTOR, USI FOR THE YEAR 2019

61. During the year Maj Gen SB Asthana, SM, VSM (Retd), Chief Instructor (CI), has been an active strategic and defence analyst in all forms of media. In 2019 some of the notable activities where he actively participated are :-

16 Mar 19. Participated in Counter-Terrorism Conclave conducted by India TV.

12 Apr 19 Delivered motivational talk in DAVV Public School Graduation Ceremony as Chief Guest co-hosted by Bharat Scouts and Guide at their Headquarters.

24 Apr 19 External Examiner at Indian Institute of Public Administration (Punjab University) for Evaluation of M Phil students.

02 May 19 Delivered a talk cum Presentation to Countess of Wessex, who is the Brand Ambassador of UN on Women, Peace and Security on the topic "Women, Peace and security in New Dimensions of Conflict".

29 May 19 Conducted UN Peacekeeping exercise in CUNPK at Manekshaw Hall for International Peacekeeping Course.

09 Aug 19 Delivered a talk and moderated a session on Business World Conclave on Innovations and Defence Procurement.

20 Aug 19 Delivered a talk on Annual Seminar of Security Watch India on Drones and Defence Manufacturing.

03 Sep 19 Invited as Expert/External Examiner for Presentations by officers of Indian Institute of Public Administration.

11 Oct 19 Delivered a talk on Indian Council of World Affairs on 11 Oct 19 on "Chinese Impact on Security Dynamics of Northeastern Region of India". The talk was a live webeast available on YouTube.

18 Oct 19 May Gen SB Asthana was awarded for "International Diplomacy and Global Conflict Resolution" in Award function cum International Conference Organised by International Organisation of Educational Development and International Police Commission by former Prime Minister of Maldives HE Mr Chiril Gaburice. He also delivered a talk on Global Security Situation and moderated the session on the subject.

02 Nov 19 Chief Guest in UN Conclave of DAV Public Schools. Delivered the Valedictory address.

12 Nov 19 Attend Seminar on Effectiveness of UN Peacekeeping at Washington DC, on invitation. The Seminar was organized by Stimson Centre, Washington DC (AUS Governmental think tank) and Effectiveness of peacekeeping Network (EPON) with HQ at Norway, handled by Norwegian International Peace Institute (NUPI).

13 Nov 19 Attended Annual General Meeting of EPON at New York organized by NUPI, as a member.

14 Nov 19 Attend Seminar on UN Peacekeeping Co-organised by EPON and Department of Training and Evolution, UN Headquarter at International Peace Institute (IPI) in UN Plaza, New York.

29 Nov 19 Presented a paper on 'Can Quad be useful instrument in SCS' in an international seminar organized by Jindal University at India International Centre.

11 Dec 19 Delivered a talk on 'Strategic and Security Concerns of India' at Indian Institute of Public Administration' New Delhi.

12 Dec19 Invited as 'Guest of Honour' in a cultural event organized by Confederation of Educational Excellence and Ministry of cultural, Govt of India.

15 Dec 19 Invited in an International conclave organized by Ryan Group of International Schools in Talkatora Stadium, being attended by 12000 students including student from 20 foreign countries.

62. Participated in discussions on National TV Rajya Sabha, and was interviewed by various global papers media like International Affairs, Business World, Global Review (Germany) Voice of France, Hindustan Times many times.

63. Maj Gen SB Asthana wrote over 40 articles and 30 blogs during 2018-19, published in various global mainstream papers and journals in US, China, UK, Germany, Australia, A8, besides mainstream Indian journal and newspapers. He is also on the panel to write editorials/opinions for WION news, financial Chronicle, Modern Diplomacy (European Union) DNA, Asia Times, Russian International Affairs Commission and various national and international news agencies like Reuters, IANS. He regularly writes for USI journal, Indian Defence Review, Indian Military Review and Business World

ELECTIONS TO THE COUNCIL OF THE USI

64. The term of the present Council comes to an end on 31 Dec 2019. Accordingly elections for the USI Council for the terms 01 Jan 2020 to 31 Dec 2022 were held in September 2019. The following members have been elected to the USI Council (names are in alphabetical order) :-

- (a) Lt Gen AK Ahuja, PVSM, UYSM, AVSM, SM, VSM & Bar (Retd)
- (b) Air Mshl VK Bhatia, PVSM, AVSM, VrC & Bar (Retd)
- (c) Maj Gen Ian Cardozo, AVSM, SM (Retd)
- (d) Lt Gen Sarath Chand, PVSM, UYSM, AVSM, VSM (Retd)
- (e) Brig R Dahiya, SM (Retd)
- (f) Wg Cdr UC Jha (Retd)
- (g) Maj Gen DC Katoch, SM, VSM (Retd)
- (h) Lt Gen GS Katoch, PVSM, AVSM, VSM (Retd)
- (i) Lt Gen P Menon, PVSM, AVSM, VSM (Retd)
- (j) Lt Gen Vijay Oberoi, PVSM, AVSM, VSM (Retd)
- (k) Capt R Rajagopalan, IFS (Retd)
- (l) Lt Gen A K Sahni, PVSM, UYSM, SM, VSM (Retd)
- (m) Vice Adm Satish Soni, PVSM, AVSM, NM (Retd)
- (n) Vice Adm Shekhar Sinha, PVSM, AVSM, NM & Bar (Retd)

APPOINTMENT OF DIRECTOR, USI

65. Lt Gen PK Singh, the Director had informed the Council at its meeting on 20 Nov 2018 that he would like to step down by mid-2019. The Council worked out the modalities and interacted with the applicants on 11 Oct 2019 and thereafter the members recorded their preference individually. Based on the preference recorded by the Council Members present, the Council approved the appointment of Maj Gen BK Sharma, AVSM, SM** (Retd), Deputy Director Research as the next Director with effect from 01 Jan 2020.

66. I, on behalf of the Council and members of the Institution would like to place on record our deep appreciation of the yeoman service rendered by Lt Gen PK Singh in taking the Institution to greater heights, both nationally and internationally. We wish him the very best in his future endeavors. I also take this opportunity to welcome Maj Gen BK Sharma as the next Director and wish him success in taking this Institution forward.

CONCLUSION

67. The USI continues to grow steadily in all fields of its activities and fulfills the aim and vision for which it was set up. I am sanguine that the 150th year of our founding would spur us on to take this venerable Institution to even greater heights.

68. I would like to thank all members of the Council for their support during the year. I wish to put on record my appreciation for your valuable contribution and guidance in the affairs of our Institution. I would also like to compliment the Director and the staff for their steadfast dedication and devotion to the USI.

Appendix refers to Para 49

TALKS / DISCUSSIONS / INTERACTION – 2019

1.	03 Jan 2019	Meeting with Ms Lara Klossek, Predoctoral Fellow, Marie S Curie European Training Network, Institute Barcelona Estudios Internationals, Barcelona, Spain. Discussion topic, "UN Peacekeeping Operations".
2.	07 Jan 2019	A Round Table Discussion with Prof Dan Scheuftan from Israel. The topic for discussion was – "Perspective on West Asia and the Role of US, Russia, Turkey, Iran and China in West Asia".
3.	08-10 Jan 2019	Raisina Dialogue at New Delhi (Director attended Raisina Dialogue on 09 Jan 2019).
4.	09 Jan 2019	Maj Gen Rajiv Narayanan, AVSM, VSM (Retd), Distinguished Fellow, USI, Dr Roshan Khanijo, Assistant Director (Research) & Cdr S Sarangi, Research Fellow, USI, participated in Raisina Dialogue held at ORF, New Delhi.
5.	10 Jan 2019	USI in collaboration with Amity University organised a joint USI-Amity Seminar on "Youth – The Custodians of Future India and their Perceptions on India's Strategic Security Challenges & National Response" at Amity University, Noida. Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Dy Director (Research) gave a presentation on the topic "Determinants of Pak-China Strategic Nexus". Lt Gen PK Singh, Director USI gave valedictory address.
6.	11 Jan 2019	Meeting with Lt Gen SL Narasimhan, PVSM, AVSM & Bar, VSM (Retd)
7.	11 Jan 2019	Scholar presentation on the topic "China's Military Reforms, Its Impact on HRD and Lessons for India" by Col Nihar Kuanr, Sr Research Fellow. The Chairperson for the Session was Maj Gen Rajiv Narayanan, AVSM, VSM (Retd) and the External Discussant was Lt Gen SL Narasimhan, PVSM, AVSM**, VSM (Retd).
8.	11 Jan 2019	Dr Roshan Khanijo, Assistant Director (Research), USI participated in "Nuclear Security Roundtable" at ORF, New Delhi.

