

ANNUAL REPORT OF THE PRESIDENT OF THE COUNCIL - 2017



(Established : 1870)

UNITED SERVICE INSTITUTION OF INDIA

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1. Gentlemen, it gives me great pleasure to welcome you to the second meeting of the present Council. The USI is a unique, autonomous Institution with unequalled expertise in the field of National Security and matters pertaining to the Defence Services. It has built an outstanding reputation over the last 147 years. It is my privilege to present the report of the Institution for the year 2017. A copy of the report has been placed on the table and will be included in the minutes of the meeting.

MEMBERSHIP

2. The Institution began with a membership of 215 members and was 3500 when it moved to its present premises in 1996. Today we have 14,321 Members. It is heartening to report that during the current year 137 new Life Members, 43 Associate Members, 107 Ordinary Members and 1217 Course Members were enrolled. This continuous growth exemplifies the support and trust the Institution enjoys.

FINANCES

3. The Institution does not get any grant / aid from the Ministry of Defence or the Services. It continues to carry out all its activities from the resources generated within. Since the USI Centres {Center for Strategic Studies and Simulation (CS3) and Center for Armed Forces Historical Research (CAFHR)} are not able to meet their annual expenditure, they are allocated resources from the Corpus Fund. Further, our building and equipment being more than two decades old, now require greater allocation of funds for their renovation and upkeep.

4. The Audit Report and Balance Sheet for 2016-17, Revised Estimates for 2017-18 and Budget Estimates for 2018-19 are already with you. These have been recommended by the Finance Sub Committee and the Executive Committee for approval. The Committee has also recommended that we consider approaching the Service Headquarters for a grant to the Corpus so as to sustain our activities in all fields.

USI JOURNAL

5. The flagship publication and the pride of the USI, the USI Journal continues to have uninterrupted publication since 1871. The articles from its archives continue to be sought out by the scholars and researchers the world over. The articles reflect a sense of the 'times' in respect of issues related to strategy, national security, Defence Forces and international relations. In the recent issues, our articles have received wide appreciation. The Journal, not infrequently, also carries well researched articles from foreign scholars and experts. During the last one year, 26 latest books have been reviewed in the USI Journal in the form of review articles and short reviews. In keeping with the contemporary times and to make our humble contribution to the environment, with effect from January 2017 the Journal has been digitized. The response to this initiative has been positive.

USI LIBRARY

6. The USI library with a collection of over 69,000 books, some dating back to 16th and 17th Centuries is a storehouse of knowledge and archival material. During the period Nov 2016 – Nov 2017, a total of 735 books have been added to the library.

7. The library has Army Lists since the days of the Presidency Armies dating back to 1793 (Bombay Army List) and are sought after by many to locate service details of their ancestors. Under the Universal Digital Library Project partnered by the Ministry of Communication and Information Technology, in India (through Indian Institute of Technology, Allahabad), we have been able to scan nearly 700,000 pages of rare books including USI Journals since 1871 and these are now available on the internet for use by scholars and researchers the world over.

8. As part of the Information Service for its members, the library is putting out 'news highlights' on daily basis from the Indian print media and internet news portals. These can be accessed on the USI website by clicking on 'News Highlights' on the left hand side of the home page under 'Library'. A monthly 'Information Alert' is also compiled and made available as a ready reckoner on various subjects for use by members and researchers. The popularity of our website is evident from the fact that it received a total of 6,10,215 hits during the months of Sep – Nov 2017.

USI ANNUAL EVENTS

9. **Thirty-Eighth National Security Seminar.** It was conducted on 02-03 Nov 2017 on "From Contest to Cooperation: A Vision for Shared Prosperity in the Indo-Pacific Region". The Seminar continues to attract international participation and this year we had 23 foreign participants including a delegation from Oman led by the Commandant, of the Oman National Defence College. The Inaugural Address was delivered by Gen (Dr) VK Singh (Retd), Hon'ble MOS, Ministry of External Affairs. This year we had two Special Addresses, one by HE Mr Kenji Hiramatsu, Ambassador of Japan to India, and the other by Dr Tan Sun Chen, Chairman Prospect Foundation, Taipei and Former Foreign Minister of Taiwan. The cultural visit to Agra, organized for all foreign participants was much appreciated.

10. **Fifteenth Maj Gen Samir Sinha Memorial Lecture.** This was delivered by Shri Anil Goswami, IAS (Retd), former Home Secretary of India on 19 April 2017 on the subject "India's Porous Borders and Coastlines – Meeting the Threats and Challenges". This has been published in the Apr - Jun 2017 issue of the USI Journal.

11. **Twenty-First Col Pyara Lal Memorial Lecture.** This was delivered by Lt Gen Vinod Bhatia, PVSM, AVSM, SM (Retd), Director, Centre for Joint Warfare Studies (CENJOWS) and Member, USI Council, on 20 Sep 2017 on "Transforming the Indian Armed Forces for Meeting Future Security Challenges". The text has been published in the Jul - Sep 2017 issue of the USI Journal.

12. **Thirty-Third National Security Lecture.** This was delivered on 06 Dec 2017 by Dr Sanjaya Baru, former Media Adviser to the Prime Minister of India and currently Secretary General FICCI on "Media as a Forcer Multiplier for National Security". General Bipin Rawat, UYSM, AVSM, YSM, SM, VSM, Chief of Army Staff was the Guest of

Honour. The text is being published in the Oct – Dec 2017 issue of the USI Journal.

NATIONAL SECURITY PAPER

13. The thirty-fifth National Security Paper on the subject "Non-Traditional Threats – The Ever-Evolving Continuum: Implications for India" has been written by Lt Gen GS Katoch, PVSM, AVSM, VSM (Retd), former Director General Perspective Planning (DGPP), and Member, USI Council. This paper has been published as a monograph.

ANNUAL ESSAY COMPETITIONS

14. **Gold Medal Essay Competitions 2017.** A total of 88 entries were received for the Group A competition, the subject being "Role of the Indian Armed Forces in Strategic Decision Making - Reclaiming the Strategic Space". A total of 75 entries were received for the Group B competition, the subject being "Morals and Ethics - How to Teach, Imbibe, Implement and Enforce Desired Standards in the Indian Armed Forces". It is recommended that the Service Headquarters encourage more officers to participate in these competitions.

15. **Lt Gen SL Menezes Memorial Essay Competition 2017.** This competition commenced in 2015. The participants were permitted to select a topic related to Indian Military History from any era, related to any aspect of India's military past, on ground, sea or air. A total of 61 entries were received. This is encouraging and we expect greater participation in the years ahead.

PUBLICATION OF BOOKS AND BOOK DISCUSSIONS

16. Our focus on research leading to publication of books / monographs continues unabated. Since the year 2009 we have published over 116 books which include 15 published during the current year. Details of the books published in the current year are covered later in the report. In addition to publishing books, we also held the following book discussions during the year :

(a) Book discussion on the book "Battleground Chhamb : The Indo-Pakistan War of 1971" authored by Maj Gen AJS Sandhu, VSM (Retd), on 27 Feb 2017 was held at USI. The event was chaired by Maj Gen Ian Cardozo, AVSM, SM (Retd).

(b) Book Discussion on "Mission Overseas: Daring Operations by the Indian Military" authored by Shri Sushant Singh on 16 March 2017. Lt Gen Vinod Bhatia, PVSM, AVSM, SM (Retd), Director CENJOWS and Council Member participated as Discussant.

(c) Book Release by Ambassador Shivshankar Menon, former National Security Adviser, of the book titled, "Tibet: The Last Months of a Free Nation: India-Tibet Relations (1947-1962) Part I" authored by Mr Claude Arpi on 07 Sep 2017.

SPECIAL PROJECTS UNDERTAKEN BY THE CENTRE FOR ARMED FORCES HISTORICAL RESEARCH (CAFHR)

17. During the year 2017, the Centre for Armed Forces Historical Research (CAFHR)

undertook two major special projects and various other activities.

BANGLADESH LIBERATION WAR MUSEUM PROJECT

18. From March to June 2017, the Centre was occupied with collating material for the Bangladesh Liberation War Museum (BLWM), Dhaka on behalf of the Ministry of External Affairs, Government of India (MEA). The project focused on the landmark political, diplomatic and military events that occurred through the course of the Indo-Pak war of 1971 with special reference to the role played by India in the Bangladesh Liberation War. The collation of material included sourcing relevant images from archives and personal collections along with archival audio and video clippings of statements or speeches made at the time by political and military leaders of India and Bangladesh, etc. Video interviews of a number of veterans who served in various operations during the war were also recorded.

19. On 08 April 2017, at a ceremony organised by the MEA at Manekshaw Centre to honour the soldiers who laid down their lives in the 1971 war; an exhibition curated by the CAFHR as part of the Bangladesh Liberation War Museum Project was showcased. The ceremony was attended by Prime Minister Sheikh Hasina of Bangladesh and Prime Minister Narendra Modi and a brief on the project and exhibition was provided by Secy CAFHR to the two Prime Ministers.

INDO-BELGIUM PROJECT

20. From July to November 2017, the Centre worked on a joint Indo-Belgium project in collaboration with the Embassy of the Kingdom of Belgium, New Delhi, the Indian Army and the In Flanders Fields Museum, Ypres. Through a publication and an exhibition titled 'India In Flanders Fields' the project marked 70 years of bilateral relations between India and Belgium and further cemented the historical ties that have existed between the two countries by highlighting the sacrifice of Indian soldiers who laid down their lives for Belgian freedom during World War I. The publication and the exhibition were released and inaugurated respectively by their Majesties the King and Queen of the Belgians during their State Visit to India, on 08 November 2017.

'INDIA REMEMBERS' AND 'UNREMEMBERED' PROJECTS

21. At the request of the Indian High Commission (IHC), UK, the Centre organized a wreath laying ceremony at India Gate to commemorate the Indian Labour Corps that participated in WWI. The ceremony was organised as part of the 'India Remembers' and 'Unremembered' projects. The latter is an initiative undertaken by the Indian High Commission, UK to highlight the role of Indian communities who served in the Labour Corps in WW1. At the event, marigold wreaths were laid by Sir Dominic Asquith, KCMG, British High Commissioner to India, Sqn Ldr RTS Chhina, Prof KC Yadav, USI Member, and Mrs Alpana Dubey, Director, Europe West Division, MEA.

22. A similar event was held on the same date and time at the Arch of Remembrance in Leicester, which is a prototype of India Gate. This event connected the two memorials together for the first time with a powerful remembrance moment by the simultaneous playing of the Last Post on the 'Dilruba' instead of military bugles.

PARTICIPATION IN INTERNATIONAL CONFERENCES

23. The USI continued to participate in international conferences, workshops and seminars at the invitation of host Institutions. During the year our representatives participated in the following conferences, seminars, talks and workshops :-

- (a) Talk by the Director at the National Defence College, Oman, on 04 – 05 Jan 2017.
- (b) International Conference on countering terrorism hosted by the Stockholm International Peace Research Institute (SIPRI), Sweden on 17-18 Jan 2017.
- (c) International Workshop on “The Silk road Economic Belt : Seeking Common Security Interests”, co-hosted by SIPRI and FES at Tutzing, Germany on 13-14 Feb 2017.
- (d) Challenges Forum Workshop and Partners meeting at US Army War College, Carlisle, USA from 27 Feb to 02 Mar 2017.
- (e) Director presented a paper on “China-Pakistan Economic Corridor” at a Round Table Discussion at CSIS, Washington DC on 10 Apr 2017 and at the Georgetown University, Washington DC on 11 Apr 2017.
- (f) Participated in joint research project at Sichuan University, Chengdu, China from 13 to 27 May 2017.
- (g) 2nd Meeting of the CSCAP Study Group on “Peacekeeping Operations” at Kuala Lumpur, Malaysia from 17-19 May 2017.
- (h) Seminar on “Asian-Pacific Security : Challenges and Opportunities” organized by the Chinese Council of Advanced Policy Studies (CAPS), Taipei from 24 to 26 May 2017.
- (j) 16th IISS Asia Security Summit – The Shangrila Dialogue at Singapore from 02 – 04 Jun 2017.
- (k) Participated in joint research project at Sichuan University, Chengdu, China from 05 – 20 Jun 2017.
- (l) Workshop at Research Institute for National Security Affairs (RINSA), Korean National Defense University, Seoul from 21 – 23 Jun 2017.
- (m) Participated in the “2017 Central Asia – Mongolia – Caucasus – Afghanistan (CAMCA) Regional Forum” at Dushanbe, Tajikistan from 28 Jun to 23 Jul 2017.
- (n) 6th Seoul Defense Dialogue” organized by the Ministry of National Defense, RoK, Seoul, from 06 to 08 Sep 2017.

- (o) Track 1.5 International Conference held at Tokyo, titled, "Maritime Security Capacity Building : A Quadrilateral Approach" jointly organized by the Asia-Pacific Center for Security Studies, Hawaii and the Sasakawa Peace Foundation, Japan, from 26-28 Sep 2017.
- (p) Sixth Herat Security Dialogue at Herat from 12 to 15 Oct 2017.
- (q) CAPS, Taipei international workshop titled "The CCP 19th Congress : Prospects on Power Structure and Policies" on 15-16 Nov 2017.
- (r) The "2017 International Conference on PLA Affairs" jointly organised by CAPS – CSS – NDU – RAND at Taipei on 17 – 18 Nov 2017.
- (s) Talk at the National Institute of Defense Studies (NIDS), Tokyo, Japan on 15 Dec 2017.
- (t) Inaugural Japanese – US Workshop being co-hosted by the Japanese Conservative Union and the American Conservative Union, at Tokyo on 16 – 17 Dec 2017.