9.	11 Jan 2019	Secy CAFHR hosted a farewell lunch at USI -Residency for Brig Mark Goldsack, British Defence Attaché.
10.	15 Jan 2019	Dr Roshan Khanijo, Assistant Director (Research), USI, participated in an interactive session on the topic "Weapons and Technology, including issues relating to Weapons of Mass Destruction" at IDSA, New Delhi.
11.	15 Jan 2019	Meeting with Col Chen Chyn, Yeun-Jong (Chyn), Director, Liaison Affairs Section, Taipei Economic and Cultural Centre and Col Tony Chihlung Sheng.
12.	15 Jan 2019	Dinner at British High Commissioner's Residence.
13.	16 Jan 2019	Informal Discussion on Kashmir at IIC. (Director, DDR, Brig Narendra Kumar and Advocate Ashok Bhan).
14.	18 Jan 2019	Meeting with Lt Gen VG Khandare, PVSM, AVSM, SM (Retd), Military Advisor to NSA at NSCS. (Dir & DDR)
15.	18 Jan 2019	Sqn Ldr RTS Chhina, Secy CAFHR meeting with Ms Jonaki Ray Ex-Journalist of The Times of India and Mr Shree Kumar at the Centre.
16.	18 Jan 2019	Sqn Ldr RTS Chhina, Secy CAFHR visited Alliance Francaise, Lodhi Estate, New Delhi to meeting with the Director of the Institute Mr Jean Francois RAMON.
17.	21 Jan 2019	Sqn Ldr RTS Chhina, Secy CAFHR attended a Dinner at Bungalow 5, British High Commission, New Delhi to meeting with Ms. Joanna Roper, Foreign Office Special Envoy for Gender Equality.
18.	21 Jan 2019	Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Deputy Director (Research) delivered a lecture on "Current Developments in Afghanistan" in the Round Table Discussion at DGDIA (Defence Intelligence Agency), New Delhi.
19.	21 Jan 2019	Meeting with Mr Claude Arpi.
20.	22 Jan 2019	Meeting with Col Chen Chyn, Yeun-Jong, Director Liaison Affairs Section, Taipei Economic and Cultural Centre and Mr Frank Tsay, Assistant Representative TECC.
21.	23 Jan 2019	Sqn Ldr RTS Chhina, Secy CAFHR meeting with Ms Ayesha Ramachandran of Yale University UK at USI.

22.	24 Jan 2019	Presentation on the topic "The Indo-Tibet Border" by Mr Claude Arpi.
23.	28 Jan 2019	Presentation by Air Mshl Anil Chopra, PVSM, AVSM, VM, VSM (Retd) on, "China's Aerospace Power – Present Status and Future Trajectory Implications for India" and by Vice Adm Satish Soni, PVSM, AVSM, NM (Retd) on, "India's Role in Developing Collaborative Security in the Indo-Pacific".
24.	30 Jan 2019	Sqn Ldr RTS Chhina, Secy CAFHR meeting with Mr Giles David of Syracuse University at USI.
25.	31 Jan 2019	Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Deputy Director (Research) delivered a lecture on "Intelligence & Emerging Trends in Military Operations" in an Interactive Session at Jawaharlal Nehru University (JNU), New Delhi.
26.	31 Jan 2019 - 01 Feb 2019	Maj Gen Rajiv Narayanan, AVSM, VSM (Retd), Distinguished Fellow, participated in the 10 th Jumbo Majumdar International Conference on the topic "Evolving Facets of Aerospace Power in a Changing World" at the Centre for Air Power Studies (CAPS), New Delhi.
27.	05 Feb 2019	Sqn Ldr RTS Chhina, Secy CAFHR meeting with Ms Navneet Kaur Ahuja.
28.	07 Feb 2019	Sqn Ldr RTS Chhina, Secy CAFHR meeting with Col SC Tyagi.
29.	07 Feb 2019	A six member delegation from College of Defence Management (CDM), Secunderabad visited USI. The topics of discussion were :- (a) China's Rise. (b) China's Military Modernisation. (c) India-China Confliction Scenario.
30.	08 Feb 2019	Meeting with Prof C Raja Mohan, Director, Institute of South Asian Studies, Singapore (Director, DDR).
31.	09 Feb 2019	Sqn Ldr RTS Chhina, Secy CAFHR participated as a panelist for the book review of Ms Rakshanda Jalil titled 'The Great War' at Vasant Vihar Club Literature Festival 2019.
32.	11 Feb 2019	Meeting with Amb AK Singh (Director, DDR).
33.	13 Feb 2019	Talk at USI by General Sir Rupert Smith, KCB, DSO, OBE, QGM, former Dy Supreme Cdr Allied Powers, Europe on "Whither Europe's Armed Forces".

34.	14 Feb 2019	Sqn Ldr RTS Chhina, MBE (Retd), Secy CAFHR and Ms Bhanushali Gahlot, Research Assistant attended a conference titled 'Young Thinkers' Conference' at British High Commission.
35.	14 Feb 2019	Brig Narender Kumar, SM, VSM (Retd), Distinguished Fellow, USI participated in the Annual Army Seminar 2019 on the topic "Changing Nature of Global Conflicts with Specific reference to Sub-Conventional Warfare in Regional Context in the Next Two Decades" at CLAWS, New Delhi.
36.	18-20 Feb 2019	Maj Gen BK Sharma, AVSM, SM & Bar (Retd), DDR gave series of presentations for the "Southern Command (SCPSC) Babina student of DSSC/DSTSC Exam.
37.	18 Feb 2019	Visit of Qatar Staff College Delegation led by Brig Gen Saleh Hamad Saleh Hadeed to USI. Brig Narender Kumar, SM, VSM (Retd), Distinguished Fellow gave a presentation on the topic "War on Terror – Indian Perspective".
38.	18 Feb 2019	Sqn Ldr RTS Chhina, Secy CAFHR attended a book launch titled 'Picturesque India' by Ms Sangeeta and Mr Ratnesh Mathur at Embassy of Czech Republic.
39.	19 Feb 2019	Director's meeting with Mr Kunal Verma.
40.	20 Feb 2019	Sqn Ldr RTS Chhina, Secy CAFHR meeting with Ms Preeti Gill.
41.	20 Feb 2019	Sqn Ldr RTS Chhina, Secy CAFHR meeting with Mr Kuolie Mere, PRO Nagaland and Lt Col Nick Wood, Military Advisor, BHC.
42.	20 Feb 2019	Sqn Ldr RTS Chhina, Secy CAFHR meeting with Dr Amit Pathak regarding his project 'Alha-Udal Ballad Rendition of Western UP'.
43.	21 Feb 2019	Meeting for USI new website.
44.	22 Feb 2019	Sqn Ldr RTS Chhina, Secy CAFHR meeting with Ms Harper Collins regarding the publication on Imphal/Kohima- Battlefield Guide.
45.	22 Feb 2019	Sqn Ldr RTS Chhina, Secy CAFHR meeting with Dr BR Mani, Director General, National Museum & Vice Chancellor, National Museum Institute.
46.	22 Feb 2019	Scholar Presentation on the topic "PLA: Increasing Non-Contact Warfare Capabilities" by Brig Vivek Verma, Senior Research Fellow, scheduled at USI. The Chairperson for the Session was Maj Gen Rajiv Narayanan,