USI - CS3

24. The focus continued to be on quality research, conduct of strategic gaming exercises, scholar presentations, publication of books and on its outreach programme. Our research scholars represented the country and the USI in a number of international events.

25. **Ongoing Research.** Presently the following research is under way :-

- (a) Integrating Information Warfare (IW) Operations with Kinetic Means for achieving War Objectives: Impact on Force Structuring and Operational Doctrine – Col Anurag Dwivedi, Senior Research Fellow.
- (b) Pakistan's Internal Security Challenges and the Army's Ability to Overcome Them – Col Shaman Chodha, Senior Research Fellow.
- (c) Transforming PLA to win a Modern War with Chinese Characteristics : A Study of HRD in PLA in the Chinese New Era, Col Nihar Kuanr, Senior Research Fellow.
- (d) Maritime Corridors in the Indo-Pacific: Geo-political Implications for India – Cdr S Sarangi, Research Fellow.

26. **Publications.** Details of the USI publications are as under :-

- (a) **Books**
 - (i) Strategic Balance in the Indo-Pacific Region: Challenges and Prospects (National Security Seminar 2016) held on 03-04 November 2016 – Edited by Cdr MH Rajesh & Dr Raj Kumar Sharma.

(ii) "Strategic Vision – 2030 for Security and Development of Andaman and Nicobar Islands" – Air Marshal PK Roy, PVSM, AVSM, VM, VSM (Retd).

(iii) "Strategic Stability in South Asia: Challenges and Implications for India" – Col Zubin Bhatnagar, Senior Research Fellow.

(iv) "India China Space Capabilities: A Comparison" – Col Sanjay Kumar, Senior Research Fellow.

(v) "China in the Indian Ocean: One Ocean Many Strategies" - Cdr MH Rajesh.

(vi) "China's Faultlines: Implications and Lessons" – Brig Sandeep Jain.

(vii) "Pakistan's Tactical Nuclear Weapons: Giving the Devil more than it's due?" – Col IS Panjraht.

(b) **Occasional Papers**

(i) "South China Sea in Retrospect Post Tribunal Verdict" – Cdr MH Rajesh, Research Fellow, USI.

(ii) China-Pakistan Economic Corridor (CPEC): Connecting the Dots – Lt Gen PK Singh, PVSM, AVSM (Retd).

(iii) "New Threats in the Information Warfare Domain" – Col Anurag Dwivedi, Senior Research Fellow, USI.

(iv) "Nuclear Instability in South Asia: Is Someone Shaping The Narrative?" – Col IS Panjraht, SM, Senior Research Fellow, USI

(v) "The 19th Congress and Xi's Rise: Implications for India" – Maj Gen Rajiv Narayanan, AVSM, VSM (Retd).

(vi) "Hypersonic Vehicles and Their Impact on Military Operations and Strategic Stability" – Dr Roshan Khanijo & Maj Gen (Dr) PK Chakravorty, VSM (Retd).

(vii) "Kashmir Question at the Security Council" – Prof KN Pandita.

(c) **Monograph**

(i) "Summer 2016 Kashmir Unrest Summation and Analysis" – Prof Kashi Nath Pandita (21 Mar 2017).

(d) **Articles published in Journals / Books**

- (i) Maj Gen BK Sharma, AVSM, SM** (Retd) published a paper in USI Year Book – 2017 on “Geopolitics of Combating Terrorism in Af-Pak Region”.
- (ii) Maj Gen BK Sharma, AVSM, SM** (Retd) published an article on “Dynamics of Security in Central Asia and its Implications for the Regional Integration” for CASS Journal (Jul-Sep 2017).
- (iii) Maj Gen BK Sharma, AVSM, SM** (Retd) published an article on “Building Collaboration to Combat Trans-National Terrorism in the Af-Pak Region” for The Black Cat Journal (Vol-I, Oct 2017), the Professional Journal of the National Security Guard.
- (iv) Maj Gen Rajiv Narayanan, AVSM, VSM (Retd) published an article on “The China Dream, Tianxia and Belt and Road Initiative : ‘Pak Sinica’ of Middle Power Coalition for Asia-Pacific?” for USI Journal (Apr-Jun 2017 Vol-CXLVII, No. 608).
- (v) Maj Gen Rajiv Narayanan, AVSM, VSM (Retd) published an article on “India-China Doklam Plateau Standoff: A ‘Wei Qi’ Perspective” in IDR web edition 07 Jul 2017.
- (vi) Maj Gen Rajiv Narayanan, AVSM, VSM (Retd) published an article on “An Integrated Indian Military Strategy – 2040: A Perspective (Parts I to V) in IDR web edition 14-18 Jul 2017.
- (vii) Maj Gen Rajiv Narayanan, AVSM, VSM (Retd) published an article on “Doklam, Brics and Beyond: Assessing China’s Response” in IDR web edition 04 Oct 2017.
- (viii) Dr Roshan Khanijo published a paper in USI Year Book - 2017 on “Role of Ballistic Missile Defence (BMD) in India’s Strategic Deterrence”.
- (ix) Dr Roshan Khanijo published a paper in *World Focus* (Issue Jan 2017) on “Russia’s Nuclear Strategy in the New Geo-Strategic Paradigm”.
- (x) Dr Roshan Khanijo published an article on “Pakistan’s Sea-based Nuclear Deterrence: Implications for India” for USI Journal (Jan-Mar 2017 Vol-CXLVII, No. 607).
- (xi) Dr Roshan Khanijo published an article on “Effectiveness of Prohibition of Nuclear Weapons Treaty” for USI Journal (Jul-Sep 2017 Vol-CXLVII, No. 609).
- (xii) Cdr MH Rajesh published an article on “China Pakistan Economic Corridor – Current Status with Focus on Energy Sector” for USI Journal (Jan-Mar 2017 Vol-CXLVII, No. 607).
- (xiii) Colonel Inderjit S Panjra published an article on “Nuclear Instability in South Asia: Is Someone Shaping the Narrative?” for USI Journal (Jul-Sep 2017 Vol-CXLVII, No. 609).

(e) **USI Strategic Year Book.** The second edition titled "USI Strategic Year Book 2017" with 32 articles on contemporary issue was published. The book was released by General Bipin Rawat, UYSM, AVSM, VSM, SM, VSM, ADC Chief of Army Staff on 04 May 2018.

27. **International Events**

(a) Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Deputy Director (Research) presented paper on "Perspective on Combating Terrorism in Af-Pak Region" at Stockholm International Peace Research Institute (SIPRI), Sweden on 17-18 Jan 2017.

(b) Maj Gen RPS Bhadauria, VSM (Retd), Distinguished Fellow presented paper on "India-China Boundary Issues" at Sichuan University, Chengdu, China from 13 to 27 May 2017.

(c) Maj Gen BK Sharma, AVSM, SM** (Retd), Dy Director (Research) presented paper on "PLA Reforms and Its Implications" at ICCS, CAPS, Taiwan from 24 to 27 May 2017.

(d) Dr Roshan Khanijo, Senior Research Fellow & Research Coordinator presented paper on "India's Perspective on China's Strategic Interest in IOR" at Sichuan University, Chengdu, China from 05 to 20 Jun 2017.

(e) Dr Roshan Khanijo, Senior Research Fellow & Research Coordinator presented paper on "ROK-India Security Cooperation: Indian Perspective" at Research Institute for National Security Affairs (RINSA), Korean National Defense University (KNDU), Seoul, Korea from 21 Jun to 23 Jun 2017.

(f) Maj Gen BK Sharma, AVSM, SM** (Retd), Dy Director (Research) attended the 2017 Central Asia-Mongolia-Caucasus-Afghanistan (CAMCA) Regional Forum organized by American Chamber of Commerce in Dushanbe, Tajikistan and presented paper on "Geopolitics of Combating Terrorism in Afghanistan – Implications for Regional Stability" and "Appraisal of Role of Expanded SCO in Regional Integration – An Indian Perspective" from 30 Jun to 03 Jul 2017.

(g) Maj Gen Rajiv Narayanan, AVSM, VSM (Retd) participated in the 6th Herat Security Dialogue (HSD-6) at Herat and presented a paper on "The World in Transition: Relevance of Nation State Concept in the era of Global Interdependence" from 12 to 15 Oct 2017.

(h) Maj Gen BK Sharma, AVSM, SM** (Retd), Dy Director (Research) attended the International Conference on Security and Sustainable Development in Central Asia at Samarkand, Uzbekistan from 08 Nov to 12 Nov 2017.

28. **National Events**

(a) Dr Roshan Khanijo, Senior Research Fellow & Research Coordinator delivered lecture on "Does India Need to Review her Nuclear Policy" at Southern Naval Command, Indian Navy on 19 Jan 2017.

(b) Cdr MH Rajesh, Research Fellow delivered lecture on "China-Pakistan Economic Corridor (CPEC)" at FODC Organisation, Mumbai at Flag Officer Doctrine and Concepts (FODC), Mumbai on 17-19 Jan 2017.

(c) Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Deputy Director (Research) presented paper on "Pakistan-China Strategic Nexus and Implication for India" at HQ 6 Mountain Division, Bareilly on 30-31 Jan 2017.

(d) Col Anurag Dwivedi, Senior Research Fellow delivered lecture on "Perspective on Information Warfare" with the visiting DIAT Student Officers at the USI on 02 Feb 2017.

(e) Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Deputy Director (Research) presented paper on "Building Collaboration to Combat Trans- National Terrorism in the Af-Pak Region" at the 17th International National Security Guard (NSG) Seminar at Manekshaw Centre, New Delhi on 09 Feb 2017.

(f) Maj Gen BK Sharma, AVSM, SM** (Retd) delivered lecture on "Geo-Politics of Combating Terrorism in Af-Pak Region" with the visiting delegation of 31 students from Symbiosis School of International Studies (SSIS), Pune on 21 Feb 2017.

(g) Dr Roshan Khanijo, Senior Research Fellow & Research Coordinator was a panellist on "Global Nuclear Trends & Crisis Management" at IISS-ORF Workshop at Observer Research Foundation (ORF), New Delhi on 01 Mar 2017.

(h) Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Deputy Director (Research) presented paper on "Geo-Politics of Combating Terrorism in the Af-Pak Region" with the 32 members visiting delegation from French Institute for Higher Defence Studies (IHEDN) on 17 Mar 2017 at USI.

(j) Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Deputy Director (Research) presented paper at Akhnoor, Jammu for NCPSC from 19-23 Mar 2017 on the following Topics :-

- (i) China-Overall Strategic Perspective.
- (ii) AF-Pak Overview and update.
- (iii) CAR : Overview and Update.
- (iv) Strategic Trends in Indo Pacific Region.
- (v) Re-assertive Russia & Implication to the World with special reference to India.
- (vi) LWE & Role of Army.

(k) Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Deputy Director (Research) presented paper on "Dynamics of Security Scenario in Central Asia and Its Implications for the Regional Integration" at Jamia Millia Islamia University, New Delhi on 27-28 March 2017.

(l) Dr Roshan Khanijo, Senior Research Fellow & Research Coordinator presented paper to visiting students from O.P. Jindal Global University (JGU) accompanied by Dr Tridivesh Singh Maini, Assistant Professor with the Jindal School of International Affairs, Sonapat, Haryana at USI on 11 April 2017.

(m) Cdr MH Rajesh, Research Fellow presented paper on "CPEC and its Implications for Pakistan" for the strategic Orientation capsule for Naval Intelligence Course at IDSA, New Delhi on 25 April 2017.

(n) Col Anurag Dwivedi, Senior Research Fellow presented paper on "Integrating IW Ops with Kinetic Means for Achieving War Objectives: Impact on Force Restructuring and Operational Doctrine" at DG DIA, HQIDS, Sena Bhawan, New Delhi on 27 April 2017.

(o) Cdr MH Rajesh, Research Fellow presented paper on "Strategic Developments in the Indian Ocean Region" with the 12-member visiting delegation from the National Institute of Defence Studies (NIDS), Japan at USI on 02 Jun 2017.

(p) Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Deputy Director (Research) presented paper on "Overview of Indian National Security" at Police Academy, Hyderabad on 05 Jun 2017.

(q) Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Deputy Director (Research) delivered lecture on "Overview of India's National Security" for the students of Symbiosis School of International Studies (SIIS), Pune at USI on 07 Jun 2017.

(r) Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Deputy Director (Research) delivered lecture on "Pakistan-China Nexus" for the students of Symbiosis School of International Studies (SIIS), Pune at USI on 13 Jun 2017.

(s) Maj Gen Rajiv Narayanan, AVSM, VSM (Retd), Distinguished Fellow gave Closing Address in the Seminar on "The New World Order: How Major Leaders are Impacting International Relations" at Christ University, Bengaluru on 13-14 Sep 2017.

(t) Col Anurag Dwivedi, Senior Research Fellow was External Discussant in the Fellowship Seminar on "India's Military Modernisation and its Impact on Conventional Defence Strategies" at IDSA, New Delhi on 27 Oct 2017.

29. USI Team Presentation

(a) Seminar on "Pak-China Strategic Nexus; Collusive Hybrid Threats to India and Strategic Response" at HQ South Western Command (Jaipur) on 27-28 Apr 2017. Papers were presented by the Following team members :-

Team Members.

(i) Lt Gen PK Singh, PVSM, AVSM (Retd), Director USI.

(ii) Maj Gen Rajiv Narayanan, AVSM, VSM (Retd), Distinguished Fellow on "Pak-China Strategic Nexus".

(iii) Lt Gen PC Katoch, PVSM, UYSM, AVSM, SC on "Hybrid Warfare, Concept and Determinants" & "Policy Options and Response".

- (iv) Maj Gen RPS Bhadauria, VSM (Retd), Distinguished Fellow on "China-Pak Hybrid Strategy".
- (v) Cmde Lalit Kapur (Retd) on "China-Pak Maritime Strategy".
- (vi) Gp Capt Sharad Tewari, VM (Retd), Senior Research Fellow on "Hybrid Threat Scenario".
- (vii) Dr Roshan Khanijo, Senior Research Fellow & Research Coordinator on "Hybrid Warfare in Nuclear Backdrop".

(b) **Lecture at Air Warfare College, Hyderabad.** The following team members from USI gave lectures on varied topics.

Team Members.

- (i) Lt Gen PK Singh, PVSM, AVSM (Retd), Director, USI on "Strategic Scan of India's Neighbourhood".
- (ii) Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Deputy Director (Research) on "Overview of India's National Security" and "Af-Pak Region and Their Impact on National Security".
- (iii) Prof Gulshan Sachdeva on "Geopolitics of Regional Transportation and Energy".
- (iv) Lt Gen Chander Prakash, SM, VSM (Retd) on "An Overview of UN, functioning of the UNSC, reforms and changing nature of Peacekeeping".
- (v) Shri Talmiz Ahmed, IFS (Retd) on "India's participation in Regional Economic Groupings".
- (vi) Dr Roshan Khanijo on "Atomic Energy and Missile Technology".
- (vii) Shri Mohan Guruswamy on "Financial Institutions".
- (viii) Air Cdme AS Bahal, VM (Retd) on "Critical Security Studies and Two Front War".

(c) **Lecture on "SAARC" at Jindal School, Hissar.** A four-member delegation presented paper in the SAARC discussion held in Jindal School, Hissar from 30 Nov to 01 Dec 2017. The team comprised of following members :-

- (i) Maj Gen Rajiv Narayanan, PVSM, AVSM (Retd), Distinguished Fellow on "Growing Influence of China in South Asia : Implications and Imbroglios, Way Ahead".
- (ii) Air Cmde (Dr) Ashminder Singh Bahal, Distinguished Fellow on "Socio - Political & Economic Challenges of South Asia".

(iii) Dr Roshan Khanijo, Senior Research Fellow & Research Coordinator on "Guiding Principles in International Relations : Application in South Asia".

(iv) Col Shaman Chodha, Sr Research Fellow on "Indo-Pak Relations, Historical Perspective : Impact on South Asia".

30. **Scholar's Presentations**

(a) Air Marshal PK Roy, PVSM, AVSM, VM, VSM (Retd) under the Admiral RD Katari Chair at USI- "Strategic Vision – 2030 for Security and Development of Andaman and Nicobar Islands" (06 Jan 2017).

(b) Col IS Panjra, Senior Research Fellow- "Impact of TNWs in Indo-Pak Nuclear Balance: A Net Assessment" (27 Jan 2017).

(c) Mr Claude Arpi, Field Marshal KM Cariappa Chair, at USI- "Relations between India, Tibet and China between 1947 and 1962" (03 Feb 2017).

(d) Col Anurag Dwivedi, Senior Research Fellow- "Integrating IW Ops with Kinetic Means for achieving War Objectives: Impact on Force Structuring and Operational Doctrine" (28 Mar 2017).

(e) Col Sanjay Kumar, Senior Research Fellow- "A Comparative Analysis of China & India's Space Capabilities Implications: Challenges and Response" (24 Apr 2017).

(f) Col Zubin Bhatnagar, Senior Research Fellow- "An Appraisal of Strategic Stability in South Asia with Particular Reference to Af-Pak Region: Implications for India" (11 May 2017).

(g) Cdr MH Rajesh, Research Fellow- "Chinese Maritime Strategy in IOR and Implications for India's Maritime Security Engagement in the Region" (29 May 2017).

(h) Brig Sandeep Jain, Senior Research Fellow- "Critical Appraisal of Internal Fault Lines; Impact on China's Rise and Lessons for India" (30 May 2017).

(j) Col IS Panjra, Senior Research Fellow- "Impact of TNWs in Indo-Pak Nuclear Balance" (20 Jun 2017).

31. **Internship Programmes**

(a) Delhi University - Shri Arjun Anand, on the topic "Dual Nature of Chinese Ports in the Indian Ocean Region" from 15 Dec 2016 to 16 Jan 2017.

(b) Internship Programme conducted 13 for students from Christ University, Bangalore from 20 April 2017 to 19 May 2017.

(c) Internship Programme conducted for 02 students from Symbiosis School of International Studies (SIIS), Pune at USI from 01 Jun to 31 Aug 2017.

(d) Kochi National University of Advanced Legal Studies - Ms Jyotsna Punshi, on the topic "An Analysis of Tribunal Verdict of South China Sea" from 02 Jun to 03 Jul 2017.

(e) Delhi University - Ms Anushka Dwivedi, on the topic "The Economic Considerations of China's Belt and Road Initiative" from 02 Jun to 03 Jul 2017.

(f) Delhi University - Ms Varya Srivastava, on the topic "Sir Creek Dispute: It's Strategic Implications" from 05 Jun to 05 Jul 2017.

(g) A Capsule on Global Security for the participants of Leadership Development Programme of Global Leadership Foundation comprising of Indians & Foreigners (25 members) held at USI on 31 Jul 2017. Topics were :-

(i) Geo-Politics of Combating Terrorism in Af-Pak Region – Maj Gen BK Sharma, AVSM, SM** (Retd).

(ii) Indo-Pacific Region- Developments and Future Challenges – Shri Sanjay Singh, IFS (Retd).

(iii) Instability in West Asia – Shri RS Kalha, IFS (Retd).

(iv) India-Russia-US Relations – Shri Ajai Malhotra, IFS (Retd).

32. A five-member team headed by Lt Gen PK Singh, PVSM, AVSM (Retd), Director USI, gave a lecture on "Securing India's Borders at Association of Diplomats" at Sapru House, New Delhi. The team comprised of Lt Gen Rakesh Sharma, PVSM, AVSM, VSM (Retd), Maj Gen BK Sharma, AVSM, SM** (Retd), Maj Gen Rajiv Narayanan, AVSM, VSM (Retd) and Maj Gen RPS Bhadauria, VSM (Retd).

33. **Strategic Gaming Exercises.** A total of three Strategic Gaming Exercises were conducted during the year:-

(a) Strategic Gaming Exercise I on "Insurgency in North-Eastern States" at NDC, from 28 Feb to 02 Mar 2017.

(b) Strategic Gaming Exercise "*Koot Nit*" on "China-Pakistan Strategic Nexus" at Army War College on 20-21 Jul 2017.

(c) Strategic Gaming Exercise II on "Strategic Competition in West Asia & Af-Pak Region" is scheduled at NDC from 11 to 13 Oct 2017.

34. **Strategic Workshops for Foreign Diplomats.** The following workshops were conducted for the foreign diplomats attending course at the Foreign Service Institute :-

(a) Special Course for South Sudanese Diplomats: Strategic Gaming on 20 Feb 2017.

(b) Special Course for German Diplomats: Strategic Gaming on 09 Mar 2017.

- (c) 63RD Professional Course for 41 Foreign Diplomats from various countries: Strategic Panel Discussion on 24 April 2017.
- (d) Strategic Panel Discussion for Foreign Service Probationers from Bangladesh on 10 Jul 2017.
- (e) Strategic Panel Discussion for Foreign Service Probationers from Asian Diplomats on 22 Aug 2017.
- (f) Strategic Panel Discussion for 64th Special Course for foreign diplomats on 24 Oct 2017.
- (g) Special Course for CARICOM Diplomats : Strategic Gaming on 20 Nov 2017.
- (h) **Projects Undertaken for HQ-IDS.** Scenario Building and Scenario Analysis of China Pakistan Economic Corridor (CPEC) (28 Apr 2017).

35. **USI Strategic Perspective and Blog.** We continue to encourage our scholars to write for the USI Strategic Perspectives and Blog. During the year a total of 45 articles (Dec 2017) were posted on our Blog and 15 articles on Strategic Perspectives.

BILATERAL / MULTI-LATERAL INTERNATIONAL INTERACTIONS

36. **USI - AISS, Afghanistan -** The USI hosted the "3rd Afghanistan – India Security Dialogue" with the visiting delegates from Afghan Institute of Strategic Studies (AISS), Kabul , Afghanistan held at New Delhi on 08 Sep 2017.

37. **USI – IDIR, Vietnam Bilateral Interaction -** The four-member USI delegation visited Vietnam for a bilateral interaction with Institute for Defence International Relations (IDIR), Vietnam from 27-30 Nov 2017.

USI NATIONAL SECURITY SEMINAR

38. The USI organised its annual seminar titled "From Contest to Cooperation: A Vision for Shared Prosperity in the Indo-Pacific Region" at USI, New Delhi on 02 and 03 Nov 2017. Twelve Countries including India (Bangladesh, Canada, China, Japan, Oman, Russia, South Korea, Sri Lanka, Taiwan, USA and Vietnam) participated in the Seminar. The Inaugural Address was delivered by Gen (Dr) VK Singh, Hon'ble MOS, MEA.

BILATERAL MEMORANDUM OF UNDERSTANDING (MOUs)

39. MOUs were signed with the following :-

- (a) Centre for Military Research and Monitoring (CMRM), Kabul, Afghanistan.
- (b) Global Youth, New Delhi.
- (c) Confederation of Education Excellence (CEE), New Delhi.
- (d) Army War College, Washington DC, USA.

USI CENTRE FOR ARMED FORCES HISTORICAL RESEARCH (USI – CAFHR)

40. **Publications.** The following books were published during the year:-

- (a) 'Battleground Chhamb: The Indo-Pakistan War of 1971' authored by Maj Gen AJS Sandhu, VSM (Retd). This was the first in the Centre's series of publications on the 1971 Conflict. Book was launched on 27 Feb 2017 and event was chaired by Maj Gen Ian Cardozo, AVSM, SM (Retd).
- (b) 'India in Flanders Fields' by Sqn Ldr Rana TS Chhina, MBE (Retd) and Mr. Dominiek Dendooven.
- (c) A booklet accompanying the exhibition titled 'India in Flanders Fields'.
- (d) 'Sideshow of the Indian Army in World War I' by Mr. Harry Fecitt, MBE, TD.

41. **ARTICLES PUBLISHED BY RESEARCH ASSISTANTS**

- (a) Article of Ms Bhanushali Gahlot & Ms Mingma Lhamu Pakhrin, titled 'A Call to Remember' published in USI Journal.
- (b) Article of Ms Bhanushali Gahlot, titled "India Remembers' Project and Other CAFHR Activities : An Update" published in USI Journal.

42. **ONGOING RESEARCH**

- (a) Customs and Traditions of the Indian Armed Forces – Brig SP Sinha, VSM (Retd).
- (b) A History of Helicopters in India – Sqn Ldr RTS Chhina (Retd).
- (c) Alha-Udal Ballad Rendition of Western UP – Dr Amit Pathak.
- (d) India in World War I – Maj Gen Ian Cardozo, AVSM, SM, (Retd).
- (e) Indo-Pak Air War of Dec 1971 – Air Cmde Vikram Singh, VSM.
- (f) Tank Warfare in the 1965 War – Sqn Ldr Sameer Joshi (Retd).
- (g) Jat Regiment History Post 1971 – Lt Gen KK Khanna, PVSM, AVSM & Bar (Retd).
- (h) Famous Arty Battles – Maj Gen AJS Sandhu, VSM (Retd).

43. The details of talks, discussions and interactions are at **Appendix.**

GENERAL PALIT MILITARY STUDIES TRUST

44. A project on the History of the Indian Frontier Administrative Service (IFAS) based on oral recordings and archival records by Maj K. C Johrey and Mr Mayank Singh, is ongoing.

45. A research project on Veterinary and Remount Services in India; and on the Mechanization in the Indian Army, is being undertaken by Dr Graham Winton, Ph.D, F.R.G.S, F.R.H.S.

DEHRADUN LITERARY FESTIVAL AND CHANDIGARH MILITARY LITERATURE FESTIVAL

46. The USI CAFHR was associated with conceptualizing both the Literary Festivals. In addition, Maj Gen Ian Cardozo, AVSM, SM (Retd) participated in the Dehradun Literary Festival and the Director Lt Gen PK Singh, PVSM, AVSM (Retd) and Maj Gen BK Sharma, AVSM, SM* (Retd) participated in the Chandigarh Military Literature Festival.

INDIAN ARMED FORCES MEMORIAL IN FRANCE

47. A project to build an Indian Armed Forces Memorial in France has been undertaken by the USI CAFHR as a part of the India and the Great War Centenary Commemoration Project. It consists of the Indian National Emblem of the Ashoka Lions in bronze.