		AVSM, VSM (Retd) and the External Discussant was Lt Gen SP Kochhar, AVSM & Bar, SM, VSM (Retd).
47.	25 Feb 2019	Director's meeting at IIC on, "Planning Gp on Defence".
48.	25 Feb 2019	Inauguration of National War Memorial at India Gate. (Director, Secy CAFHR, Maj Gen Ian Cardozo and Maj Gen HK Singh).
49.	25 Feb 2019	Induction training programme for the IFS Officer Trainees of 2018 batch and Bhutanese Diplomats was held on 25 Feb 2019 at FSI. Presentation given by the following panellists:- (i) "A Perspective on India's National Security Strategy" – Maj Gen BK Sharma, AVSM, SM & Bar (Retd) (ii) "Cross Border Terrorism and India's Perspective" – Maj Gen RPS Bhadauria, VSM (Retd)
50.	26 Feb 2019	Meeting with Mr Paul Bucherer, Director of the Swiss Afghanistan Institute, Switzerland (Director, DDR and Secy CAFHR).
51.	26 Feb 2019	Scholar Presentation on the topic "Pakistan's Internal Security Challenges and the Army's Ability to Overcome Them" by Col Shaman Chodha, Senior Research Fellow at USI. The Chairperson for the Session was Maj Gen RPS Bhadauria, VSM (Retd) and the External Discussant was Dr Ashok K Behuria, Senior Fellow, IDSA.
52.	28 Feb 2019	Sqn Ldr RTS Chhina, Secy CAFHR meeting with Dr Sachchidanand Joshi, Member Secretary, IGNCA and Dr Achal Pandya, HoD Conservation, IGNCA.
53.	03 Mar 2019	An article by Sqn Ldr RTS Chhina, Secy CAFHR titled 'Remembering the Fallen Heroes' is published in The Sunday Tribune.
54.	03 Mar 2019	Sqn Ldr RTS Chhina, Secy CAFHR meeting with Director Alliance Francaise and Mr Samuel Berthet at Lodhi Estate, New Delhi.
55.	06 Mar 2019	USI Council Meeting.

56.	07 Mar 2019	Meeting with Mr Darshan Singh, Chairman, Welham Boys' School, Dehradun (Director, Secy CAFHR and Maj Gen Ian Cardozo).
57.	07 Mar 2019	Scholar presentation on the topic "Maritime Corridors in the Indo-Pacific: Geo-Political Implications for India" by Cdr Subhasish Sarangi, Research Fellow, scheduled at USI. The Chairperson for the Session was Vice Adm Satish Soni, PVSM, AVSM, NM (Retd) and the External Discussant was Cmde Somen Banerjee, Senior Fellow, VIF.
58.	09 Mar 2019	An event titled "A Tribute to the Armed Forces and the March Ahead" being organised jointly by the USI, India International Centre & others at the IIC, New Delhi. The following participated from the USI:- (a) Maj Gen PK Goswami, VSM (Retd) (b) Dr Roshan Khanijo, Assistant Director (Research) (c) Brig Narender Kumar, SM, VSM (Retd), Distinguished Fellow (d) Mr Gaurav Kumar Dixit, Associate Research Fellow
59.	11 Mar 2019	Maj Gen Rajiv Narayanan, AVSM, VSM (Retd), Distinguished Fellow, USI participated in a Seminar titled "Defence Technology in India" organised by Delhi Policy Group (DPG), New Delhi.
60.	11 Mar 2019	Sqn Ldr RTS Chhina, Secy CAFHR meeting with Mr Paul Bucherer, Director of the Swiss Afghanistan Institute and Mr Steven Wilkinson of Yale University.
61.	13 Mar 2019	Sqn Ldr RTS Chhina, Secy CAFHR meeting with Cultural Secy, Mr Arun Goel, IAS.
62.	13 Mar 2019	Carnegie India in partnership with Pallavan Learning Systems hosted a Seminar on the topic "India-Japan-ASEAN: Promoting Stability in the Indo-Pacific" in The Viceroy, Claridges Hotel, New Delhi. The following participated from the USI:- (a) Maj Gen Rajiv Narayanan, AVSM, VSM (Retd), Distinguished Fellow (b) Cdr Subhasish Sarangi, Research Fellow
63.	19 Mar 2019	Indian Council of World Affairs (ICWA) organised an International Conference on the topic "Recent Developments in POJK". The following participated from the USI:- (a) Lt Gen GS Katoch, PVSM, AVSM, VSM (Retd), Distinguished Fellow (b) Brig Narender Kumar, SM, VSM (Retd), Distinguished Fellow

64.	22 Mar 2019	Lt Gen PK Singh, PVSM, AVSM (Retd) meeting with Mr Gulshan Rai Luthra, Editorial Director of India Strategic.
65.	22 Mar 2019	Meeting with Maj Gen KS Randhir Singh, UYSM, AVSM, SM (Retd) (Director and Secy CAFHR).
66.	25 Mar 2019	Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Dy Director (Research) delivered lecture at Assam Rifles Seminar on the subject "Rebooting India's Strategy in the backdrop of China's Ocean ward Movement through Myanmar" at Shillong.
67.	25 Mar 2019	Maj Gen RPS Bhadauria, VSM (Retd), Distinguished Fellow delivered lecture at Assam Rifles Seminar on the subject "North East Region: A Strategic and Commercial Spare for Connecting Ties with Bangladesh and Myanmar to Stimulate Act East Policy" at Shillong.
68.	26 Mar 2019	Maj Gen Rajiv Narayanan, AVSM, VSM (Retd), Distinguished Fellow was the Guest of Honour for function organised by TEDx in Delhi College of Arts and Commerce (DCAC), DU. The theme was "Winter is Coming. Are you Ready?", the topic of the talk was "Is War inevitable?"
69.	26 Mar 2019	Brig Narender Kumar, SM, VSM (Retd), Distinguished Fellow invited to speak at National Law University, Delhi in a Special Session on the topic 'The Kashmir Dialogues' - a theme of contemporary significance.
70.	26 Mar 2019	Presentation given by Lt Gen Prakash Katoch, PVSM, UYSM, AVSM, SC (Retd), on the topic "Case Study of Special Operations: Implications for India" under the Field Marshal Amandeep Singh Gill Chair at USI. Chairman – Lt Gen Anil Kumar Ahuja, PVSM, UYSM, AVSM, SM, VSM & Bar (Retd)
71.	27 Mar 2019	Lt Gen GS Katoch, PVSM, AVSM, VSM (Retd), Distinguished Fellow participated in a Closed Door Dialogue on "Defence and National Security" at India Habitat Centre, New Delhi.
72.	27 Mar 2019	Sqn Ldr RTS Chhina, Secy CAFHR meeting with Director Alliance Francaise and Mr. Samuel Berthet at Lodhi Estate, New Delhi.
73.	29 Mar 2019	Sqn Ldr RTS Chhina, Secy CAFHR meeting with Cultural Secy, Mr Arun Goel, IAS and Jean Francois RAMON, Director Alliance Francaise de Delhi