48. The suggestion was mooted by senior USI members and land for the memorial has since been gifted by the people of France in the village of Villers-Guislain on the site of the battlefield of Cambrai where Indian cavalry regiments were heavily involved in Nov/Dec 1917. Lance-Daffadar Gobind Singh won his Victoria Cross for his death-defying rides close by. This is the second such overseas national memorial in the world, highlighting the sacrifice of Indian servicemen in the cause of world peace. The other such memorial is located at the Menin Gate in Ypres (Belgium).

49. On 02 Dec 2017, at an impressive ceremony attended by representatives of the USI and the Indian Embassy in France, the plans for the Memorial were formally unveiled by the Mayor of Villers-Guislain. The Memorial is planned to be inaugurated on 29 Sep 2018, on the day the village was liberated from the Germans a 100 years ago.

HONOURS AND AWARDS

50. During the year, Sqn Ldr Rana TS Chhina, Secretary was awarded the following :-

- (a) 'MBE' by British Government.
- (b) 'Officer of the Order of Leopold' by the Belgian Government.

USI PEACEKEEPING/PEACEBUILDING ACTIVITIES

51. The UN Cell of the USI under Lt Gen Chander Prakash, SM, VSM (Retd) with support from expertise of many of members of the USI who have served in senior appointments in the UN has been working on policy and doctrinal related issues of peace operations that include conflict prevention, peacemaking, peacekeeping, peacebuilding and peace-enforcement. In this connection USI has been proactively interacting with the UN Section of the MEA. USI is also actively supporting the Centre for UN Peacekeeping (CUNPK) to conduct its international and national course at the USI premises. To build human resource capability with requisite knowledge in the UN Cell of the USI, Major Sonali Gupta (Retd) was put through 6th Female Military Officers Course conducted at New Delhi this year. The USI Journal with effect from January 2017 has been regularly carrying articles related to UN and peacekeeping issues. The following articles have been published this year :-

- (a) UN Peacekeeping Operations and Military Contributions: Challenges and Opportunities for Asia-Pacific Governments by Maj Gen AK Bardalai, VSM (Retd).
- (b) Is the UN Security Council Seat Worth the Effort? By Dr S Krishnan.
- (c) Maintaining International Peace and Security through United Nations Peacekeeping by Ambassador Asoke Mukerji, IFS (Retd).

The USI, as in the previous years continued to strengthen its linkages with partner institutions at the international level. To this end, members of the USI have participated/conducted large number of activities, details of which are covered in subsequent paragraphs.

52. **Round Table on UN Peacekeeping.** A round table was organised at the USI on 10 Aug 2017, a large number of issues were discussed, and these included "India's Participation UN Peacekeeping and related Doctrinal Issues and Role of Women in UN Peacekeeping". Lord Ahmad, Minister of State at the Foreign and Commonwealth Office with responsibility for the Commonwealth and the United Nations, and the Prime Minister's Special Representative on Preventing Sexual Violence in Conflict was the chief guest at this round table.

53. **Challenges Forum.**

- (a) The aim of the Challenges Forum is to contribute to the global dialogue on the analysis, preparation, implementation and evaluation of multidimensional peace operations, to raise awareness and generate practical recommendations and to encourage action for their effective implementation. The Challenges Forum also seeks to broaden and strengthen the international network of actors involved in multidimensional peace operations. USI as a founding partner of the Challenges Forum is working partners to provide the international community with a strategic, broad-based, and dynamic platform for deliberations on peace operations among leading policy makers, practitioners and academics. The expected outcomes of the Challenges Forum are:-

(i) An established, effective, regular and inclusive sharing of best practices among relevant actors in the international and national peace operations community;

(ii) The provision of practical recommendations and the encouragement for their effective implementation by relevant actors in the international and national peace operations community; and

(iii) An enhanced and widened international network of cooperating and emerging actors involved in peace operations.

(b) The work strand the Challenges Forum is pursuing for the period January 2017- June 2019 relates to Leadership and UN Peace Operations. The objective and outcome of the work strand is to contribute to stronger and more effective leadership in UN peace operations, including special political missions. To achieve this, the work strand aims to contribute to the analysis and concepts development of leadership for UN peace operations, by making concrete recommendations both on best practices, as well as by identifying areas where improvement or new solutions are necessary and what these can entail.

(c) From 28 Feb -1 Mar 17, the Challenges Forum organised a workshop at the US Army War College Peacekeeping and Stability Operations Institute in partnership with the Geneva Centre for Security Policy, in Carlisle, United States. The focus was to develop and detail the work strand plan. The workshop was designed to strengthen a broad range of perspectives for the project. Lt Gen Chander Prakash, SM, VSM (Retd) represented the USI at this Workshop and participated in the panel discussions, and also chaired the session of one of the working groups.

(d) From 08-10 Oct 17, the Center for Strategic Research of the Ministry of Foreign Affairs of the Republic of Turkey (SAM), hosted the Challenges Annual Forum 2017 in Istanbul. The purpose was to review key emerging issues - what, why and how – related to senior mission leadership as a basis for the process of revising the Considerations Study. Lt Gen Chander Prakash, SM, VSM (Retd) participated in panel discussion on “Considerations for Mission Leadership in United Nations Peacekeeping Operations – Setting the Framework” along with former Senior Mission Leaders - political, police, and military and spoke on “Leadership Challenges and Opportunities in UN Peace Operations and the Challenge of Reaching Gender Parity”.

51. **Dialogue Meeting Peace Operations and Terrorism and Violent Extremism.** Lt Gen Rajender Singh, PVSM, SM, VSM (RETD) who has been the Force Commander of the UN Peace Keeping Forces in Ethiopia & Eritrea from 2004 to 2006 represented the USI in this Dialogue which was held at Addis Ababa from 7-8 Nov 2017. This was the first dialogue meeting that SIPRI and the Friedrich-Ebert-Stiftung (FES) convened within the context of the project on “Peace Operations and Terrorism and Violent Extremism”.

52. **Peace Capacities Network.** This is a group of research institutes (Brazil, China,

Egypt, India, Indonesia, Russia, South Africa, Turkey and Norway) that collectively analyse the growing influence of these countries in the fields of international peacekeeping and peacebuilding. The aim of the network is to get an insight in these arenas from the perspective of these important actors, and to raise greater awareness of an engagement with important themes in contemporary peace operations. USI is an active participant and has been making endeavours to undertake projects within the scope of this network.

53. Integrated Programme on Mainstreaming Gender in UN Peacekeeping to end conflict relating to sexual violence – planned for 05 – 08 Feb 2018.

COURSE SECTION

Correspondence Courses

54. Professional advancement of serving officers has always been an important activity of the Institution. As far back as 1903, the Institution offered to assist officers preparing for examinations in tactical fitness for command and for promotion. In 1910 we began assisting candidates in their preparation for the Staff College examination. The Correspondence Courses for DSSC, TSC and promotion examinations commenced in 1968 and have continued ever since. The courses continue to be well subscribed and during the current year the number of officers who participated in various programmes were :-

(a)	DSSC (Army)	-	515
(b)	DSSC (Navy)	-	43
(c)	DSSC Contact Programme	-	383
(d)	Part 'D'	-	433
(e)	Part 'B'	-	630

55. **Result of DSSC and TSOC Examinations.** The performance of the Officers who undertook our Correspondence Courses / Contact Programmes for the DSSC and TSOC entrance examinations continues to be outstanding. This is a great source of satisfaction for us and the Chief Instructor and the faculty deserve to be complimented for their dedication in guiding our young officers in their professional growth. The results for this year are :-

		<u>Total Vacancies</u>	<u>Vacancies secured by USI course students</u>
(a)	<u>DSSC</u>		
	(i) Competitive	20	19
	(ii) Nominated	244	207
(b)	<u>TSOC</u>		
	(i) Nominated	80	70
(c)	<u>Reserves for DSSC & TSOC</u>	25	22

ACTIVITIES OF CHIEF INSTRUCTOR, USI FOR THE YEAR 2017

56. During the year Maj Gen SB Asthana, SM, VSM (Retd), Chief Instructor (CI), USI actively participated in following activities :-

- (a) Delivered a talk on "India – China Relations" in Fudan University and Peking University in April 2017.
- (b) Delivered a talk in Maharishi Dayanand University in October 17 on the subject "Nationalism, Society and the Army".
- (c) In Centre of UN Peacekeeping, delivered talks twice on "Contemporary Global Challenges" highlighting problems of peacekeeping in growing challenges of terrorism.
- (d) A Seminar was arranged by CEE which was co- partnered by USI of India. Maj Gen SB Asthana, SM, VSM (Retd) delivered the talk on "Nationalism and education". Three offers of USI were awarded for National building efforts by the Governor of Haryana.
- (e) Participated in discussions on National TV Rajya Sabha, seven times in the programme 'the Big Picture', five times on 'Security Scan' and five times on 'News X' as Def Expert on wide ranging issues to incl Indo – US, India – China, India – Pakistan, Afghanistan, terrorism, Kashmir problem and Doklam Issue.
- (f) Maj Gen SB Asthana, SM, VSM, CI was interviewed by various global papers like South China Morning Post (Thrice), Washington Post, Global Review (Germany) and Sputnik (Russia). The proceeding of all the interviews have been published in the media.
- (g) Maj Gen SB Asthana, SM, VSM has been conferred the following honorary appointments by various organizations :-
- (i) Member in Board of Advisors in Confederation of Centre of Educational Excellence (CEE).
 - (ii) Associate in Australian Think Tank – Future Directional Initiative.
 - (iii) Member of Security Council in following UN Organizations.
 - ☛ International Police Commission.
 - ☛ Development Mission for Africa.
 - ☛ Development Mission for India.
- (h) Maj Gen SB Asthana wrote 29 articles and 35 blogs during 2017, published in various global mainstream papers and journals in US, China, UK, Germany, Australia besides Indian journal and mainstream newspapers. He is also on the panel to write editorials for WION news.

CONCLUSION

57. The USI continues to grow steadily in all fields of its activities and fulfills the aim and vision for which it was set up.

58. I would like to thank all members of the Council for their support during the year. I wish to put on record my appreciation for your valuable contribution and request your

continued support and guidance in the affairs of our Institution. I would also like to compliment the Director and the staff for their steadfast dedication and devotion to the USI.

**Appendix
(Refers to para 43)**

TALKS / DISCUSSIONS / INTERACTION – 2017

1.	02 Jan 2017	Director's Meeting with Dr VK Singh & Mr Sachin Gaur, Dir Operations, Innovative Curis.
2.	04-06 Jan 17	Director's Talk at NDC, Oman.
3.	06 Jan 2017	Scholar Presentation by Air Mshl PK Roy, PVSM,AVSM,VM,VSM (Retd) on "Strategic Vision – 2030 for Security and Development of Andaman & Nicobar Islands", Chairman – Vice Adm Shekhar Sinha, PVSM, AVSM, NM & Bar (Retd).
4.	11 Jan 2017	Col SK Shah attended RTD on "The Current Situation in Nepal" by HE Mr Ranjit Rae, Amb of India to Nepal at ICWA, New Delhi.
5.	16 Jan 2017	Meeting with Mr JRK Rao, Addl Secy, MOD at South Block (Dir & Secy CAFHR).
6.	16 Jan 2017	Meeting with Mr Sunil Kohli, IDAS, Financial Adviser Defence Services, Ministry of Defence. (Dir & Secy CAFHR).
7.	16-20 Jan 17	Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Dy Director (Research) presented paper on "Role of Russia and China in Countering Terrorism in Af-Pak Region" at Stockholm International Peace Research Institute (SIPRI), Sweden.

8.	17 Jan 2017	Meeting with Col Tony Chihlung Sheng, Director, Liaison Affairs Section, Taipei Economic & Cultural Centre.
9.	17-18 Jan 17	Col Anurag Dwivedi, Sr Research Fellow attended seminar on "Night Vision and Electro-Optics India 2017" at Manekshaw Centre, Delhi Cantt organised by Centre for Joint Warfare Studies (CENJOWS), New Delhi.
10.	17-19 Jan 17	Brig Sandeep Jain, Sr Research Fellow, Col Anurag Dwivedi, Sr Research Fellow, Col Zubin Bhatnagar, Sr Research Fellow, Col IS Panjrath, Sr Research Fellow and Col Sanjay Kumar, S Research Fellow attended The Raisina Dialogue – 2017, "Navigating Asia's New Normal: Multilateralism with Multipolarity" at Observer Research Foundation (ORF), New Delhi.
11.	18-19 Jan 17	Lecture on "China-Pakistan Economic Corridor (CPEC)" by Cdr MH Rajesh, Research Fellow at FODC Organisation, Mumbai.
12.	19 Jan 2017	Lecture on the topic "Does India Need to Review her Nuclear Policy" by Dr Roshan Khanijo, Sr Research Fellow & Research Coordinator at Southern Naval Command, Cochin.
13.	24 Jan 2017	Meeting with Mr Shakti Sinha, IAS (Retd), Director, NMML.
14.	27 Jan 2017	Scholar Presentation by Col IS Panjrath, Sr Research Fellow on "Impact of TNWs in Indo-Pak Nuclear Balance: A New Assessment".
15.	28 Jan 2017	Director participated in Conference on "China-Pakistan Economic Corridor : Challenges and Implications for India", organised by the Global Counter Terrorism Council, New Delhi.
16.	30 Jan 2017	USI Council Meeting.
17.	30-31 Jan 17	Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Dy Director (Research) presented paper on "Pakistan-China Strategic Nexus and Implication for India" at HQ 6 Mtn Div, Bareilly.
18.	31 Jan 2017	Visit of HDMC Course Serial-12 at USI.
19.	31 Jan 2017	Meeting with Mr Claude Arpi.
20.	02 Feb 2017	Lecture on "Perspective on Information Warfare" by Col Anurag Dwivedi, Senior Research Fellow for the visiting DIAT, Pune, Student Officers at the USI.
21.	02-03 Feb 17	Directed participated in the 8 th Jumbo Majumdar International Conference on "Air Power & Geopolitics in India's Neighbourhood" at Conf Hall, Air Force Auditorium, Subroto Park.
22.	03 Feb 2017	Scholar Presentation by Mr Claude Arpi on, "Relations Between India, Tibet and China Between 1947-1962". Chairman – Maj Gen PJS Sandhu (Retd).
23.	03 Feb 2017	Meeting with Shri Gopal Baglay, IFS, JS (PAI) at South Block.

24.	07 Feb 2017	Meeting on "Rethinking India's Nuclear Doctrine in Current Geopolitical Scenario" on 07 Feb 2017 at Constitution Club of India, New Delhi organised by Forum for Integrated National Security (FINS). Attended by Dr Roshan Khanijo, Sr Research Fellow & Research Coordinator and Cdr MH Rajesh, Research Fellow.
25.	08 Feb 2017	Talk at USI on "Current Challenges of Human Resources in the Indian Army" by Lt Gen Rakesh Sharma, UYSM, AVSM, VSM, ADC, PhD, AG, Army HQ, New Delhi. Chairman – Lt Gen Mukesh Sabherwal, PVSM, AVSM*, VSM(Retd).
26.	08 Feb 2017	Meeting with Lt Gen VM Patil (Retd).
27.	09 Feb 2017	Maj Gen BK Sharma, AVSM, SM & Bar (Retd), Deputy Director (Research) Presented a paper on "Building Collaboration to Combat Trans- National Terrorism in the Af-Pak Region" at the International Seminar organised by the National Security Guard (NSG) at Manekshaw Centre, New Delhi.
28.	09 Feb 2017	Meeting with Amb PS Raghavan, IFS (Retd), Convenor, NSAB.
29.	09 Feb 2017	Meeting with Mr Shuktij Singh Rao, Chief of Infrastructure, TATA Power SED.
30.	09-10 Feb 17	Brig Sandeep Jain, Senior Research Fellow & Cdr MH Rajesh, Research Fellow attended the Annual Maritime Power Conference – 2017 on the topic "The Blue Economy: Concept, Constituents and Development" organised by National Maritime Foundation (NMF) at IDSA, New Delhi.
31.	10 Feb 2017	Discussion with Amb TCA Raghavan.
32.	10 Feb 2017	Mentors Briefing on SGE-1 to be conducted at NDC.
33.	12-15 Feb 17	The Director attended an International Workshop on "The Silk Road Economic Belt : Seeking Common Security Interests" co-hosted by SIPRI and FES at Tutzing near Munich, Germany.
34.	14 Feb 2017	Col Zubin Bhatnagar, Senior Research Fellow attended the CLAWS Seminar on "Future of Afghanistan Security Dynamics and Effect on Regional Dynamics" at Manekshaw Centre, New Delhi Cantt.
35.	14 Feb 2017	Meeting with New Zealand High Commissioner-designate, Ms Joanna Kempfers, Mr Rahul Mukund, Policy Adviser, New Zealand High Commission at USI.
36.	15 Feb 2017	Talk on "Shaping India's Strategic Environment in the Coming Decade" by Lt Gen Vijay Oberoi, PVSM, AVSM, VSM(Retd), former VCOAS. Chairman – Shri Lalit Mansingh, IFS (Retd), former Foreign Secy of India.
37.	16 Feb 2017	Meeting with Maj Gen Arora.
38.	17 Feb 2017	Meeting with Rear Adm (Dr) VK Singh and Lt Gen GS Shergill.
39.	20 Feb 2017	Strategic Gaming for Foreign Diplomats Attending Course at Foreign Service Institute (FSI) at USI.

40.	20 Feb 2017	Panel Discussant on "One Belt One Road (OBOR)" at India Habitat Centre. Cdr MH Rajesh, Research Fellow
41.	21 Feb 2017	Panel Discussant on "One Belt One Road (OBOR)" at Japan India Scholar Meet at Institution for Chinese Studies. Cdr MH Rajesh, Research Fellow.
42.	21 Feb 2017	RTD with students of Symbiosis School of Intl Studies, Pune.
43.	21 Feb 2017	Meeting with Amb Sanjay Singh.
44.	21 Feb 2017	Meeting with Brig SK Chatterji (Retd), CEO and Editor-in-Chief, Bharat Shakti.
45.	22 Feb 2017	Talk on "The Brahimi", the First Script of India" by Shri Vishnu Saxena (Retd) Indian Postal Service at USI.
46.	23 Feb 2017	Meeting with Rear Adm (Dr) VK Singh and Mr Sachin.
47.	23 Feb 2017	Meeting with Brig KP Singh Deo former MOS, Ministry of Defence.
48.	25 Feb 2017	Nehru Memorial Museum and Library in association with USI of India organised RTD on "Geopolitics of Indian Ocean and Indo-Sri Lanka Relationship". Chief Speaker - Mr Asanga Abeyagoonasekara, DG, Institute of National Security Studies (INSSSL), Sri Lanka, Chairman – Shri Shakti Sinha, Co-Chair – DDR, USI at NMM&L.
49.	27 Feb 2017	Book Discussion on the book "Battleground Chhamb : The Indo-Pakistan War of 1971" by Maj Gen AJS Sandhu, VSM (Retd), Chairman – Maj Gen Ian Cardozo, AVSM, SM (Retd).
50.	27 Feb 2017	Meeting with Maj Gen HK Singh, former ADG (TA).
51.	27 Feb 2017	Meeting with Mr Richard Girven from RAND Corporation, USA.
52.	27 Feb-02 Mar 17	Challenges Forum Meeting in USA, attended by DDE, USI.
53.	28 Feb 2017	Meeting with Lt Col Kapil, SHO, Delhi Cantt (Meeting in Dir's office).
54.	28 Feb-02 Mar 17	Conducted Strategic Gaming Exercise-I at National Defence College (NDC) on "Insurgency in North-Eastern States".
55.	01 Mar 2017	Dr Roshan Khanijo, Sr Research Fellow & Research Coordinator presented paper on "Global Nuclear Trends & Crisis Management" in the IISS-ORF Workshop on "Strategic Stability in the Indo-Pacific" at ORF, New Delhi.
56.	02 Mar 2017	Launch of "IISS Military Balance 2017" at USI.
57.	02 Mar 2017	Meeting Col Naveen Nijhawan, Officer of Spl Duty (PP&R), MEA.
58.	06 Mar 2017	Meeting with Lt Gen Vijay Singh, SM, VSM, DGSD.
59.	06 Mar 2017	Meeting with Cmde Uday Bhaskar. (Meeting in Dir's Office).
60.	06-08 Mar 17	Col Zubin Bhatnagar, Sr Research Fellow, Col Sanjay Kumar, Senior

		Research Fellow and Brig Sandeep Jain, Senior Research Fellow attended the 19 Asian Security Summit at the IDSA.
61.	07 Mar 2017	Meeting with Dr Adarsh Tiwathia, Chief Medical Officer, Peacekeeping, UN, New York.
62.	08 Mar 2017	Meeting with Mr Claude Arpi.
63.	09 Mar 2017	Visit by Mr Harri Saari, Analyst, Finnish Defence Command and Mr Seijo Kinni, Minister Counsellor, Dy Chief of Mission, Embassy of Finland.
64.	09 Mar 2017	Strategic Gaming at USI for German Diplomats attending course at FSI.
65.	09 Mar 2017	Visit by Finnish Defence Forces Delegation comprising Mr Harri Sakari Saari, Analyst, Finnish Defense Command and Ms Seija Helena Kinni, Minister Counselor, Deputy Head of Mission, Embassy of Finland at USI. Topics are as under:- (a) India's Foreign and Security policy. (b) India's relations with neighbouring countries, China in particular and the superpowers. (c) Current situation in Kashmir, and its impact on India. (d) Indian Armed Forces/Development plans, activities abroad, purchases.
66.	10 Mar 2017	Meeting with Mr Claude Arpi.
67.	10 Mar 2017	Meeting with Brig PK Vij.
68.	11 Mar 2017	Meeting with Ambassador KS Bajpai and Mr Claude Arpi.
69.	14-16 Mar 17	Director attended the Counter Terrorism Conference 2017 at India Foundation, New Delhi.
70.	14 Mar 2017	Meeting with Wg Cdr KK Nair (Retd).
71.	17 Mar 2017	Interaction with French Institute for Higher Defence Studies (IHEDN) (32 Members) delegation at USI. Maj Gen BK Sharma, AVSM, SM** (Retd), Dy Director (Research) presented paper on "Geo-politics of Combating Terrorism in the Af-Pak Region". Remarks by Lt Gen PC Katoch, PVSM, UYSM, AVSM, SC (Retd) (Co-Panelist).
72.	16 Mar 2017	Book Discussion on the book "Mission Overseas : Daring Operations by the Indian Military" authored by Shri Sushant Singh, Discussant – Lt Gen Vinod Bhatia, PVSM, AVSM, SM (Retd).
73.	17 Mar 2017	Visit by a four member delegation from the Secy Gen of the Secretariat of Egyptian National Defence Councils of Egypt.
74.	17 Mar 2017	Visit by a delegation from French Institute for Higher Defence Studies (IHEDN). (CS3 Event).
75.	19-23 Mar 17	Maj Gen BK Sharma, AVSM, SM** (Retd), Dy Director (Research) presented paper at Akhnoor, Jammu for NCPSC from 19-23 Mar 2017. Topics are as under:-

		(a) China- Overall Strategic Perspective. (b) AF-Pak Overview and update. (c) CAR : Overview and Update. (d) Strategic Trends in Indo Pacific Region. (e) Re-assertive Russia & Implication to the World with special ref to India. (f) LWE & Role of Army.
76.	20 Mar 2017	Meeting with Col Parminder Arora & Lt Col Bhaskar Singh from War History Cell, Army HQ.
77.	20 Mar 2017	Meeting with Brig Darshan Khullar, AVSM (Retd).
78.	20 Mar 2017	Director attended the Reception hosted by the French Amb, H.E. Mr Alexandre Ziegler on the occasion of visit of French Institute for Higher Defence Studies and met Lt Gen Bernard de Courreges d'Ustou, Director, IHEDN.
79.	21 Mar 2017	Talk at USI by Dr Sanjaya Baru, Former Media Advisor to the PM on "Comparing the Economies of China and India and Its Impact on India's Strategic and Security Interests".
80.	21-22 Mar 17	Col Anurag Dwivedi, Senior Research Fellow attended a Seminar on Command, Control, Communications, Computers, Intelligence, Surveillance, and Reconnaissance (C ⁴ ISR) at Dr DS Kothari Auditorium, DRDO Bhawan, New Delhi.
81.	22-23 Mar 17	The Director delivered the Key Note address at the New Delhi.
82.	22 Mar 2017	Meeting with Brig KP Singh Deo (Retd).
83.	22 Mar 2017	Meeting with Air Mshl M Matheswaran, AVSM, VM (Retd).
84.	23 Mar 2017	Meeting with officers from Brain Policy – (a) Mr Nikhil Khandelwal, Chief Technology Officer (b) Mr Karan Sandhu, Co-Founder (c) Mr Aditya Sandhu, Co-Founder and Secy CAFHR (Meeting in Dir's Office).
85.	27 Mar 2017	Director attended the Srikant Dutt Memorial Lecture on "The Long Broken Road Ahead to Reconciliation in the North-East" by Mr Pradeep Phanjoubam, Imphal Free Press, Manipur at Nehru Memorial Museum and Library.
86.	27 Mar 2017	Maj Gen BK Sharma, AVSM, SM** (Retd), Dy Director (Research) presented paper on "Dynamics of Security Scenario in Central Asia and Its Implications for the Regional Integration" at Jamia Millia Islamia University.
87.	28 Mar 2017	Scholar Presentation by Col Anurag Dwivedi, Senior Research Fellow, USI-CS3 on, "Integrating IW Ops with Kinetic Means For Achieving War Objectives : Impact on Force Structuring and Operational Doctrine."
88.	29 Mar 2017	Meeting with Dr Rajesh Kadiyan from USA.
89.	29 Mar 2017	Lt Gen GS Chandel, AVSM, YSM, DGRR.