74.	1-5 Apr 2019	Sqn Ldr RTS Chhina, Secy CAFHR attended five days National Army Museum Curator's Course at National Army Museum, UK.
75.	02 Apr 2019	Visit by 39 members Delegation from Rwanda Defence Force Command and Staff College (RDFCSC) headed by Col Justus Majyambere, Dy Commandant and CI, RDFCSC. Brig Narendra Kumar, SM, VSM (Retd), Distinguished Fellow gave a presentation on the topic "Indian Perspective on War on Terror"
76.	03 Apr 2019	Visit of 13 members delegation from United States National War College (USA NWC). Maj Gen Rajiv Narayanan, AVSM, VSM (Retd), Distinguished Fellow gave a presentation on the topic "Evolving Strategic Scenario in the Indo-Pacific & its Implications".
77.	4-7 Apr 2019	Maj Gen PK Goswami, Deputy Director (Adm) attended the programme of 75 th Anniversary of The Battle of Imphal & Kohima, at Kohima & Imphal.
78.	05 Apr 2019	Cdr Subhasish Sarangi, Research Fellow participated in a RTD on the topic "Chinese Engagement in Africa: Perspectives from India" jointly organised by The Nehru Memorial Museum and Library & Institute of Chinese Studies, New Delhi.
79.	08 Apr 2019	Cdr Subhasish Sarangi, Research Fellow participated in a Seminar on the topic "Understanding China's Belt and Road Initiative" organised by Vivekananda International Foundation (VIF), New Delhi.
80.	09 Apr 2019	Director meeting with Maj Gen Yu Haibo, Defence Attache, Embassy of China and Sr Col Zhu, Dy Defence Attache, Embassy of China.
81.	11 Apr 2019	A Closed-door Round Table Discussion on the topic "India-US Partnership in the Coming Decades" with Ambassador Kenneth I Juster, Embassy of USA. The other participants from USA were:- (a) Mr Derek Westfall, Deputy Political Minister Counselor (b) Mr Richard Fishel, Political Officer (c) Mr Richard Fishel, Political Officer (d) Mr Evan Felsing, Deputy Minister Counselor (e) Mr Navjot Bir Singh, Political Specialist

82.	15 Apr 2019	Cdr Subhasish Sarangi, Research Fellow participated in the Marshal of the Indian Air Force Arjan Singh Centenary Seminar on the theme "Aerospace Power in the 2040s: Impact of Technology" organised by Centre for Air Power Studies (CAPS), New Delhi.
83.	16 Apr 2019	Sqn Ldr RTS Chhina, Secy CAFHR meeting with M/s Harper Collins regarding the publication of Series of Battlefield Guide.
84.	18 Apr 2019	Book Launch and Book Discussion on "Tibet: When the Gods Spoke: India-Tibet Relations (1947-1962) Part -III authored by Shri Claude Arpi, who is holding Field Marshal KM Cariappa Chair. The book was released by the Chief of Army Staff, Gen Bipin Rawat, PVSM, UYSM, AVSM, YSM, SM, VSM. Discussants – Amb Prabhat Shukla, former Indian Ambassador to Russia and Member Vivekananda Intl Foundation Advisory Council and Maj Gen PJS Sandhu (Retd).
85.	18 Apr 2019	Release of the Book titled, "United Service Institution of India – USI Strategic Yearbook 2019 by Chief of the Army Staff at South Block.
86.	22 Apr 2019	Sqn Ldr RTS Chhina, Secy CAFHR meeting with Mr Subrata Nath, Additional Director General National Museum, Mr Jean Francois RAMON, Director Alliance Francaise, Mr Samuel Berthet and Bishwadeep Moitra designer.
87.	22 Apr to 21 May 2019	Third Internship Programme for 31 students from Christ University, Bangalore held at USI.
88.	23 Apr 2019	Sqn Ldr RTS Chhina, Secy CAFHR gave a lecture on "Approaches to Historical Research" to the students of Christ University during the Internship Programme organised by CS3.
89.	25 Apr 2019	Sqn Ldr RTS Chhina, Secy CAFHR attended Anzac Day Commemoration hosted by New Zealand and Australian High Commission at Delhi War Cemetery.
90.	26 Apr 2019	Lt Gen PK Singh, PVSM, AVSM (Retd), Director USI meeting with Gen Ajay Das.
91.	26 Apr 2019	Sqn Ldr RTS Chhina, Secy CAFHR meeting with Mr Jean Francois RAMON, Director Alliance Francaise, Mr Samuel Berthet and Bishwadeep Moitra designer at National Museum.
92.	26 Apr 2019	Dr Roshan Khanijo, Asstt Director (Research) delivered a lecture on "A Case Study of France Nuclear Energy" at Centre for Air Power Studies (CAPS), New Delhi.

93.	29-30 Apr 19	Cdr Subhasish Sarangi, Research Fellow participated in the "Cyber Exercise on Scenario Building and Response" under the aegis of Directorate of Indian Defence University.
94.	30 Apr 2019	Lt Gen GS Katoch, PVSM, AVSM, VSM (Retd) gave a presentation on the topic "Conventional Threats on land from Pakistan and China" to the senior intellectuals and college students in the seminar at the KLE Institute of Technology at Hubballi, Karnataka.
95.	01 May 2019	Visit of 97-member Republic of Indonesia Higher Command Course Delegation to USI. Maj Gen Rajiv Narayanan, AVSM, VSM (Retd), Distinguished Fellow gave a presentation on the topic "Emerging Dynamics in the Indo-Pacific Region: An Indian Perspective".
96.	02 May 2019	RTD at USI by Her Royal Highness Sophie, Rhys-Jones, Countess of Wessex, UK, Royal Ambassador for Women Peace and Security, on "Women Peace and Security".
97.	03 May 2019	Lt Gen PK Singh, PVSM, AVSM (Retd), Director USI meeting with Prof Gautam Sen.
98.	03 May 2019	Sqn Ldr RTS Chhina, Secy CAFHR meeting with Director NWM&M, Col DS Basera, Chief Coordinator Maj Gen Alok Raj and Cdr Mukesh Aggarwal.
99.	06 May 2019	Lt Gen PK Singh, PVSM, AVSM (Retd), Director USI meeting with Lt Gen PC Katoch.
100.	06 May 2019	Final Scholar Presentation by Col Shaman Chodha, Sr Research Fellow on the topic "Pakistan's Internal Security Challenges and the Army's Ability to Overcome Them" Chairman - Maj Gen RPS Bhadauria, VSM (Retd). External Discussant - Dr Ashok K Behuria, Senior Fellow, IDSA.
101.	08 May 2019	Sqn Ldr RTS Chhina, Secy CAFHR meeting with Mrs Anita Singh of INTACH, Lt Col Nick Wood, Military Advisor British High Commission.
102.	08 May 2019	Lt Gen PK Singh, PVSM, AVSM (Retd), Director USI meeting with Mr Claude Arpi.
103.	09 May 2019	Director attended Closed Door Brainstorming for a Midterm Review on, "India-Russia Strategic Partnership in a Shifting World Order" (Based on 2018 India-Russia Joint Statement) at ICWA.