90.	30 Mar 2017	Meeting with Dr Andrey Kortunov, Director General of Russian Intl Affairs Council (RIAC) and Mr Timur Cherny Shov, 3 rd Secretary Political Section, Embassy of Russian Federation, New Delhi.
91.	31 Mar 2017	Video Interviews for Bangladesh Liberation War Museum (CAFHR Event).
92.	31 Mar 2017	Meeting and lunch with Capt LK Mann (Retd) (Meeting in Dir's Office).
93.	31 Mar 2017	Col IS Panjra, Sr Research Fellow attended the discussion on "India's Nuclear Strategy" at Institute for Peace and Conflict Studies (IPCS), New Delhi
94.	03 Apr 2017	Cdr MH Rajesh, Research Fellow attended a Workshop on "The Geopolitics and Geo-economics on One Belt One Road (OBOR)" at ORF, New Delhi.
95.	03 Apr 2017	Meeting with Col Rakesh Malik (Retd), Director, UNDFS, Mr Harsh Wardhan, CEO, EUROPA, Brig KA Mahabir (Retd), Head, Trg and Development, EUROPA and Lt Col Rajesh Tiwary (Retd), Vice President - Operations, EUROPA.
96.	05 Apr 2017	Cdr MH Rajesh, Research Fellow attended the first Act East Dialogue organised by Brookings India and the Ministry of External Affairs at Brookings India, New Delhi.
97.	06 Apr 2017	Meeting with Dr Arvind Gupta, Dy NSA at NSCS, Patel Bhawan. (Dir & DDR).
98.	06 Apr 2017	Meeting with Brig KP Singh Deo (Retd).
99.	07 Apr 2017	Talk at USI by Ambassador Masood Khalili, former Afghanistan Ambassador to India and a close Advisor of the late Ahmad Shah Masood, on his book "Whispers of War – An Afghan Freedom Fighter's Account of the Soviet Invasion".
100.	07 Apr 2017	Meeting with Amb Sakir Ozkan Torunlar, Turkish Ambassador.
101.	07 Apr 2017	RTD on "Evolution of the Indian Army Post – 1962" by Lt Ethan Dalton, a Serving United States Marine Corps Officer.
102.	08 Apr 2017	Sqn Ldr RTS Chhina, Secy CAFHR briefed Prime Minister Narendra Modi and Prime Minister Sheikh Hasina on the Bangladesh Liberation War Museum Project and exhibition at the Manekshaw Centre.
103.	10 Apr 2017	Director, USI attended Closed Door RTD at CSIS, Washington, D.C.
104.	11 Apr 2017	Visit by Jindal Global University (JGU) Students (10 members) accompanied by Dr Tridivesh Singh Maini, Assistant Professor with the Jindal School of International Affairs, Sonapat, Haryana to USI Presentation given by Dr Roshan Khanijo, Senior Research Fellow & Research Coordinator.
105.	18 Apr 2017	Closing ceremony of Joint USI and CWGC and the Flags of Honour (FoH) Pilot Project titled "India Remembers" and met Mr Asfaw Dingamo, Ambassador of Ethiopia. (CAFHR Event).

106.	19 Apr 2017	Fifteenth Major General Samir Sinha Memorial Lecture on, "India's Porous Borders and Coast Lines – Meeting the Threats and Challenges" by Shri Anil Goswami, IAS (Retd), former Home Secy of India, Chairman – Vice Adm Shekhar Sinha, PVSM, AVSM, NM & Bar (Retd).
107.	20 Apr 17 - 19 May 17	2 nd Internship Programme conducted for Christ University Students (13 Students), Bangalore at USI.
108.	20 Apr 2017	Meeting with Brig KA Mahabir (Retd), Head, Training and Developments, EUROPA.
109.	21 Apr 2017	Sqn Ldr RTS Chhina, Secy CAFHR gave a talk at the USI titled 'How to Undertake Historical Research' to a group of students from Christ University.
110.	24 Apr 2017	Third & Final Presentation by Col Sanjay Kumar, Senior Research Fellow on the topic "A Comparative Analysis of China & India's Space Capabilities Implications: Challenges & Response" Chairman – Gp Capt Ajey Lele (Retd), Senior Fellow, IDSA External Discussant – Brig Deepak Sharma, DACIDS (ISC), HQ IDS
111.	24 Apr 2017	Strategic Discussion at USI for 63 RD Professional Course for 41 Foreign Diplomats from various countries. Presentation on:- 1) "Geo-Politics of Combating Terrorism in Af-Pak Region" by Maj Gen BK Sharma, AVSM, SM** (Retd), Dy Director (Research) 2) "Indo-Pacific: Developments and Future Challenges" by Shri Sanjay Singh, IFS (Retd).
112.	24 Apr 2017	Talk at USI by Lt Gen Shokin Chauhan, AVSM, YSM, SM, VSM, DG, Assam Rifles on, "Insurgencies in the North East and Management of India-Myanmar Border".
113.	24 Apr 2017	Director's Meeting with Lt Gen Sarath Chand, UYSM, AVSM, VSM, Vice Chief of the Army Staff at South Block.
114.	24 Apr 2017	Director's Meeting with General Bipin Rawat, UYSM, AVSM, YSM, SM, VSM, ADC, Chief of the Army Staff at South Block.
115.	25 Apr 2017	FLAME – 17 Workshop at USI on "The Reach, Impact and Potential of Media and Social Media on National Security" for officers of Indian Navy.
116.	25 Apr 2017	Meeting with Mr Sanjeev Chopra, Addl Chief Secretary, Govt of West Bengal.
117.	25 Apr 2017	Cdr MH Rajesh, Research Fellow, presented Paper on "CPEC and its Implications for Pakistan" for the strategic Orientation capsule for Naval Intelligence Course at IDSA, New Delhi.
118.	25 Apr 2017	Sqn Ldr RTS Chhina, Secy, CAFHR, attended the ANZAC day ceremony organised by the New Zealand High Commission at the CWGC Delhi War Cemetery.
119.	27 Apr 2017	Presentation given by Col Anurag Dwivedi, Senior Research Fellow on "Integrating IW Ops with Kinetic Means for Achieving War Objectives:

		Impact on Force Restructuring and Operational Doctrine" to the officers of SI Directorate and those of DG DIA, HQIDS at the SI Dte Conference Hall, 'A' Wing, Sena Bhawan, New Delhi.
120.	28 Apr 2017	Maj Gen Rajiv Narayanan, AVSM, VSM (Retd), Distinguished Fellow presented Paper on 'Pak-China Strategic Nexus' in the Seminar on "Pak-China Strategic Nexus: Collusive Hybrid Threat to India and Strategic Response" organised by HQ South Western Command, Jaipur.
121.	28 Apr 2017	Maj Gen RPS Bhaduria, VSM (Retd), Distinguished Fellow presented Paper on 'China-Pak Hybrid Strategy' in the Seminar on "Pak-China Strategic Nexus: Collusive Hybrid Threat to India and Strategic Response" organised by HQ South Western Command, Jaipur.
122.	28 Apr 2017	Grp Capt Sharad Tewari, VM (Retd), Senior Research Fellow presented Paper on 'Hybrid Threat Scenario' in the Seminar on "Pak-China Strategic Nexus: Collusive Hybrid Threat to India and Strategic Response" organised by HQ South Western Command, Jaipur.
123.	28 Apr 2017	Dr Roshan Khanijo, Senior Research Fellow & Research Coordinator presented Paper on 'Hybrid Warfare in Nuclear Backdrop' in the Seminar on "Pak-China Strategic Nexus: Collusive Hybrid Threat to India and Strategic Response" organised by HQ South Western Command, Jaipur.
124.	28 Apr 2017	Lt Gen PC Katoch, PVSM, UYSM, AVSM, SC (Retd) presented Paper on 'Hybrid Warfare, Concept and Determinants' in the Seminar on "Pak-China Strategic Nexus: Collusive Hybrid Threat to India and Strategic Response" organised by HQ South Western Command, Jaipur.
125.	28 Apr 2017	Presented Paper on 'China-Pak Maritime Strategy' in the Seminar on "Pak-China Strategic Nexus: Collusive Hybrid Threat to India and Strategic Response" organised by HQ South Western Command, Jaipur Cmde Lalit Kapur (Retd)
126.	28-29 Apr 17	Panel Discussion at South Western Command on "Pak-China Strategic Nexus: Collusive Hybrid Threats to India and Strategic Response" by USI Team.
127.	02 May 2017	Meeting with Mr Richard YS Chiu, Dy Representative and Mr Oliver Harn, Dy Director from Taipei Economic and Cultural Centre.
128.	03 May 2017	Interaction with the visiting team from the UK Centre for Historical Analysis and Conflict Research (CHACR).
129.	04 May 2017	Release of "USI Strategic Yearbook 2017" by General Bipin Rawat, UYSM, AVSM, YSM, SM, VSM, ADC, Chief of the Army Staff at USI Auditorium.
130.	05 May 2017	Talk at USI by HE Mr Luo Zhaohui, Ambassador of the People's Republic of China on, "China-India Relations : Present and Prospects".
131.	08 May 2017	Meeting with Ambassador PS Raghavan, IFS (Retd), Convenor NSAB and Ambassador Jayant Prasad, IFS (Retd), DG, IDSA.
132.	08 May 2017	Meeting with delegation from Prospect Foundation, Taiwan. (a) Dr I-chung LAI, President of the Prospect Foundation, Taipei and Head of the delegation.

		<p>(b) Dr Ming-Shih Shen, Associate Professor and Director of the Graduate Institute of Strategic Studies and International Affairs, NDU, Taiwan.</p> <p>(c) Dr Mumin Chen, Director, Center for Studies on South Asia and the Middle East, National Chung Hsing University, Taichung, Taiwan.</p> <p>(d) Mr Yeh Lee, Assistant Research Fellow, Prospect Foundation, Taiwan.</p>
133.	11 May 2017	Scholar Presentation by Col Zubin Bhatnagar, Sr Research Fellow, USI-CS3 on, "An Appraisal of Strategic Stability in South Asia with Particular Reference to Af-Pak Region: Implications for India".
134.	11 May 2017	Meeting with Ms Palak Sharma, Anchor/Producer, RSTV.
135.	16 May 2017	Meeting with Ambassador Chung Kwang Tien, Representative and Mr Oliver Harn, Dy Director from Taipei Economic and Cultural Centre.
136.	17 May 2017	Meeting with Mr Tarun Vijay, former M.P.
137.	17 May 2017	Meeting with Ambassador Bernard Goonetilleke, Chairman, Pathfinder Foundation, Sri Lanka and Admiral Colombage, Former Commander, Sri Lanka Navy.
138.	17-19 May 17	2 nd Meeting of the CSCAP Study Group on "Peace Keeping Operations (PKO)" at Kuala Lumpur, Malaysia, attended by Lt Gen Chander Prakash, SM, AVSM (Retd), Dy Director & Editor.
139.	24-26 May 17	Seminar on "Asian-Pacific Security: Challenges and Opportunities" by Chinese Council of Advanced Policy Studies (CAPS), Taipei at Taiwan, attended by Director & Dy Director (Research).
140.	25 May 2017	Wreath Laying at India Gate by HE Sir Dominic Asquith, KCMG, High Commissioner of UK, Brig Mark Goldsack, CBE, Def & Mil Adviser of UK, Ms Alpana Dubey, Dir, EW, MEA, Sqn Ldr RTS Chhina, MBE (Retd), Secy, USI-CAFHR and Prof KC Yadav, Academician and former Dir of Haryana Academy of History and Culture, to commemorate contribution of Indian Labour Force in WWI.
141.	26 & 30 May 17	Maj Gen Rajiv Narayanan, AVSM, VSM (Retd) attended a Seminar on "Jammu and Kashmir – The Way Ahead" at HQIDS, Kashmir House, New Delhi.
142.	29 May 2017	Scholar Presentation by Cdr MH Rajesh, Research Fellow, USI-CS3 on "Chinese Maritime Strategy in IOR and Implications for India's Maritime Security Engagement in the Region".
143.	30 May 2017	Scholar Presentation by Brig Sandeep Jain, Sr Research Fellow, USI-CS3 on "Critical Appraisal of Internal Fault Lines: Impact on China's Rise and Lessons for India."
144.	30 May 2017	USI Finance Sub Committee Meeting.
145.	31 May 2017	Meeting with Mr Mark Forman, Director Europa Strategic Partner, Brig KA Mahabir (Retd), Head, Training and Development, EUROPA and Ms Foggat, Director Sales, EUROPA.

146.	01 Jun-31 Aug 17	Conducted three-months Internship Programme for the students of Symbiosis School of International Studies (SIIS), Pune.
147.	02 June 2017	Director attended RTD by the Asia Group and Lockheed Martin at Singapore and met following persons during this meeting :- (a) Ms Marillyn A Hewson, Chairperson, President & CEO, Lockheed Martin Corporation, USA. (b) Mr John C Rood, Sr Vice President, Lockheed Martin. (c) General Gary North, USAF (Retd), Vice President, Lockheed Martin. (d) Ambassador Chan Heng Chee, Ministry of Foreign Affairs, Singapore. (e) Mr Yoichi Kato, Senior Research Fellow, Rebuild Japan Initiative Foundation, Tokyo, Japan. (f) Prof James Brown, Research Director, University of Sydney, Australia.
148.	02 Jun 2017	Visit of NIDS Japan Delegation at USI.
149.	02 Jun-03 Jul 17	Conducted one-month Internship Programme for :- <ul style="list-style-type: none"> • Ms Jyotsna Punshi (topic of research is "The South China Sea: An Evolving Imbroglio"). • Ms Anushka Dwivedi (topic of research is "The Economic Considerations of China's Belt and Road Initiative").
150.	02-04 Jun 17	Director attended 16 th IISS Shangri-La-Dialogue at Singapore and had meeting with the following persons:- (a) Dr Vijay Chauthaiwale, In-Charge, Foreign Affairs Department, BJP, New Delhi. (b) Dr Tang Siew Mun, Head ASEAN Studies Centre, Singapore. (c) Mr Marc Champion, Bloomberg LP, London. (d) Ambassador Adaljiza Magno, Ambassador of Timor-Leste to Singapore. (e) Mr Ernesto H. Braam, Regional Strategic Advisor for SE Asia, Embassy of Netherlands, Singapore. (f) Mr Rahul Roy Choudhary, Sr Research Fellow, South Asia, IISS, London.
151.	05 Jun-03 Jul 17	Conducted one-month Internship Programme for Ms Varya Srivastava (topic of research is "Sir Creek Dispute: Why it begs for a resolution").
152.	05-20 Jun 17	Dr Roshan Khanijo, Senior Research Fellow and Research Coordinator, USI participated in joint research project and presented paper on "China's Endeavours in the Indian Ocean Region (IOR): An Indian Perspective" at Sichuan University, Chengdu, China.
153.	05 Jun 2017	Cdr MH Rajesh, Research Fellow attended a Conference on "Indian Maritime Security" at Delhi Policy Group (DPG), New Delhi.
154.	05 Jun 2017	Maj Gen BK Sharma, AVSM, SM** (Retd), Dy Director (Research) Presentation given on "Overview of Indian National Security" at National Police Academy, Hyderabad.
155.	06 Jun 2017	USI Executive Committee Meeting.
156.	07 Jun 2017	Director's Talk at Police Academy, Hyderabad.

157.	12-17 Jun 17	Contact Programme-I for DSSC Correspondence Course.
158.	13 Jun 2017	Meeting with Col (Dr) DPK Pillay.
159.	14 Jun 2017	Talk at USI by HE Mr Kenji Hiramatsu, Ambassador of Japan in India on, "Synergising Partnership Between India and Japan for a Safer and Stable World".
160.	14 Jun 2017	Meeting with Mr Naoki Takahashi, Director of Policy Planning Division of Japan's Foreign Policy Bureau and Mr Hiroshi Yamakawa, Dy Director, Policy Planning Division, Foreign Policy Bureau.
161.	15 Jun 2017	Director attended Inter-agency meeting to discuss details regarding commemoration of 70 th Anniversary of the India-Pakistan War (1947-48) in the NSCS.
162.	15 Jun 2017	Maj Gen Rajiv Narayanan, AVSM, VSM (Retd) participated in a Seminar on "India's China Challenge " at India International Centre (IIC), New Delhi.
163.	15 Jun 2017	Col IS Panjra, Senior Research Fellow participated in a Seminar on "India's Nuclear Doctrine and Strategy for the Future " at Centre for Land Warfare Studies (CLAWS), New Delhi.
164.	15 Jun 2017	Col Anurag Dwivedi, Senior Research Fellow participated in an RTD on "Technology, Terror and Ideology : A New Triangle with Shiv Murari Sahai" at Observer Research Foundation (ORF), New Delhi.
165.	16 Jun 2017	Meeting with Dr VK Singh, MD, Innovation Curis and Mr Sachin Gaur, Director Operations, Innovation Curis.
166.	19-21 Jun 17	DDE and Maj Gen Rajiv Narayanan, AVSM, VSM (Retd) participated in the Second India Think Tank Forum at Claridges Hotel, New Delhi.
167.	20 Jun 2017	Meeting with Mr Sachin Gaur, Director Operations, Innovation Curis and Mr Anil Patni, Sr Expert, Public Diplomacy, Communication and Outreach from DAI.
168.	20 Jun 2017	The Final Scholar Presentation by Col IS Panjra, Senior Research Fellow on the topic "Impact of TNWs in Indo-Pak Nuclear Balance" Chairman – Maj Gen Rajiv Narayanan, AVSM, VSM (Retd) External Discussant – Col Amit Rao.
169.	21 Jun 2017	Meeting with Dr Rajesh Basrur, Professor of Intl Relations, Coordinator, South Asia Programme, Institute of Defence and Strategic Studies from S Rajaratnam School of Intl Studies (RSIS).
170.	21 Jun 2017	Meeting with Admiral Sunil Lanba, PVSM, AVSM, ADC, Chairman COSC and Chief of Naval Staff at South Block.
171.	21-23 Jun 17	Dr Roshan Khanijo, Senior Research Fellow and Research Coordinator presented paper on "ROK-India Security Cooperation: An Indian Perspective" at Research Institute for National Security Affairs (RINSA), Korean National Defense University (KNDU), Korea.
172.	23-24 Jun 17	Director USI and Maj Gen RPS Bhaduria, VSM (Retd), Distinguished

		Fellow, USI-CS3 attended seminar on "Unraveling the Political, Economic and Security Influence in North East India and its Impact on the Nuances of Indo-Myanmar Border (IBM) Management" at HQ DGAR, Shillong. Director also gave a talk on, "Convergence India's Act East and China's OROB: A Mil Perspective" and Maj Gen RPS Bhadauria Chaired a session on "AR and SF in North East: Role, Challenge and way forward".
173.	27 Jun 2017	Meeting with Mr Claude Arpi, a well known analyst on Sino-Tibet Issues.
174.	27 Jun 2017	Meeting with Air Mshl PK Roy, PVSM, AVSM, VM, VSM (Retd).
175.	28 Jun-03 Jul 17	Maj Gen BK Sharma, AVSM, SM** (Retd), Dy Director (Research) attended the 2017 Central Asia-Mongolia-Caucasus-Afghanistan (CAMCA) Regional Forum organized by American Chamber of Commerce in Dushanbe, Tajikistan and presented paper on the following topics:- (a) Geopolitics of Combating Terrorism in Afghanistan – Implications for Regional Stability (b) Appraisal of Role of Expanded SCO in Regional Integration – An Indian Perspective.
176.	04 Jul 2017	Col Anurag Dwivedi, Senior Research Fellow attended a Round Table Discussion on "Global Internet Governance and Cyber Security" at ORF, New Delhi.
177.	05 Jul 2017	Briefing at USI on SGE-II to be held at Army War College, Mhow.
178.	05 Jul 2017	Meeting with Mr Sachin Gaur, Director Operations, Innovatio Curis and Mr Satyendra Verma, Associate Vice President, IMAI, Chief Operating Officer, Mobile 10X.
179.	06 Jul 2017	Meeting with Mr Pranay Kumar Verma, IFS, Joint Secretary (East Asia) at South Block.
180.	06 Jul 2017	Meeting with Lt Gen KK Khanna, PVSM, AVSM & Bar (Retd).
181.	07 Jul 2017	Meeting with Mr Mandeep Singh Bajwa, Defence Analyst and Military Historian.
182.	10 Jul 2017	Strategic Panel Discussion with Foreign Service Probationers from Bangladesh.
183.	10-15 Jul 17	Contact Programme – II at USI for DSSC Correspondence Course.
184.	12 Jul 2017	Maj Gen Rajiv Narayanan, AVSM, VSM (Retd) participated in a Seminar on "Strategic Implication of Military Interventions" at NDC, New Delhi.
185.	12 Jul 2017	Talk at USI by Dr Gulshan Rai, National Cyber Security Coordinator on, "Cyber Security Issues in the International Domain".
186.	13 Jul 2017	Director's talk at College of Air Warfare, Hyderabad.
187.	14 Jul 2017	Meeting with Mr Bill Spindle, South Asia Bureau Chief, The Wall Street Journal, New Delhi and Mr Abhimanyu Radhakrishnan, Consulting Editor, Networked India, Mumbai.

188.	14 Jul 2017	Meeting with Dr Meena Singh Roy, Research Fellow, IDSA.
189.	17-22 Jul 17	Contact Programme-III at USI for DSSC Correspondence Course.
190.	18 Jul 2017	Joint USI – British High Commission RTD at British High Commission by Col James Robinson, Colonel of the Brigade of Gurkhas on, "Gorkha Welfare Programme and Update on the UK Brigade of Gurkhas.
191.	18 Jul 2017	Meeting with Capt (N) Henri Kossow, Defence Attache, Swedish Embassy, Mr Marcuo Holknekt, First Secretary, Political Affairs, Swedish Embassy, Ms Nishtha Satyam, UN Women, Ms Ajita Vidyarthi, UN Women, Ambassador Asoke Mukerji, IFS (Retd) and Lt Col Sanjay Barshilia, SM.
192.	20-21 Jul 17	SGE-II at Army War College, Mhow.
193.	24 Jul 2017	Meeting with Brig Gen Abul Kalam Mohammad Ziaur Rahman, ndc, psc, Defence Adviser, Bangladesh High Commission.
194.	24 Jul 2017	Meeting with Mr Sachin Gaur, Dir Operations, Innovatio Curis and Mr Prashant Pandey, Co-Founder, Kratikal Tech Pvt Ltd.
195.	25 Jul 2017	Director participated in "The Biometric Security and Safer Cities Summit" in Delhi by Bloomberg Live.
196.	25-26 Jul 17	Cyber Security Capsule at USI.
197.	28 Jul 2017	Col Shaman Chodha, Senior Research Fellow participated in a Seminar on "Understanding Kashmir: A Composite Dialogue on Peace, Stability and the Way Forward" organized by Bureau of Research on Industry and Economic Fundamentals (BRIEF) at IIC, New Delhi.
198.	28 Jul 2017	Farewell to Col Zubin Bhatnagar, Senior Research Fellow and Col IS Panjra, Senior Research Fellow, USI-CS3.
199.	28 Jul 2017	Meeting with Lt Gen VP Singh, AVSM, VSM, DGRR.
200.	29 Jul 2017	Director, who is a Member of the Council, 15 th Meeting of the Governing Council of ICWA at Sapru House.
201.	31 Jul 2017	A Capsule on Global Security for the participants of Leadership Development Programme of Global Leadership Foundation comprising of Indians & Foreigners (approximately 25 members) at USI. Topics are:- (a) Instability in West Asia. (b) Indo-Pacific Region- Developments and Future Challenges. (c) Geo-Politics of Combating Terrorism in Af-Pak Region. (d) India-Russia-US Relations.
202.	07-10 Aug 17	Contact Programme Part 'D' Correspondence Course.
203.	09 Aug 2017	Lt Gen Chander Prakash, SM, VSM (Retd), DDE participated in a Seminar on "United Nations Peacekeeping: Role & Relevance in Conflict Resolution" at CLAWS Delhi Cantt.
204.	10 Aug 2017	RTD on "Peacekeeping, Gender Issues and Prevention of Sexual Violence" with a six member visiting delegation from British High Commission –

		headed by Lord Ahmad of Wimbledon, Prime Minister's Spl Rep on Preventing Sexual Violence in Conflict and Minister of State for the Commonwealth and the UN at the Foreign and Commonwealth Office.
205.	10 Aug 2017	Director and Secy CAFHR had meeting with General Bipin Rawat, UYSM, AVSM, YSM, SM, VSM, ADC at South Block reg, "France Memorial".
206.	10 Aug 2017	Meeting with Mr Claude Arpi, a well known analyst on Sino-Tibet Issues.
207.	11 Aug 2017	Visit by Sri Lanka Defence Services Command and Staff College (DSCSC).
208.	11 Aug 2017	Meeting with Mr Aditya Tikoo, Founder Convener, Global Counter Terrorism Council.
209.	16 Aug 2017	Visit of NDC, Bangladesh Delegation to USI. Presentation given by Bangladesh Speaker on "Promoting Bilateral Relations between Bangladesh and India" Remarks by Shri PR Chakravarty, IFS (Retd), former High Commissioner of Bangladesh, on "Indo-Bangladesh Relations".
210.	16 Aug 2017	Meeting with Mr Yash Johri and Sqn Ldr RTS Chhina, MBE (Retd), Secy USI-CAFHR.
211.	17 Aug 2017	Talk at USI by Dr Brahma Chellaney, Professor of Strategic Studies at the Centre for Policy Research, on "India's Water Challenges".
212.	17 Aug 2017	The Director was the Guest of Honour at "Vivaan" – the annual mega event of Indian Institute of Foreign Trade, Kolkata and talk on "Leadership and Management of the Indian Army".
213.	21 Aug 2017	Meeting with Shri AK Doval, KC, National Security Adviser at Sardar Patel Bhawan.
214.	21 Aug 2017	Cdr MH Rajesh, Research Fellow attended a Lecture on "PLA Military Reforms" at CENJOWS, New Delhi.
215.	22Aug 2017	The USI conducted Strategic Gaming Exercise for 11 th Special Course for Foreign Service Probationers (FSI) from Asian Diplomats.
216.	23 Aug 2017	Talk at USI by Capt Jay Singh Sohal, a writer and film maker and a Communications Specialist with both in commercial broadcast and military media/info ops, holding the rank of Captain in the British Army Reserve, on "Battle of Saragarhi".
217.	24 Aug 2017	Finance Sub Committee Meeting.
218.	24 Aug 2017	Maj Gen Rajiv Narayanan, AVSM, VSM (Retd) Participated in an Round Table Discussion on "China's Emerging Global and Regional Strategy" at Vivekananda International Foundation (VIF), New Delhi.
219.	29 Aug 2017	Meeting with H.E. Mr Farhod Arziev, Ambassador of Uzbekistan and Mr Bakhrom Kosimov, Visa Counsellor, Embassy of Uzbekistan.
220.	30 Aug 201 7	RTD on "Geopolitics of Chinese Dream in Maritime East Asia" by David Arase, Resident Professor of Intl Politics, Johns Hopkins University, SAIS,