104.	10 May 2019	Interactive session on "Jammu and Kashmir" for students of Christ University.
105.	14 May 2019	<p>Visit of 16-member UK Royal College of Defence Studies (RCDS) Delegation to USI. Presentation given by the following speakers:-</p> <p>(a) Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Deputy Director (Research), USI gave a presentation on the topic "Assessment Evolving Security Scenario in Afghanistan"</p> <p>(b) Maj Gen Rajiv Narayanan, AVSM, VSM (Retd), Distinguished Fellow gave a presentation on the topic "Current Trends in the Indo-Pacific Region : An Indian Perspective".</p>
106.	16 May 2019	Sqn Ldr RTS Chhina , Secy CAFHR meeting with Maj Gen Ian Cardozo , AVSM, VSM (Retd) , Chairman of CAFHR BoM.
107.	17 May 2019	<p>Visit of Nigerian Army Resource Centre (NARC) Delegation to USI. Presentation given by the following speakers:-</p> <p>(a) Dr Roshan Khanijo, Asstt. Dir (Research) on "Progress on Joint Publication with NARC"</p> <p>(b) Brig Narender Kumar, SM, VSM (Retd), Distinguished Fellow on "Progress on Joint Publication with NARC".</p>
108.	21 May 2019	Discussion on "Emerging Trends in India's Neighbourhood: Implications for India" for Christ University Students.
109.	22 May 2019	<p>Conducted A Seminar for Higher Defence Orientation Course (HDOC) from USI, the following presented papers :-</p> <p>(a) Maj Gen BK Sharma, AVSM, SM & Bar (Retd) , Dy Director (Research) on "Security Dimensions of US-China Rivalry; Implications for Rest of the World and India".</p> <p>(b) Brig Narender Kumar, SM, VSM (Retd), Distinguished Fellow on "International Terrorism in the Region with focus on South Asia and J&K".</p>
110.	22 May 2019	Sqn Ldr RTS Chhina , Secy CAFHR meeting with Air Marshal R Nambiar, PVSM, AVSM, VM & Bar, AOC-in-C , Western Air Command.

111.	27 May 2019	Lt Gen PK Singh, PVSM,AVSM (Retd), Director USI attended first meeting of the High Level Committee of Spl Centre for National Security Studies at Jawaharlal Nehru Institute of Advanced Studies.
112.	28 May 2019	Lt Gen PK Singh, PVSM,AVSM (Retd), Director USI meeting with HE Mr Tien Chung Kwang, Head of Mission, Taipei Economic and Cultural Center, New Delhi (Meeting held at TECC).
113.	29 May 2019	Final Scholar Presentation by Col Nihar Kuanr, Senior Research Fellow on the topic "China's Military Reforms and its impact on HRD & Lessons for India". Chairman - Maj Gen Rajiv Narayanan, AVSM, VSM (Retd). External Discussant – Lt Gen SL Narasimhan, PVSM, AVSM, VSM (Retd)
114.	29 May 2019	Sqn Ldr RTS Chhina, Secy CAFHR meeting with Mr Jean Francois RAMON, Director Alliance Francaise.
115.	03 Jun 2019	Book discussion on "The Indian Army in World War I : 1914-1918" authored by Maj Gen Ian Cardozo, AVSM, SM (Retd) chaired by Sqn Ldr RTS Chhina, Secy CAFHR.
116.	03 Jun 2019	Sqn Ldr RTS Chhina Secy CAFHR meeting with Air Mshl Cariappa and Mr Gautam Srivastava.
117.	03 Jun-02 Jul 19	Summer Internship Programme with 15 students was conducted at USI. The students came from OP Jindal Global University (JGU), Sonapat, Haryana, Delhi University, Symbiosis School for Liberal Arts etc.
118.	04 Jun 2019	Director meeting with Ms Geeta Nagal.
119.	06 Jun 2019	Visit of 06-members The Prospect Foundation, Taiwan Delegation. Chairman, Prospect Foundation – Dr Mark Tan-sun Chen. Maj Gen Rajiv Narayanan,AVSM,VSM (Retd), Distinguished Fellow gave a presentation on the topic "Development of Sino-Indian Relations & Impact of One Belt One Road".
120.	11-15 Jun 19	Sqn Ldr RTS Chhina ,Secy CAFHR presented a paper at the International Conference organised by National Army Museum at UK on the subject of 'Propaganda and Conflict'.

121.	12 Jun 2019	Presentation by Dr Manmeet Bali Nag on the topic "Dealing with Radicalisation in Kashmir" for the Chair of Excellence, scheduled at USI.
122.	13 Jun 2019	Director attended Special Lecture on "New Templates for India's National Security Management" by Amb PS Raghavan, Chairman, NSAB at VIF Auditorium, New Delhi.
123.	18-20 Jun 19	Director attended FORMOSA Forum at Taipei.
124.	20 Jun 2019	Scholar Presentation by Brig Sanjeev Chauhan, YSM, Sr Research Fellow on, "China's Strategic Behaviour, Its Manifestations, Implications and India's Strategic Response". Chairman & External Discussant - Lt Gen SL Narasimhan, PVSM, AVSM, VSM (Retd)
125.	21-22 Jun 19	Sqn Ldr RTS Chhina, Secy CAFHR visited Imphal to attend Platinum Jubilee (75 th Year) Commemoration of Battle of Imphal and Opening of the Imphal Peace Museum.
126.	24-26 Jun 19	Visit of USI Delegation to National Police Academy, Hyderabad (a) Lt Gen PK Singh (Retd), PVSM, AVSM (Retd), Director, USI (b) Maj Gen BK Sharma (Retd), AVSM, SM** (Retd), Dy Director (Research) (c) Maj Gen RPS Bhadauria, VSM (Retd), Distinguished Fellow Maj Gen BK Sharma (Retd), Dy Director (Research) gave a presentation on the topic "Approach for Formulation of National Security Strategy for India" on 24 Jun 2019 & "China's Strategic Forays in India's North-eastern Flanks; Implications and Response" on 25 Jun 2019.
127.	26 Jun 2019	Sqn Ldr RTS Chhina, Secy CAFHR meeting with Mr Jean Francois RAMON, Director Alliance Francaise, Mr Samuel Berthet and Bishwadeep Moitra.
128.	28-29 Jun 2019	Core Programme at Naval War College (NWC), Goa from 27 to 29 June 2019. The following team members from USI delivered lectures on varied topics:- <u>Team Members.</u> (i) Lt Gen PK Singh, PVSM, AVSM (Retd), Director USI, moderated the lecture on the topic "Determinants and Manifestation of Pak-China Strategic Nexus and India's Response" / "Suggested Measures for Reforming India's NSS: Formulation and Architecture". (ii) Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Deputy Director (Research), moderated the lecture on the topic "Diagnostics of Ensuing Kashmir Conflict, Its Trans-Border

		<p>Linkages and India's Strategic Response"</p> <p>(iii) Amb Gautam Bambawale, IFS (Retd) moderated the lecture on the topic "China's Strategic Forays in South Asia and IOR; Implications and Response"</p> <p>(iv) Lt Gen GS Katoch, PVSM, AVSM, VSM (Retd), Distinguished Fellow – Panellist</p> <p>(v) Vice Adm Satish Soni, PVSM, AVSM, NM (Retd) – Panellist</p> <p>(vi) Air Marshal PK Roy, PVSM, AVSM, VM, VSM (Retd) – Panellist</p> <p>(vii) Shri Tilak Devasher – Panellist</p>
129.	30 Jun – 02 Jul 2019	Maj Gen Rajiv Narayanan, AVSM, VSM (Retd), Distinguished Fellow participated in the 19 th Annual Herzliya Conference at Campus of the Interdisciplinary Center (IDC), Herzliya, Israel. The topic of his presentation was "Strategic Rivalries in Asia – What do they mean for Israel?"
130.	01 Jul 2019	Sqn Ldr RTS Chhina, Secy CAFHR meeting with Mr Jean Francois RAMON, Director Alliance Francaise, Mr. Samuel Berthet and Bishwadeep Moitra at National Museum, Delhi.
131.	02 Jul 2019	Sqn Ldr RTS Chhina, Secy CAFHR meeting with Col DS Basera, Director National War Memorial and Museum.
132.	03 Jul 2019	Director's meeting with Col Yeun-Jong Chen Chyn, Director, Liaison Affairs Section, Taipei Economic and Cultural Centre, New Delhi.
133.	04 Jul 2019	Director's meeting with Admiral Prof Jayanath Colombage, Director, Pathfinder Foundation, Center for Indo-Lanka Relations, Sri Lanka.
134.	05 Jul 2019	Director's meeting with Mr Paul Tai, Sr Advisor, Taipei Economic and Cultural Centre, New Delhi.
135.	09 Jul 2019	Sqn Ldr RTS Chhina, Secy CAFHR meeting with Ms Krittika at Alliance Francaise, Lodhi Road.
136.	09 Jul 2019	Director's Talk at College of Air Warfare, Secunderabad on, "Strategic Scan of India's Neighbourhood: Implications for India".
137.	10 Jul 2019	Seventeenth Major General Samir Sinha Memorial Lecture at USI on, "Is Indian Deterrence Effective Against Potential Aggressors?" by Lt Gen PR Kumar, PVSM, AVSM, VSM (Retd), former Director General Military Operations.
138.	11 Jul 2019	Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Dy Director (Research) gave a presentation on the topic "Evolving Security Scenario in Afghanistan: Implications for India" at College of Air Warfare (CAW) for Regional Studies Capsule at Secunderabad.

139.	16 Jul 2019	Dr Roshan Khanijo, Assistant Director (Research) gave a presentation on the topic "Supranational Institutions & Alliances - Atomic Energy, Missile Tech Related Issues (IAEA, NPT, MTCR etc.)" at College of Air Warfare (CAW) for Regional Studies Capsule at Secunderabad.
140.	16 Jul 2019	Lt Gen PK Singh, PVSM, AVSM (Retd), Director participated in RTD at IDSA on, "China's Policy Towards South Asia : Implications for India".
141.	17-19 Jul 19	Tactical and Operational Training for ISSA (DRDO) at USI. (USI-CS3 Event)
142.	18 Jul 2019	Lt Gen PK Singh, PVSM, AVSM (Retd), Director and Sqn Ldr RTS Chhina, Secy CAFHR meeting with Ambassador Asoke Mukerji.
143.	19 Jul 2019	Brig Narendra Kumar, SM, VSM (Retd), Distinguished Fellow invited to speak on the topic 'Security Scenario North Eastern States: 2024" at CLAWS, New Delhi.
144.	19 Jul 2019	Lt Gen PK Singh, PVSM, AVSM (Retd), Director participated in Fifth Tiffin Talk Seminar with Mr Ananth Krishnan, Visiting Fellow, Brookings India on, "China Inc's Growing Stake in India-China Relations" at Brookings India, Dr Jose P Rizal Marg, Chanakyapuri, New Delhi.
145.	22 Jul 2019	Briefing cum Discussion at USI with mentors of SGE at Army War College, Mhow for HCC-48.
146.	23 Jul 2019	Lt Gen PK Singh, PVSM, AVSM (Retd), Director and Sqn Ldr RTS Chhina, Secy CAFHR meeting with JS (PP&R) Ms Nagma M Mallick, IFS at South Block.
147.	25 Jul 2019	Maj Gen AK Das, SC, YSM (Retd), Distinguished Fellow & Consultant (Net Assessment) participate in a table top exercise on Space – 'INDSPACEX' under the aegis of Directorate of Indian Defence University at New Delhi.
148.	29 Jul to 31 Jul 2019	USI conducted a Strategic Gaming Ex (SGE) for the participants of Higher Command Course - 48 at Army War College, Mhow on the theme "India as the Net Security Provider of the IOR". The following speakers from USI participated:- (a) Lt Gen PK Singh, PVSM, AVSM (Retd), Director USI delivered a lecture on "East African Countries" (b) Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Dy Director (Research) delivered a lecture on "CHINA" (c) Maj Gen RPS Bhaduria, VSM (Retd), Distinguished Fellow

149.	30 Jul 2019	Sqn Ldr RTS Chhina, Secy CAFHR meeting with Mr Jean Francois RAMON, Director Alliance Francaise, Mr Samuel Berthet and Bishwadeep Moitra at Lodhi Road.
150.	02 Aug 2019	Director's meeting with Sr Col Nguyen Quang Chien, Defence Attache of Vietnam.
151.	02 Aug 2019	Sqn Ldr RTS Chhina, Secy CAFHR and Director USI attended a book release of USI- Assisted publication titled 'The Kargil Victory – Battles from Peak to Peak' by Col SC Tyagi (Retd) at the Lounge of Chief of Army Staff, General Bipin Rawat, PVSM, UYSM, AVSM, YSM, SM, VSM, ADC.
152.	05 Aug 2019	Brig Narendra Kumar, SM, VSM (Retd) Distinguished Fellow delivered a talk on "Counter Terrorism Operations : The Indian Experience" to the delegation of West Point US Army at CLAWS, New Delhi
153.	07 Aug 2019	Director's meeting of NSCS Project Research Team (CS3 Event).
154.	07 Aug 2019	Round Table Discussion in association with the Embassy of Vietnam on the theme "Evolving Security Dynamics in the Indo-Pacific: The Roadmap for a Collaborative Strategic Response" at USI. The Participants included HE the Ambassador of Vietnam, HE the Ambassador of Myanmar, diplomats from different Embassies / High Commission of USA, Myanmar, Thailand, Australia, EU, Philippines, Brunei, Malaysia, Indonesia, Singapore etc. were present.
155.	09 Aug 2019	Book discussion on "Tibet: When the Gods Spoke - India Tibet Relations (1947-1962) Part-3" by Mr Claude Arpi was organised jointly by Punjab University, Gyan Chakra Think Tank and USI at Chandigarh. Maj Gen PK Goswami, VSM represented USI.
156.	08 Aug 2019	Lt Gen GS Katoch, PVSM, AVSM, VSM (Retd), Distinguished Fellow delivered a lecture on "Defending India: Role and Strategy of Indian Armed Forces" at a Workshop at the VIF, New Delhi
157.	09 Aug 2019	Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Dy Director (Research) delivered a lecture on "India's Strategic Engagement in Afghanistan, Evolving Scenario and its Implications" at CENJOWS, New Delhi
158.	09 Aug 2019	Book Release at USI Auditorium, book titled, "Kargil: Untold Stories From the War", authored by Ms Rachna Bisht (CAFHR Event).
159.	19 Aug 2019	Award of Distinguished Fellowship to Lt Gen Sheikh Mamun Khaled, Commandant of NDC, Bangladesh at NDC, New Delhi by Director, USI.

160.	20 Aug 2019	Director's meeting with Maj Gen Nilendra Kumar, AVSM, VSM (Retd), Director of Lex Consilium.
161.	27 Aug 2019	Director's meeting with HE Ms Aishath Mohamed Didi, Ambassdor of Maldives and Lt Col Ahmed Thohir, Defence Attache of Maldives.
162.	27-28 Aug 2019	A Bilateral Round Table Discussion (RTD) held between USI and 08-members visiting Sichuan University, China delegation on the joint book project on "Building Strategic Trust Between India & China" at USI.
163.	29 Aug 2019	Joint USI- SAS Symposium on 'Air Power 2020: Threats and Counters' was held at the USI –Auditorium. It is was presided over by Air Marshal D Choudhury, AVSM, VM, VSM, SASO Western Air Command.
164.	31 Aug 2019	Institute of South Asian Studies (ISAS), National University of Singapore, in partnership with the Confederation of Indian Industry and Ananta Aspen Centre, had organized Singapore Symposium in New Delhi. Maj Gen Rajiv Narayanan, AVSM, VSM (Retd), Distinguished Fellow, USI participated.
165.	03 Sep 2019	Sqn Ldr RTS Chhina, Secy CAFHR meeting with Mr Pushpindar Chopra.
166.	04-06 Sep 19	Director attended 8 th Seoul Defense Dialogue (SDD) at Seoul, South Korea.
167.	05 Sep 2019	Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Dy Director (Research) delivered a lecture on "Afghanistan Threat Assessment-Chankya Chakra" to a RTD on "Afghanistan-Analyzing Impending Developments" at IIC, New Delhi
168.	11 Sep 2019	Nani Palkhivala Talk at USI Auditorium as part of the Nani Palkhivala Birth Centenary Celebrations in association with Lex Consilium Foundation).
169.	13 Sep 2019	Director's meeting with Maj Gen D Banerjee, AVSM (Retd).
170.	16 Sep 2019	23 rd Colonel Pyara Lal Memorial Lecture on, "Building Military Capability, Developing New Partnerships and Protecting National Interests in an Uncertain World Order" by Admiral Sunil Lanba, PVSM, AVSM (Retd), former Chairman COSC and Chief of the Naval Staff. Guest of Honour – General Bipin Rawat, PVSM, UYSM, AVSM, YSM, SM, VSM, ADC, Chief of the Army Staff.