		China.
221.	01 Sep 2017	Talk at USI on, "Bullets and Bylines From the Frontlines of Kabul, Delhi, Damascus and Beyond" by Mr Shyam Bhatia, Foreign Correspondent from U.K.
222.	01 Sep 2017	Director met Col Tony Chihlung Sheng, Director, Liaison Affairs, Taipei Economic and Cultural Centre.
223.	02 Sep 2017	CEE (Confederation of Education Excellence) Education Conclave at Shangri-La-Hotel, Ashoka Road, Delhi. Guest of Honour/Speaker (Maj Gen BK Sharma, AVSM, SM** (Retd) Dy Director (Research), Maj Gen SB Asthana, SM,VSM (Retd), Chief Instructor and Sqn Ldr RTS Chhina, Secy, CAFHR.
224.	05 Sep 2017	Director USI conducted Panel Discussion on, "Securing India's Borders" at Association of Indian Diplomats, Sapru House. Panellists were – Maj Gen BK Sharma, AVSM, SM** (Retd), Maj Gen R Narayanan, AVSM, VSM (Retd) and Maj Gen RPS Bhadauria, VSM (Retd).
225.	06-08 Sep 17	Director attended Seoul Defense Dialogue – 2017 at Seoul, organised by the Ministry of National Defense, Republic of Korea.
226.	06 Sep 2017	Talk at USI on, "Trajectory and Future of India-Bangladesh Relations" by HE Mr Syed Muazzem Ali, High Commissioner of the People's Republic of Bangladesh to India.
227.	07 Sep 2017	Book Release at USI by Ambassador Shivshankar Menon, former National Security Adviser. Book titled, "Tibet : The Last Months of a Free Nation – India-Tibet Relations (1947-1962) Part I" authored by Mr Claude Arpi.
228.	08 Sep 2017	3 rd Afghanistan India Security Dialogue at USI (USI-CS3 event).
229.	12-13 Sep 17	3 rd USI-CSIS Workshop at USI.
230.	13-14 Sep 17	Maj Gen Rajiv Narayanan, AVSM, VSM (Retd) attended a Seminar on "The New World Order: How Major Leaders are Impacting International Relations" at Christ University, Bengaluru.
231.	15 Sep 2017	USI-Tibetan Joint Workshop on, "Tibet : Environment, Water Management, Division of the Plateau and China's Ownership of Tibetan Buddhism".
232.	15 Sep 2017	Meeting with Prof Gautam Sen at USI.
233.	20 Sep 2017	21 st Colonel Pyara Lal Memorial Lecture 2017 on, "Transforming the Indian Armed Forces For Meeting Future Security Challenges" by Lt Gen Vinod Bhatia, PVSM, AVSM, SM (Retd), Director, CENJOWS.
234.	21 Sep 2017	USI Executive Committee Meeting.
235.	21 Sep 2017	Meeting with Ms Jyoti Malhotra, Journalist.
236.	22 Sep 2017	Mentor's Briefing at USI on Strategic Gaming Exercise to be held at NDC in Oct 2017.

237.	22 Sep 2017	Talk at USI by Mr Tony McClenaghan, Secy of the Indian Military Historical Society, UK on, "The Maharajas' Contribution to the First World War", chaired by Maj Gen Ian Cardozo.
238.	22 Sep 2017	Farewell Party at USI for Brig Sandeep Jain, Sr Research Fellow, USI-CS3, Cdr MH Rajesh, Research Fellow, USI-CS3 and Mrs Pushpa Balodi, PA to Secy USI-CAFHR.
239.	26-28 Sep 17	Director attended Track 1.5 International Conference held at Tokyo, Japan titled, "Maritime Security Capacity Building : A Quadrilateral Approach" being organised by the Asia-Pacific Center for Security Studies, Hawaii in partnership with the Sasakawa Peace Foundation, Tokyo.
240.	27 Sep 2017	Col Shaman Chodha, Sr Research Fellow, Col Anurag Dwivedi, Sr Research Fellow and Col Nihar Kuanr, Sr Research attended a Lecture on "Integration: Philosophy and Direction for the Armed Forces " at CLAWS, New Delhi.
241.	05 Oct 2017	Visit by 47 members of Armed Forces War College Course (AFWC) Bangladesh delegation at USI. Presentation given by Vice Admiral Satish Soni, PVSM, AVSM, NM (Retd) on "Maritime Security: Challenges and Cooperation in the Indian Ocean Region". Remarks by Shri PR Chakravarty, IFS (Retd) on "Indo-Bangladesh Relations: A Way Forward".
242.	11-13 Oct 17	Strategic Gaming Exercise – II at NDC on "Strategic Competition in West Asia and Af-Pak Region".
243.	12-15 Oct 17	Maj Gen Rajiv Narayanan, AVSM, VSM (Retd) participated in the 6th Herat Security Dialogue (HSD-6) at Herat, Afghanistan and presented a paper on "The World in Transition: Relevance of Nation State Concept in the era of Global Interdependence".
244.	16 Oct 2017	Talk at USI by Lt Gen AK Singh, PVSM, AVSM, SM, VSM (Retd), former Lt Governor Andaman and Nicobar, Port Blair on, "A & N Islands, The Maritime Springboard to India's Look East and Act East Policy". Chaired by Vice Admiral Satish Soni, PVSM, AVSM, NM (Retd).
245.	18 Oct 2017	Sqn Ldr RTS Chhina, Secy, CAFHR attended Chiefs of Staff Committee Meeting on 18 Oct 2017 for India Remembers Project.
246.	20 Oct 2017	First meeting of the CAFHR Advisory Panel to discuss the 1971 Indo-Pak War Golden Jubilee commemoration.
247.	23 Oct 2017	Meeting with Mr J Aeba and Mr Michitsuna Watanabe of the Japanese Conservative Union, Tokyo.
248.	24 Oct 2017	Strategic Panel Discussion for 64th Special Course for foreign diplomats at USI. Presentation given by the following panelists:- (i) "Geo-Politics of Combating Terrorism in Af-Pak Region" by Maj Gen BK Sharma, AVSM, SM** (Retd), Dy Director (Research) (ii) "Indo-Pacific : Developments and Future Challenges" by Shri Skand Ranjan Tayal, IFS (Retd)

249.	25 Oct 2017	Col Shaman Chodha, Senior Research Fellow attended a Seminar on "Military Strategy for the Future - Broad Classifications and Directorial Principle" at CLAWS, New Delhi.
250.	27 Oct 2017	Col Anurag Dwivedi, Senior Research Fellow was External Discussant in the Fellowship Seminar on "India's Military Modernisation and its Impact on Conventional Defence Strategies" at IDSA, New Delhi.
251.	30 Oct 2017	Meeting with Air Mshl Anil Chopra, PVSM, AVSM, VM, VSM
252.	30 Oct 2017	Talk cum presentations by Maj Gen Peter Davies (Retd), President of the JBA (Jullundur Brigade Association) and Mr Pushpinder Singh Chopra, Vice President, JBA, a USI Member and Convenor of India Chapter of the Jullundur Brigade Association on, "The Jullundur Brigade in the Great War".
253.	31 Oct 2017	Meeting with Dr Jyoti M Pathania
254.	31 Oct 2017	Meeting with Mr Claude Arpi
255.	31 Oct 2017	Meeting with Lt Gen Vinod Vashisht, AVSM, VSM & Bar (Retd)
256.	01 Nov 2017	Director's Mtg with Cdr S Sarangi, Research Fellow, USI-CS3.
257.	02-03 Nov 2017	The USI National Security Seminar titled "From Contest to Cooperation: A Vision for Shared Prosperity in the Indo-Pacific Region".
258.	02 Nov 2017	Dinner at USI for participants of USI National Security Seminar 2017.
259.	07 Nov 2017	Dr Roshan Khanijo, Senior Research Fellow & Research Coordinator Gave a lecture on "Atomic Energy and Missile Technology" – like International Atomic Energy Agency (IAEA), Non-Proliferation Treaty (NPT), Missile Technology Control Regime (MTCR) etc at College of Air Warfare, Hyderabad.
260.	08 Nov 2017	Inauguration of the Exhibition, "India in Flanders' Fields" organised in cooperation with USI-CAFHR and Embassy of Belgium in New Delhi, at Ashoka Hall, the Manekshaw Centre.
261.	08 Nov 2017	Maj Gen Rajiv Narayanan, AVSM, VSM (Retd) Attended a Seminar on "China's Military Modernisation" at CLAWS, New Delhi.
262.	09 Nov 2017	Mtg with Ms Tara Kartha.
263.	09 Nov 2017	Reception at the Residence of British High Commissioner, Sir Dominic Asquith, KCMG at 2, Rajaji Marg in the presence of their Royal Highnesses, the Prince of Wales and the Duchess of Cornwall.
264.	09-12 Nov 17	Maj Gen BK Sharma, AVSM, SM** (Retd), Dy Director (Research) attended the International Conference on Security and Sustainable Development in Central Asia at Samarkand, Uzbekistan and presented a paper on "Geo-politics of Combating Terrorism in Afghanistan; Implications for Regional Stability"
265.	13 Nov 2017	Inauguration of the Exhibition "India in Flanders Fields" at National

		Museum of India, Janpath (Invitation from Belgium Embassy).
266.	14 Nov 2017	Briefing at USI on "Integrated Pgme on Mainstreaming Gender in UN Peacekeeping to End CRSV".
267.	14-15 Nov 17	Cdr Subhasish Sarangi, Research Fellow attended 2 nd NMF-RAND Bilateral Dialogue on "Advancing India-US Maritime Security Cooperation in the Indo-Pacific Region" at NMF, New Delhi
268.	15-18 Nov 17	Intl Conferences on the 19 th Congress of Chinese Communist Party and the PLA Conf 2017 being organised by the Chinese Council of Advanced Policy Studies (CAPS), Taiwan at Taipei.
269.	17 Nov 2017	Col Anurag Dwivedi, Senior Research Fellow and Cdr Subhasish Sarangi, Research Fellow attended a Seminar on "Cyber Security in the Context of Indian Navy" at DS Kothari Auditorium, DRDO Bhawan, New Delhi.
270.	20 Nov 2017	Strategic Panel Discussion for 64th Special Course for foreign diplomats at USI. Presentation given by the following panellists:- (i) "Geo-Politics of Combating Terrorism in Af-Pak Region" by Maj Gen BK Sharma, AVSM, SM** (Retd), Dy Director (Research) (ii) "Indo-Pacific : Developments and Future Challenges" by Shri Skand Ranjan Tayal, IFS (Retd).
271.	21 Nov 2017	USI Executive Committee Mtg.
272.	21 Nov 2017	Briefing for USI delegation members visiting IDIR, Vietnam.
273.	25 Nov 2017	Visit by Air Chief Mshl BS Dhanoa, PVSM, AVSM, YSM, VM, ADC, Chief of the Air Staff at Exhibition on "India in Flanders Field" at National Museum of India.
274.	27-30 Nov 17	A four-member USI delegation (Vice Admiral Shekhar Sinha, PVSM, AVSM, NM & Bar (Retd), Lt Gen Anil Kumar Ahuja, PVSM, UYSM, AVSM, SM, VSM & Bar (Retd), Maj Gen Bal Krishan Sharma, AVSM, SM & Bar (Retd) & Maj Gen Pradeep Kumar Goswami, VSM (Retd) visited Institute for Defence International Relations (IDIR), Vietnam.
275.	30 Nov 2017	A Round Table Discussion on "Post 19 th Party Congress – An Assessment of China's Strategic Behaviour" with Dr David Lai, Strategic Studies Institute (SSI), US Army War College on at USI.
276.	30-01 Dec 17	A four member delegation visited Vidya Devi Jindal School, Hissar. Presentation given by the following panellists:- (a) Guiding Principles for International Relations - Liberalism, Realism, Conservatism etc and their application in relation to South Asian countries – Dr Roshan Khanijo. (b) Growing Influence of China in South Asia - Implications and Imbroglios- Way Ahead – Maj Gen Rajiv Narayanan, AVSM, VSM (Retd). (c) Socio-Political and Economic Challenges of South Asia – Air Cmde (Dr) Ashminder Singh Bahal, VM (Retd). (d) Indo-Pak Relations - Historical Perspective - Impacting South Asia – Col Shaman Chodha.

277.	02 Dec 2017	At an impressive ceremony attended by representatives of the USI and the Indian Embassy in France, the plans for the Memorial were formally unveiled by the Mayor of Villers-Guislain. The Memorial is planned to be inaugurated on 29 Sep 2018, on the day the village was liberated from the Germans a 100 years ago.
278.	06 Dec 2017	USI National Security Lecture 2017 on the topic "Media as a Force Multiplier for National Security" by Dr Sanjaya Baru. General Bipin Rawat, COAS was the Guest of Honour.
279.	12 Dec 2017	USI-Ananta Joint RTD on "India-West Area Relations two years after the mode engagement : what next?".
280.	13 Dec 2017	Talk-cum-presentation by Dr Thomas Lynch, Distinguished Research Fellow, NDU, Washington on the topic "China's Strategic Behaviour" and Prospects for Quad".
281.	14 Dec 2017	Maj Gen BK Sharma, DDR, participated and delivered a talk on "Pak-China Nexus" in a Seminar conducted by HQ 11 Corps.
282.	15 Dec 2017	Director delivered a talk to the Faculty members of National Institution of Defense Studies, Tokyo, Japan.
283.	15 Dec 2017	Director held discussions at Sasakawa Peace Foundation, Tokyo, Japan.
284.	16-17 Dec 2017	Director participated in the Inaugural Conference jointly organised by the Japan Conservative Union and the American Conservative Union.