171.	16-20 Sep 19	Sqn Ldr RTS Chhina, Secy CAFHR attended Patrons Battlefield Tour 'The Fight for Florence' organised by National Army Museum as a historian to guide the tour at Tuscany, Italy.
172.	17 Sep 2019	Strategic Panel Discussion for the 66th Professional Course for Foreign Diplomats (PCFD) was held at FSI. Maj Gen BK Sharma, AVSM, SM** (Retd), Dy Director (Research), USI delivered a lecture on "Dynamics of Strategic Competition in the Indo-Pacific; Implications for Regional Peace and Stability".
173.	21 Sep 2019	Maj Gen Rajiv Narayanan, AVSM, VSM (Retd), Distinguished Fellow and Brig Vivek Verma, Sr Research Fellow, USI participated RTD with Shanghai Institutes for International Studies (SIIS) on "India-China Relations" was held in Chanakya Hall at CLAWS, New Delhi.
174.	24 Sep 2019	Director's meeting with Mr Richard Ghiasy, Senior Fellow, Leiden University, Netherlands. (Maj Gen Rajiv Narayanan AVSM, VSM (Retd) and Dr Roshan Khanijo).
175.	25 Sep 2019	Finance Sub Committee Meeting.
176.	25 Sep 2019	Director's meeting with Lt Gen MM Naravane, PVSM, AVSM, SM, VSM, ADC, Vice Chief of the Army Staff and Lt Gen PS Rajeshwar, AVSM, VSM, CISC at South Block.
177.	25 Sep 2019	Maj Gen Rajiv Narayanan, AVSM, VSM (Retd), Distinguished Fellow participated in the Seminar on "China's Digital Silk Road: Implications for India", jointly organised by Institute of Chinese Studies, New Delhi & Institute of South Asian Studies, Singapore, at IIC, New Delhi.
178.	25-27 Sep 2019	A three-member USI delegation accompanied by Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Dy Director (Research) visited IDIR, Vietnam for a bilateral interaction. The other members were Lt Gen GS Katoch, PVSM, AVSM, VSM (Retd) and Vice Adm Satish Soni, PVSM, AVSM, NM (Retd) and gave presentation on the following topics:- (i) "US-China Strategic Competition in Indo-Pacific and its Implication on Regional Peace and Security" - Maj Gen BK Sharma, AVSM, SM & Bar (Retd). (ii) India's Act East Policy: Perspective and Prospects - Lt Gen GS Katoch, PVSM, AVSM, VSM (Retd). (iii) "India-Vietnam Relations: Present State and Way Forward" – Vice Adm Satish Soni, PVSM, AVSM, NM (Retd).

179.	26 Sep 2019	Director's meeting with Amb Sanjiv Arora, former Secretary, MEA at USI.
180.	26 Sep 2019	Brig Narender Kumar, SM, VSM (Retd), Distinguished Fellow delivered a lecture on "NRC & NAGA Talk" at CRPF Academy, Gurugram.
181.	01 Oct 2019	A Round Table Discussion on the topic "Security Concerns in the Indo-Pacific Region" with Cdr Greg Malandrino, Office of Net Assessment, Pentagon held at USI.
182.	01 Oct 2019	Visit by 16 member delegation led by Maj Gen Ezeldin Osman Taha Elfaki, Sudan Armed Forces (SAF) Defence College at USI. Maj Gen Rajiv Narayanan delivered a lecture on "CHINA" & Cdr S Sarangi, delivered a lecture on "Maritime Cooperation in the Indo-Pacific Region: An Indian Perspective".
183.	04 Oct 2019	A Round Table Discussion with Prof Carol M Burke, US Fulbright-Nehru Scholar, presently at the USI, on her topic "The Relevance & Management of WHAM Strategy in Conflict Resolution in Counter-Insurgency Environment" held at USI.
184.	05 Oct 2019	Sqn Ldr RTS Chhina attended a commemorative ceremony for Indian Soldiers of World War-I at Indian Army Memorial at Villers Guislain organised by Indian Embassy in France and Mr Gerard Allart, Mayor of Villers Guislain.
185.	07 Oct 2019	Meeting with Mr Dharmendra Jain reg solar power at USI.
186.	09 Oct 2019	Visit by 26 member delegation led by Brig Gen Abu Sayeed Mohammad Ali, NDU, AFWC, Head of the Delegation from AFWC, Bangladesh. Brig Narender Kumar, delivered a lecture on "Terrorism Scenario in the South Asian Region".
187.	09 Oct 2019	Sqn Ldr RTS Chhina, Secy CAFHR visited Alliance Francaise, Lodhi Road.
188.	10 Oct 2019	Sqn Ldr RTS Chhina, Secy CAFHR meeting with Mr Pradip Chopra, Chairman iLEAD.
189.	11 Oct 2019	Special Meeting of the USI Council.
190.	11 Oct 2019	Book Release at USI, book titled, "The Forgotten Few" by Mr KS Nair.
191.	14 Oct 2019	Director's meeting with Lt Gen PS Rajeshwar, AVSM, VSM, CISC and President, USI Council.

192.	15-17 Oct 19	USI-NAM Military Museum Curator's Training Course at USI.
193.	16 Oct 2019	Talk by Director, USI at National Defence College, New Delhi on, "Security Linkages to Diplomacy: An Indian Perspective."
194.	18 Oct 2019	Brig Narender Kumar delivered a lecture on "Modelling, Intangibles in Counter-Insurgency Operations" at ISSA, DRDO.
195.	18 Oct 2019	A meeting was held to discuss about USI 150 th Anniversary, Director, Sqn Ldr RTS Chhina, Amb Asoke Mukerji, Maj Gen Ian Cardozo, were presented in the meeting.
196.	18 Oct 2019	NSCS Study Meeting at USI.
197.	20-22 Oct 19	Maj Gen RPS Bhadauria participated in the 9 th Beijing Xiangshan Forum at Beijing International Convention Center, Beijing, China.
198.	21 Oct 2019	Director's meeting with Col Chen Chyn, Yeun-Jong, Director, Liaison Affairs Section and Mr Peters, Education Director from Taipei Economic and Cultural Centre (TECC), New Delhi.
199.	22 Oct 2019	Chanakya Chakra – "Indo-US Relations in a Changing World" – An Interaction with Ambassador Tim Roemer at India International Centre.
200.	23 Oct 2019	Round Table Discussion on, "The Chennai Spirit: India-China Relations" at Tamarind Hall, India Habitat Centre.
201.	24 Oct 2019	Sqn Ldr RTS Chhina, Secy CAFHR meeting with Amb Asoke Mukerji and HE Şakir Özkan Torunlar Ambassador of Republic of Turkey.
202.	27 Oct to 16 Nov 2019	Brig Vivek Verma, Senior Research Fellow, USI attended the "National Development Course 2019" organised by Ministry of Foreign Affairs, ROC (Taiwan)
203.	01 Nov 2019	Lt Gen PK Singh, Director USI participated in Chanakya Chakra Seminar on, "Understanding China in the 21 st Century" and Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Dy Director (Research) gave a presentation on "Impact on Central Asia and China's Growing Influence" in the Chanakya Chakra Seminar at Manekshaw Centre, New Delhi.
204.	07-08 Nov 19	USI National Security Seminar on, "Trans National Terrorism: Evolving Threats and Responses".
205.	09 Nov 2019	NDC Thanksgiving Dinner at NDC.
206.	12 Nov 2019	2 nd India-China Joint Training Programme for Afghan Diplomats was held at FSI. Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Dy Director (Research), gave a presentation on "An Overview of India's National Security Strategy".

207.	13 Nov 2019	First meeting of the USI 150 th Anniversary Steering Committee was held at SR-2, to discuss the events planned for the USI sesquicentenary celebration in 2020.
208.	13 Nov 2019	Sqn Ldr Rana Chhina, Secy CAFHR attended the Service of Remembrance held at Delhi War Cemetery and a dinner following the event at British High Commission.
209.	14 Nov 2019	Director's meeting with NIA at South Block.
210.	14 Nov 2019	Visit of Japan Joint Staff College Delegation headed by Capt Katsuya Yamamoto of the Joint College of Japan.
211.	14 Nov 2019	Visit of 16-member Japan Joint Staff College delegation to USI. Maj Gen Rajiv Narayanan (Retd), Distinguished Fellow, gave a presentation on "China's Emerging Strategy in the Indo Pacific: Implications for India - A Geostrategic Perspective".
212.	14-16 Nov 2019	Valley of Words; International Literature & Arts Festival, which was held at Dehradun. Maj Gen Ian Cardozo, AVSM, SM (Retd), Chairman Board of Management USI-CAFHR participated at the Military History and Strategy Session of the festival.
213.	15 Nov 2019	USI CAFHR and Alliance Francaise de Delhi jointly planned to organise a series of exhibitions and seminars titled 'Rajas Nawabs & Firangees' highlighting aspects of the historical French military influences in India in the period c.1750-1850. As part of that collaboration a launch and opening of the first Exhibition <i>Mutual Independences</i> was held at the National Museum in Delhi.
214.	16-17 Nov 2019	Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Dy Director (Research) gave a presentation on "Kashmir: The Road Ahead" in the VOW India's leading arts and literature festival at Dehradun.
215.	18 Nov 2019	Director's meeting with NIA at South Block.
216.	19 Nov 2019	Visit of PLA NDU Delegation at USI headed by Vice Commandant of NDU, Lt Gen Zhou Amin.
217.	19 Nov 2019	A 06-member Chinese PLA National Defence University (NDU) delegation visited USI. Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Dy Director (Research) gave a presentation on "Evolving Security Scenario in Afghanistan and its Implications for Regional Peace and Stability" and Maj Gen Rajiv Narayanan (Retd), Distinguished Fellow, gave a presentation on "Sino-Indian Relations: Building Strategic Trust".

218.	22 Nov 2019	Dr Roshan Khanijo, Assistant Director (Research) was a discussant and discussed on the topic "Foregrounding Nuclear Responsibilities" at a joint workshop jointly organised by Centre for Air Power Studies (CAPS) & British American Security Information Council (BASIC) of London, at CAPS, New Delhi.
219.	22 Nov 2019	Maj Gen Rajiv Narayanan, AVSM, VSM (Retd), Distinguished Fellow participated in a Round Table Discussion on "The Myth of Nuclear Revolution" at the Carnegie India, New Delhi.
220.	21-22 Nov 2019	CT-TTX for Quad Countries at NIA HQs.
221.	26 Nov 2019	National Security Lecture at USI on, "India's Strategic Calculus: Reconciling Strategic Autonomy vis-à-vis Engagement with Great Powers" by Amb PS Raghavan.
222.	26 Nov 2019	Sqn Ldr Rana Chhina, Secy CAFHR attended a meeting to plan the activities for the next year for the British Indian Military Heritage Partnership along with Brig (Retd) Justin Maciejewski, MBE, Director National Army Museum, UK, Brig (Retd) Clive Elderton CBE, Secretary Military Historical Society, UK and Mr Tony McClenaghan, Secretary Indian Military Historical Society, UK.
223.	28 Nov 2019	Brig Narender Kumar, SM, VSM (Retd), Distinguished Fellow gave a presentation on "CEP on Modelling, Simulation and Systems Analysis Technique of DRDO" at CRPF Academy, Gurugram, Haryana.
224.	03 Dec 2019	USI Executive Committee Mtg.
225.	04 Dec 2019	Chanakya Chakra Annual Conference 2019 on, "Towards A Secure and Prosperous Indo-Pacific" at Claridges Hotel, Chanakyapuri, New Delhi.
226.	06 Dec 2019	Maj Gen Rajiv Narayanan, AVSM, VSM (Retd), Distinguished Fellow gave a presentation on "Nepal-China Relations: Implications for India" at India International Centre, New Delhi.
227.	09 Dec 2019	Talk at USI on, "Truth and Fiction – The Indian Cavalry in the Great War Through One Man's Eyes", by Mrs Vee Walker, a Scottish Novelist.
228.	09 Dec 2019 Monday	Major Toms War * (Military Historical Fiction) Mrs Vee Walker, Scottish Novelist Chairman : Maj Gen Ian Cardozo, AVSM, SM (Retd)
229.	10 Dec 2019	Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Dy Director (Research), gave a presentation on "Future of Afghanistan: Challenges Ahead" organised by Centre for Joint Warfare Studies (CENJOWS), New Delhi.

230.	10 Dec 2019	Mtg with Mr Jean-Marc Séré-Charlet, Dy Head of the United Nations Department of the French Ministry of Foreign Affairs and Mr Simon Horrenberger, Counsellor (Political Section), Embassy of France, New Delhi.
231.	13-15 Dec 2019	3 rd Military Lit Fest at Chandigarh.
232.	13 Dec 2019	Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Dy Director (Research) gave a presentation on "The ISI, Taliban and Afghanistan" at Chandigarh Literature Festival, Chandigarh.
233.	14 Dec 2019	The closing ceremony of the Exhibition of Rajas, Nawabs and Firangees (1750-1850): Treasures from French and Indian Archives jointly organised by Alliance Française de Delhi, United Service Institution of India and National Museum at the National Museum, Janpath, New Delhi.
234.	18 Dec 2019	Brig Narender Kumar, SM, VSM (Retd), Distinguished Fellow gave a presentation on "Contemporary Scenarios in North East, special reference of prevailing trends, Naga Peace Talks and issues of Immigration" at CRPF Academy, Gurugram, Haryana.

235.	18 Dec 2019	Brig Narender Kumar, SM, VSM (Retd), Distinguished Fellow gave a presentation on "High Altitude Area (HAA) and Glaciated Terrain Warfare" for twenty DRDO Scientists, at CLAWS, New Delhi.
236.	20 Dec 2019	Brig Narender Kumar, SM, VSM (Retd), Distinguished Fellow gave a presentation on "Logistics Support in Mountains/HAA/Glaciated Terrain" for twenty DRDO Scientists, at CLAWS, New Delhi.
237.	22 Dec 2019	Maj Gen BK Sharma, AVSM, SM & Bar (Retd) invited as observer for elections to the Legislative Chamber of Republic of Uzbekistan.
238.	23 Dec 2019	Visit of 02-member NIDS, Japan delegation to USI. Maj Gen Rajiv Narayanan (Retd), Distinguished Fellow, gave a presentation on "India-China Relations"